MICHIGAN STATE UNIVERSITY 2015-2016 BUDGETS

General Fund,
MSU AgBioResearch,
MSU Extension, and
Intercollegiate Athletics

MICHIGAN STATE UNIVERSITY 2015-2016 BUDGETS

General Fund, MSU AgBioResearch, MSU Extension, and Intercollegiate Athletics

Table of Contents

<u>F</u>	<u>Page</u>
General Fund - Budget Summary	. i
General Fund - Budgeted Revenues Graph	ii
General Fund - Budgeted Expenditures Graph	iii
MSU AgBioResearch - Budget Summary	. iv
MSU Extension - Budget Summary	. v
Intercollegiate Athletics - Budget Summary	. vi
Budgets Overview: General Fund, MSU AgBioResearch, MSU Extension, and Intercollegiate Athletics	vii
General Fund Budget by Function - Summary	viii
General Fund Budget by Function - Detail	. 1
Intercollegiate Athletics - Budget Detail	31
General Fund Budget by Function - Detail Index	35

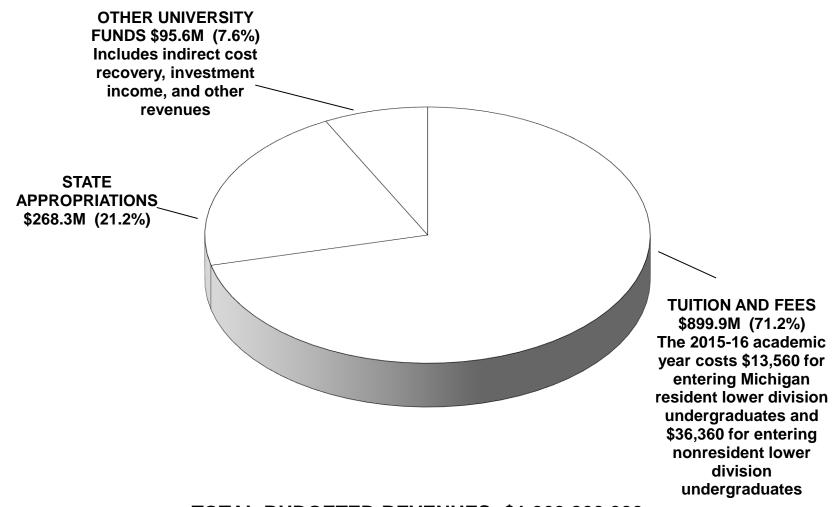
MICHIGAN STATE UNIVERSITY GENERAL FUND 2015 - 2016 BUDGET

ESTIMATED REVENUES

ESTIMATED EXPENDITURES

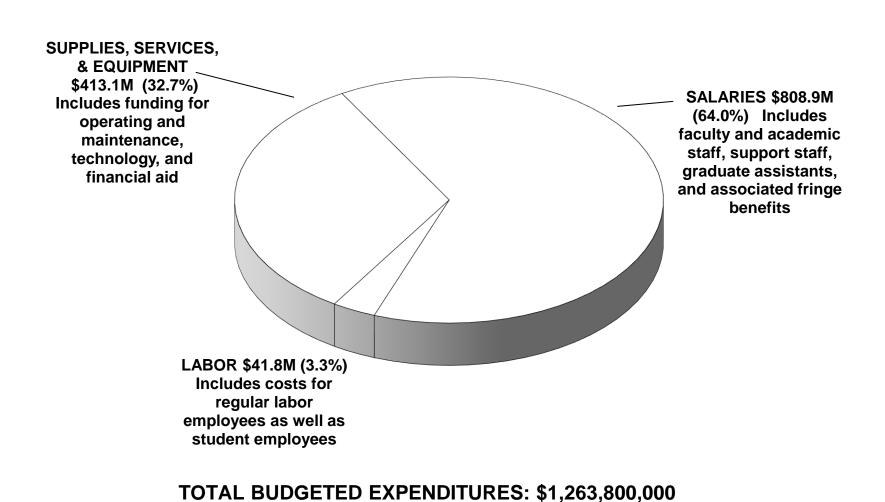
	2015-2016	2014-2015	Difference		2015-2016	2014-2015	Difference
			<u>,</u>				
STATE APPROPRIATIONS							
Operating	\$268,300,000	\$264,429,100	\$3,870,900	SALARIES	\$808,910,517	\$771,226,675	\$37,683,842
				LABOR	41,789,286	40,110,258	1,679,028
				SUPPLIES,SERVICES, and EQUIPMENT	413,100,197	396,063,067	17,037,130
STUDENT FEES Tuition and Fees	891,100,000	942 700 000					
	, ,	842,700,000					
Revenue-Based Initiatives	8,800,000	8,200,000	40,000,000				
Total Student Fees	899,900,000	850,900,000	49,000,000				
OTHER UNIVERSITY FUNDS							
Application Fees and							
Departmental Receipts	2,950,500	2,823,700	126,800				
Income From Investments	29,289,000	29,289,000					
Indirect Cost Recovery	59,160,500	57,458,200	1,702,300				
Funds Allocated Prior Year Budget							
Operating	4,200,000	2,500,000					
Total Other University Funds	95,600,000	92,070,900	3,529,100				
TOTAL	\$1,263,800,000	\$1,207,400,000	\$56,400,000	TOTAL	\$1,263,800,000	\$1,207,400,000	\$56,400,000

MICHIGAN STATE UNIVERSITY GENERAL FUND 2015-2016 BUDGETED REVENUES



TOTAL BUDGETED REVENUES: \$1,263,800,000

MICHIGAN STATE UNIVERSITY GENERAL FUND 2015-2016 BUDGETED EXPENDITURES



MSU AgBioRESEARCH 2015-2016 BUDGET

ESTIMATED REVENUES

ESTIMATED EXPENDITURES

	2015-2016	2014-2015	Difference		2015-2016	2014-2015	Difference
FEDERAL FUNDS							
Hatch	\$5,292,475	\$5,182,935	\$109,540	SALARIES	\$24,316,422	\$24,526,345	(\$209,923)
Hatch Multistate Research	1,245,451	1,253,943	(8,492)				
Animal Health & Disease	101,339	91,998	9,341	FRINGE BENEFITS	7,981,648	8,447,492	(465,844)
McIntire-Stennis	317,247	313,794	3,453				
				PROJECT EXPENSE	13,026,538	9,898,143	3,128,395
TOTAL EST. FEDERAL FUNDS	6,956,512	6,842,670	113,842				
ESTIMATED STATE FUNDS	32,508,300	32,027,900	480,400				
TOTAL EST. APPROPRIATIONS	39,464,812	38,870,570	594,242				
Restricted Funds	5,859,796	4,001,410	1,858,386				
TOTAL ALL FUNDS	\$45,324,608	\$42,871,980	\$2,452,628		\$45,324,608	\$42,871,980	\$2,452,628

MSU EXTENSION 2015 - 2016 BUDGET

ESTIMATED REVENUES

ESTIMATED EXPENDITURES

	0045 0046	0044 0045	D://		0045 0040	0044 0045	D:((
FEDERAL FUNDS	2015-2016	2014-2015	Difference		2015-2016	2014-2015	Difference
FEDERAL FUNDS							
Smith-Lever	\$9,186,571	\$8,866,825	\$319,746	SALARIES	\$28,840,920	\$28,717,067	\$123,853
Federal Retirement	0	221,700	(221,700)				
Expanded Nutrition	1,869,295	1,849,010	20,285	FRINGE BENEFITS	12,002,067	12,153,236	(151,169)
Renewable Resources	78,748	74,135	4,613				
				PROJECT EXPENSE	6,676,146	5,830,441	845,705
TOTAL EST. FEDERAL FUNDS	11,134,614	11,011,670	122,944				
State Appropriation	27,994,800	27,581,100					
ESTIMATED STATE FUNDS	27,994,800	27,581,100	413,700				
COUNTY FUNDS	6,300,000	5,800,000	500,000				
TOTAL EST. APPROPRIATIONS	45,429,414	44,392,770	1,036,644				
			(2.1.2.2.2.)				
Restricted Funds	2,089,719	2,307,974	(218,255)				
TOTAL ALL FUNDO	#47.540.400	Ф40 700 744	#040.000		Ф47 5 40 400	Ф40 7 00 7 44	#040.000
TOTAL ALL FUNDS	\$47,519,133	\$46,700,744	\$818,389		\$47,519,133	\$46,700,744	\$818,389

MICHIGAN STATE UNIVERSITY

INTERCOLLEGIATE ATHLETICS

2015-2016 Budget

Estimated Revenues	2015-2016	2014-2015	Difference	Estimated Expenditures	2015-2016	2014-2015	Difference
Ticket Sales	23,535,000	24,627,800	(\$1,092,800)	Revenue Sports	23,312,039	22,733,381	578,658
Game Guarantees/Settlements Rcvd	4,049,000	3,940,000	\$109,000	Nonrevenue Sports	16,702,473	15,979,143	723,330
Broadcasting	24,583,000	23,826,000	757,000	Events and Administration	17,128,226	17,243,942	(115,716)
Fundraising				External Operations	6,537,061	5,939,044	598,017
Spartan Fund - Facility Specific	4,299,870	3,035,601	1,264,269	Facilities	6,084,988	5,984,837	100,151
Special Seating Programs	13,850,000	13,850,000	0	Student-Athlete Services	8,942,016	8,046,185	895,831
Spartan Fund - Other	4,300,000	4,100,000	200,000	Facility Debt Payments	12,395,651	11,102,868	1,292,783
Other Activities	700,000	500,000	200,000	Activities Supported by Fundraising	6,491,666	5,856,955	634,711
Endowment Income	1,673,250	1,484,575	188,675				
Post Season Income	11,074,000	9,276,000	1,798,000				
Marketing/Sponsorships	4,200,000	3,580,000	620,000				
Event and Miscellaneous Income	3,130,000	2,566,379	563,621				
Investment Income	100,000	100,000	0				
Licensing & Royalties	2,100,000	2,000,000	100,000				
Ancillary Programs	9,661,500	9,586,900	74,600	Ancillary Programs	9,661,500	9,586,900	74,600
Total Revenues	\$107,255,620	\$102,473,255	\$4,782,365	Total Expenditures	\$107,255,620	\$102,473,255	\$4,782,365

^{*2014-15} numbers have been adjusted to reflect game guarantee and settlement payments as direct expenditures.

MICHIGAN STATE UNIVERSITY 2015-2016 BUDGETS Overview

ESTIMATED REVENUES	State Appropriation	Federal Funds	University Funds	Other	Restricted	2015-2016 Total	2014-2015 Total
General Fund	\$268,278,900		\$995,521,100			\$1,263,800,000	\$1,207,400,000
MSU AgBioResearch	32,508,300	6,956,512			5,859,796	45,324,608	42,871,980
MSU Extension	27,994,800	11,134,614		6,300,000	2,089,719	47,519,133	46,700,744
Intercollegiate Athletics				107,255,620		107,255,620	95,405,455
Total Estimated Revenues	\$328,782,000	\$18,091,126	\$995,521,100	\$113,555,620	\$7,949,515	\$1,463,899,361	\$1,392,378,179
ESTIMATED EXPENDITURES	_	Salaries	Labor	Supplies, Services, Equipment	Project and Other Expense	2015-2016 Total	2014-2015 Total
ESTIMATED EXPENDITURES General Fund	-	Salaries \$808,910,517	Labor \$41,789,286	Services,	and Other		
	-			Services, Equipment	and Other	Total	Total
General Fund	-	\$808,910,517		Services, Equipment	and Other Expense	Total \$1,263,800,000	Total \$1,207,400,000
General Fund MSU AgBioResearch	-	\$808,910,517 32,298,070		Services, Equipment	and Other Expense	Total \$1,263,800,000 45,324,608	Total \$1,207,400,000 42,871,980

			SUPPLIES & SERVICES &	2015-16	2014-15	CURR/PREV YR DOLLAR
INSTRUCTION AND DEPARTMENTAL RESEARCH	SALARY	LABOR	EQUIPMENT	TOTAL	TOTAL	DIFFERENCE
COLLEGE OF AGRICULTURE & NAT RESOURCES	27,241,469	628,008	3,363,303	31,232,780	28,980,293	2,252,487
COLLEGE OF ARTS AND LETTERS	32,845,715	522,716	1,801,246	35,169,677	32,812,996	2,356,681
ARTS & HUMANITIES, RESIDENTIAL COLL IN	2,281,201	83,417	255,169	2,619,787	2,363,060	256,727
ELI BROAD COLLEGE OF BUSINESS	33,412,444	249,880	9,496,367	43,158,691	40,987,393	2,171,298
COLLEGE OF COMMUNICATION ARTS SCIENCES	12,782,009	194,241	3,405,433	16,381,683	15,397,198	984,485
COLLEGE OF EDUCATION	29,582,410	273,743	2,335,915	32,192,068	30,477,231	1,714,836
COLLEGE OF ENGINEERING	31,475,898	934,788	2,636,205	35,046,890	32,899,639	2,147,252
COLLEGE OF HUMAN MEDICINE	39,248,546	435,682	6,401,240	46,085,468	44,347,390	1,738,079
JAMES MADISON COLLEGE	4,324,747	41,100	362,758	4,728,605	4,514,715	213,891
LYMAN BRIGGS COLLEGE	4,301,313	25,000	83,990	4,410,303	4,296,954	113,349
COLLEGE OF MUSIC	9,470,355	100,043	134,691	9,705,089	9,182,794	522,295
COLLEGE OF NATURAL SCIENCE	64,195,222	846,505	3,907,847	68,949,573	66,374,651	2,574,923
COLLEGE OF NURSING	8,533,474	163,091	996,189	9,692,754	9,358,418	334,336
COLLEGE OF OSTEOPATHIC MEDICINE	24,842,921	210,808	4,868,102	29,921,831	29,492,670	429,162
COLLEGE OF SOCIAL SCIENCE	65,301,234	263,738	2,612,509	68,177,481	64,089,822	4,087,659
COLLEGE OF VETERINARY MEDICINE	22,405,117	114,098	2,292,925	24,812,140	23,518,822	1,293,318
INTERNATIONAL STUDIES AND PROGRAMS	1,271,541	100,000	1,648,467	3,020,008	2,976,118	43,890
SEPARATELY ORGANIZED INSTRUCTION	13,280,555	50,632	41,632,131	54,963,318	57,912,830	(2,949,512)
ACCRUED PERSONNEL COSTS	700,000	0	0	700,000	700,000	0
FRINGE BENEFITS	107,977,330	0	0	107,977,330	104,192,891	3,784,439
TOTAL INSTRUCTION AND DEPARTMENTAL RESEARCH	\$ 535,473,502 ========	\$ 5,237,489 =======	\$ 88,234,486	\$ 628,945,477 ========	\$ 604,875,884 ========	\$ 24,069,593 =======
RESEARCH	\$ 44,948,727	\$ 722,030	\$ 6,991,178	\$ 52,661,936	\$ 47,685,675	\$ 4,976,260
PUBLIC SERVICES	\$ 7,811,173	\$ 66,164	\$ 558,724	\$ 8,436,061	\$ 9,136,932	\$ (700,870)
ACADEMIC SUPPORT	\$ 74,519,297	\$ 2,587,406	\$ 38,906,375	\$ 116,013,078	\$ 108,972,179	\$ 7,040,899
STUDENT SERVICES	\$ 35,444,596	\$ 1,063,483	\$ 1,099,840	\$ 37,607,919	\$ 30,630,313	\$ 6,977,606
SCHOLARSHIPS AND FELLOWSHIPS	\$ 0	\$ 0	\$ 127,029,388	\$ 127,029,388	\$ 120,204,388	\$ 6,825,000
INSTITUTIONAL SUPPORT	\$ 94,214,192	\$ 3,384,301	\$ 20,696,150	\$ 118,294,643	\$ 113,122,602	\$ 5,172,041
OPERATION AND MAINTENANCE OF PLANT	\$ 16,499,030	\$ 28,728,414	\$ 129,584,056	\$ 174,811,499	\$ 172,772,027	\$ 2,039,472
FINAL TOTAL	\$ 808,910,517	\$ 41,789,286	\$ 413,100,197	\$ 1,263,800,000	\$ 1,207,400,000	\$ 56,400,000

			SUPPLIES & SERVICES &	2015-16	2014-15	CURR/PREV YR DOLLAR
INSTRUCTION AND DEPARTMENTAL RESEARCH	SALARY	<u>LABOR</u>	EQUIPMENT	<u>TOTAL</u>	<u>TOTAL</u>	<u>DIFFERENCE</u>
COLLEGE OF AGRICULTURE & NAT RESOURCES						
AGRICULTURAL TECHNOLOGY INSTITUTE	530,393	8,000	143,708	682,101	546,828	135,273
AGRICULTURAL, FOOD & RESOURCE ECONOMICS	2,297,694	92,768	115,015	2,505,477	1,915,212	590,265
AGRICULTURE & NAT RESOURCES DEAN SPEC	1,707,838	0	0	1,707,838	1,109,579	598,259
AGRICULTURE & NATURAL RESOURCES DEAN	1,519,255	20,000	242,861	1,782,116	1,221,032	561,084
ANIMAL SCIENCE DEPARTMENT - ANR	2,177,434	329,567	40,100	2,547,101	2,628,788	(81,687)
ANR COMMUNICATIONS	123,016	0	0	123,016	109,111	13,905
BAILEY SCHOLARS	134,680	16,000	46,220	196,900	194,921	1,979
BIOSYSTEMS & AGRICULTURAL ENGINEERING	1,174,656	0	27,289	1,201,945	1,114,290	87,655
CANR ADMINISTRATION/DEAN ANR	1,235,591	0	115,800	1,351,391	1,324,730	26,661
CENTER FOR GLOBAL CONNECTIONS CGC	308,861	45,275	82,401	436,537	398,466	38,071
DEPARTMENT OF COMMUNITY SUSTAINABILITY	2,499,235	10,000	122,477	2,631,712	2,711,134	(79,422)
ENTOMOLOGY AGRICULTURE AND NATURAL RES	972,418	0	264,592	1,237,010	1,301,937	(64,927)
FISHERIES & WILDLIFE	1,742,769	5,000	97,325	1,845,094	1,799,869	45,225
FOOD SCIENCE & HUM NUTRITION ANR	1,858,194	0	722,072	2,580,266	2,443,100	137,166
FORESTRY	795,539	10,000	22,926	828,465	810,587	17,878
HORTICULTURE - ANR	1,351,422	9,000	63,959	1,424,381	1,412,192	12,189
KELLOGG BIOLOGICAL STATION AG. NAT. RES.	329,033	16,800	1,038	346,871	397,469	(50,598)
OFF CAMPUS CREDIT PROGRAM AGR & NAT RES	257,828	0	0	257,828	202,352	55,476
OFFICE OF DIVERSITY AND PLURALISM	82,384	0	35,822	118,206	118,883	(677)
PACKAGING	1,956,120	27,742	325,163	2,309,025	2,160,420	148,605
PLANT SOIL AND MICROBIAL SCIENCES	2,184,155	35,456	843,452	3,063,063	2,805,115	257,948
SCHOOL OF PLANNING, DES, CONSTRUCTION-ANR	2,002,954	2,400	51,083	2,056,437	2,254,278	(197,841)
TOTAL COLLEGE OF AGRICULTURE & NAT RESOURCES	\$ 27,241,469 =======	\$ 628,008	\$ 3,363,303	\$ 31,232,780 =======	\$ 28,980,293	\$ 2,252,487 =======

			SUPPLIES & SERVICES &	2015-16	2014-15	CURR/PREV YR DOLLAR
INSTRUCTION AND DEPARTMENTAL RESEARCH	SALARY	LABOR	EQUIPMENT	TOTAL	TOTAL	DIFFERENCE
COLLEGE OF ARTS AND LETTERS						
A L INTERDEPARTMENTAL PROGRAMS	679,079	3,000	74,984	757,063	593,483	163,580
ART, ART HISTORY, AND DESIGN	4,006,166	35,077	208,110	4,249,353	3,924,969	324,384
ARTS AND LETTER DEAN	3,001,643	233,748	669,805	3,905,196	3,978,071	(72,875)
ARTS AND LETTERS WRITING CENTER	308,220	77,168	51,085	436,473	503,134	(66,661)
CENTER FOR LANGUAGE TEACHING ADVANCEMENT	629,719	80,090	46,406	756,215	680,472	75,743
CTR FOR INTEGRAT STD - ARTS & HUMANITIES	1,036,235	0	7,000	1,043,235	803,525	239,710
ENGLISH	4,727,193	28,005	126,008	4,881,206	4,643,151	238,055
JEWISH STUDIES PROGRAM	90,723	0	3,823	94,546	88,927	5,619
LINGUISTICS,GERM,SLAVIC,ASIAN,AFR LANG	5,246,400	6,879	123,913	5,377,192	4,781,710	595,482
OFF CAMPUS CREDIT PROGRAM ARTS & LETTERS	2,000	0	0	2,000	10,000	(8,000)
PHILOSOPHY	2,303,112	3,924	64,251	2,371,287	2,253,488	117,799
PROGRAM IN WOMEN, GENDER, SOCIAL JUSTICE	118,905	0	0	118,905	94,498	24,407
RELIGIOUS STUDIES	900,685	4,642	43,719	949,046	841,204	107,842
ROMANCE AND CLASSICAL STUDIES	3,524,130	6,548	82,039	3,612,717	3,379,620	233,097
THEATRE	1,768,440	20,870	164,797	1,954,107	1,780,311	173,796
WRITING, RHETORIC & AMERICAN CULTURE	4,503,065	22,765	135,306	4,661,136	4,456,433	204,703
TOTAL COLLEGE OF ARTS AND LETTERS	\$ 32,845,715 =======	\$ 522,716 =======	\$ 1,801,246	\$ 35,169,677	\$ 32,812,996	\$ 2,356,681
ARTS & HUMANITIES, RESIDENTIAL COLL IN						
RESIDENTIAL COLLEGE ARTS & HUMAN DEAN	2,281,201	83,417	255,169	2,619,787	2,363,060	256,727
TOTAL ARTS & HUMANITIES, RESIDENTIAL COLL IN	\$ 2,281,201	\$ 83,417	\$ 255,169	\$ 2,619,787	\$ 2,363,060	\$ 256,727

			SUPPLIES & SERVICES &	2015-16	2014-15	CURR/PREV YR DOLLAR
INSTRUCTION AND DEPARTMENTAL RESEARCH	SALARY	<u>LABOR</u>	EQUIPMENT	TOTAL	TOTAL	DIFFERENCE
ELI BROAD COLLEGE OF BUSINESS						
ACCOUNTING AND INFORMATION SYSTEMS	6,877,050	0	1,884,710	8,761,759	8,279,225	482,535
DEPARTMENT OF MARKETING	3,269,341	0	800,378	4,069,719	3,576,364	493,355
DEPARTMENT OF SUPPLY CHAIN MANAGEMENT	4,232,797	0	5,751	4,238,548	4,508,345	(269,797)
ELI BROAD COLLEGE OF BUSINESS DEAN	5,810,169	188,500	2,221,191	8,219,860	7,138,883	1,080,977
ELI BROAD COLLEGE OF BUSINESS DEAN SPEC	0	0	0	0	552,472	(552,472)
FINANCE	5,205,475	0	831,807	6,037,282	5,153,752	883,530
MANAGEMENT	3,607,514	0	30,112	3,637,626	4,007,624	(369,998)
MBA PROGRAM	2,335,974	56,880	3,568,666	5,961,520	5,769,050	192,470
OFF CAMPUS CREDIT PROGRAM BUSINESS	202,514	4,500	15,700	222,714	239,347	(16,633)
THE SCHOOL OF HOSPITALITY BUSINESS	1,871,611	0	138,052	2,009,663	1,762,331	247,332
TOTAL ELI BROAD COLLEGE OF BUSINESS	\$ 33,412,444	\$ 249,880	\$ 9,496,367	\$ 43,158,691	\$ 40,987,393	\$ 2,171,298
COLLEGE OF COMMUNICATION ARTS SCIENCES						
COMMUNICATION	2,030,552	13,104	58,167	2,101,823	2,252,077	(150,254)
COMMUNICATION ARTS AND SCIENCES DEAN	3,786,950	133,401	366,454	4,286,804	3,587,833	698,971
COMMUNICATIVE SCIENCES DISORDERS CAS	882,446	12,027	79,462	973,935	925,812	48,123
DEPARTMENT OF MEDIA AND INFORMATION	2,487,187	23,678	120,453	2,631,318	2,716,382	(85,064)
DEPT OF ADVERTISING AND PUBLIC RELATIONS	1,561,535	4,362	108,884	1,674,781	1,746,089	(71,308)
JOURNALISM	1,968,097	7,669	50,549	2,026,315	1,871,810	154,505
OFF CAMPUS CREDIT PROGRAM COMM ARTS	65,242	0	2,621,465	2,686,707	2,297,195	389,512
TOTAL COLLEGE OF COMMUNICATION ARTS SCIENCES	\$ 12,782,009 =======	\$ 194,241	\$ 3,405,433	\$ 16,381,683	\$ 15,397,198	\$ 984,485

			SUPPLIES & SERVICES &	2015-16	2014-15	CURR/PREV YR DOLLAR
INSTRUCTION AND DEPARTMENTAL RESEARCH	SALARY	LABOR	EQUIPMENT	TOTAL	TOTAL	DIFFERENCE
COLLEGE OF EDUCATION						
COUNSELING, EDUC PSYCH & SPEC EDUC	6,487,204	15,000	261,225	6,763,429	6,464,999	298,430
EDUCATION DEAN	4,431,117	199,300	1,185,461	5,815,878	5,929,224	(113,346)
EDUCATIONAL ADMINISTRATION	2,631,789	2,000	133,854	2,767,643	2,295,137	472,506
KINESIOLOGY - ED	2,834,432	12,443	133,024	2,979,899	2,747,267	232,632
OFF CAMPUS CREDIT PROGRAM EDUCATION	6,317,951	5,000	15,000	6,337,951	5,768,513	569,438
TEACHER EDUCATION	6,879,917	40,000	607,351	7,527,268	7,272,091	255,177
TOTAL COLLEGE OF EDUCATION	\$ 29,582,410	\$ 273,743	\$ 2,335,915	\$ 32,192,068	\$ 30,477,231	\$ 1,714,836 =======
COLLEGE OF ENGINEERING						
CHEMICAL ENGINEERING & MATERIALS SCIENCE	4,375,496	52,680	444,021	4,872,197	4,253,580	618,617
CIVIL & ENVIRONMENTAL ENGINEERING	3,211,854	0	17,120	3,228,974	2,962,615	266,359
COMPUTER SCIENCE AND ENGINEERING	5,711,436	226,791	216,534	6,154,761	5,630,100	524,661
ELECTRICAL AND COMPUTER ENGINEERING	6,681,416	75,500	70,681	6,827,597	6,838,746	(11,149)
ENGINEERING DEAN	5,760,015	440,834	1,564,961	7,765,810	6,757,153	1,008,658
MECHANICAL ENGINEERING	5,735,681	138,983	322,887	6,197,551	6,310,802	(113,251)
OFF CAMPUS CREDIT PROGRAM ENGINEERING	0	0	0	0	146,643	(146,643)
TOTAL COLLEGE OF ENGINEERING	\$ 31,475,898	\$ 934,788	\$ 2,636,205	\$ 35,046,890	\$ 32,899,639	\$ 2,147,252

INSTRUCTION AND DEPARTMENTAL RESEARCH	SALARY	LABOR	SUPPLIES & SERVICES & EQUIPMENT	2015-16 <u>TOTAL</u>	2014-15 TOTAL	CURR/PREV YR DOLLAR DIFFERENCE
COLLEGE OF HUMAN MEDICINE	<u> </u>	LABOR	LQOII WLITE	<u></u>	<u></u>	DITTERENCE
BIOCHEMISTRY & MOLECULAR BIOLOGY CHM	639,983	0	74,068	714,051	687,024	27,027
CTR FOR ETH & HUMANIT IN THE LIFE SCI	643,343	0	9,978	653,321	645,296	8,025
EPIDEMIOLOGY AND BIOSTATISTICS	2,667,728	0	0,570	2,667,728	2,349,108	318,620
FAMILY MEDICINE, DEPARTMENT OF	2,516,733	0	0	2,516,733	2,109,625	407,108
HUMAN MEDICINE DEAN	16,716,833	247,384	5,365,190	22,329,407	22,114,905	214,503
LEARNING & ASSESSMENT CENTER - CHM	117,248	114,763	5,100	237,111	231,662	5,449
MEDICAL EDUCATION RESEARCH & DEVELOPMENT	672,536	0	0	672,536	613,995	58,541
MEDICINE	3,367,148	0	17,732	3,384,880	3,331,831	53,049
MICROBIOLOGY & MOLECULAR GENETICS CHM	565,657	0	161,041	726,698	677,257	49,441
NEUROLOGY & OPHTHALMOLOGY CHM	254,438	0	0	254,438	244,909	9,529
OBSTETRICS GYNECOLOGY & REPRODUCTIVE BIO	1,230,888	0	0	1,230,888	1,042,623	188,265
PEDIATRICS AND HUMAN DEVELOPMENT	1,943,674	22,643	463,853	2,430,170	2,385,812	44,358
PHARMACOLOGY & TOXICOLOGY HUMAN MEDICINE	991,055	0	3,000	994,055	897,430	96,625
PHYSIOLOGY HUMAN MEDICINE	1,719,044	0	16,589	1,735,633	1,683,371	52,262
PHYSIOLOGY/HUMAN PATHOLOGY - CHM	562,226	0	24,751	586,977	543,512	43,465
PSYCHIATRY HUMAN MEDICINE	1,270,456	0	11,746	1,282,202	1,283,654	(1,452)
RADIOLOGY HUMAN MEDICINE	1,411,634	20,892	0	1,432,526	1,398,625	33,901
SURGERY	1,863,200	30,000	179,849	2,073,049	2,106,751	(33,702)
TRANSLATION SCIENCE & MOLECULAR MED	94,721	0	68,344	163,065	0	163,065
TOTAL COLLEGE OF HUMAN MEDICINE	\$ 39,248,546	\$ 435,682	\$ 6,401,240	\$ 46,085,468	\$ 44,347,390	\$ 1,738,079 =======
JAMES MADISON COLLEGE						
JAMES MADISON COLLEGE DEAN	4,324,747	41,100	362,758	4,728,605	4,514,715	213,891
TOTAL JAMES MADISON COLLEGE	\$ 4,324,747 ========	\$ 41,100 ======	\$ 362,758	\$ 4,728,605 =======	\$ 4,514,715 ========	\$ 213,891
LYMAN BRIGGS COLLEGE						
LYMAN BRIGGS DEAN	4,301,313	25,000	83,990	4,410,303	4,296,954	113,349
TOTAL LYMAN BRIGGS COLLEGE	\$ 4,301,313	\$ 25,000	\$ 83,990	\$ 4,410,303	\$ 4,296,954	\$ 113,349

INSTRUCTION AND DEPARTMENTAL RESEARCH		SALARY		<u>LABOR</u>	SUPPLIES & SERVICES & EQUIPMENT	2015-16 <u>TOTAL</u>	2014-15 <u>TOTAL</u>	ì	URR/PREV 'R DOLLAR FFERENCE
COLLEGE OF MUSIC									
BAND		0		12,500	35,796	48,296	47,594		702
MUSIC		9,470,355		87,543	98,895	9,656,793	9,135,200		521,593
TOTAL COLLEGE OF MUSIC	\$ ==	9,470,355	\$ ==	100,043	134,691 =======	\$ 9,705,089	\$ 9,182,794	\$	522,295 ======

			SUPPLIES & SERVICES &	2015-16	2014-15	CURR/PREV YR DOLLAR
INSTRUCTION AND DEPARTMENTAL RESEARCH	SALARY	LABOR	EQUIPMENT	TOTAL	TOTAL	DIFFERENCE
COLLEGE OF NATURAL SCIENCE						
BIOCHEMISTRY & MOLECULAR BIOLOGY CNS	3,701,026	18,000	80,886	3,799,911	3,446,187	353,724
BIOLOGICAL SCIENCE PROGRAM	1,492,086	13,019	75,183	1,580,288	1,543,377	36,911
BIOMEDICAL LABORATORY DIAGNOSTICS PROGR	915,315	6,594	580,438	1,502,347	1,432,930	69,417
BIOMOLECULAR SCIENCE GATEWAY	305,794	5,000	120,001	430,795	593,109	(162,314)
CHEMISTRY	9,285,474	160,718	1,158,793	10,604,985	10,628,008	(23,023)
COMPUTATIONAL MATH SCI AND ENGR CNS	429,872	0	50,000	479,872	0	479,872
CTR FOR INTEGRATIVE STD - GENERAL SCI	1,598,447	90,000	100,063	1,788,510	1,688,165	100,345
DEPARTMENT OF INTEGRATIVE BIOLOGY	3,526,632	4,000	210,739	3,741,371	3,703,328	38,043
ECOLOGY EVOLUTIONARY BIOLOGY & BEHAVIOR	73,835	1,080	35,940	110,855	106,170	4,685
ENTOMOLOGY NATURAL SCIENCE	210,653	0	0	210,653	201,467	9,186
FOOD SCIENCE & HUMAN NUTRITION CNS	31,667	0	0	31,667	38,410	(6,743)
GENETICS PROGRAM	205,195	4,496	7,769	217,460	217,732	(272)
GEOLOGICAL SCIENCES	1,537,628	15,000	66,601	1,619,229	1,782,988	(163,759)
KELLOGG BIOLOGICAL STATION NAT. SCI.	1,193,492	42,992	70,794	1,307,278	1,243,465	63,813
MATHEMATICS	10,161,134	0	0	10,161,134	10,566,129	(404,995)
MICROBIOLOGY & MOLECULAR GENETICS CNS	2,879,067	40,000	147,953	3,067,020	2,692,926	374,094
NATURAL SCIENCE DEAN	5,895,177	31,000	111,420	6,037,597	5,626,110	411,487
NATURAL SCIENCE DEAN SPECIAL	1,392,830	0	0	1,392,830	1,033,996	358,835
NEUROSCIENCE PROGRAM	1,478,405	50,440	48,993	1,577,838	1,134,283	443,555
OFF CAMPUS CREDIT PROGRAM NAT SCIENCE	1,185,557	2,500	32,628	1,220,685	1,329,649	(108,964)
PHYSICS-ASTRONOMY	8,635,953	240,431	600,000	9,476,384	9,219,350	257,034
PHYSIOLOGY NATURAL SCIENCE	1,497,872	17,000	44,547	1,559,419	1,422,459	136,960
PLANT BIOLOGY CNS	2,993,799	53,745	142,743	3,190,287	2,796,369	393,918
PROGRAM IN MATHEMATICS EDUCATION	309,238	15,490	67,121	391,849	453,181	(61,332)
RESIDENTIAL INIT ON STDY OF ENVIRON	69,816	26,000	5,095	100,911	97,394	3,517
STATISTICS & PROBABILITY	3,189,260	9,000	150,138	3,348,398	3,377,469	(29,071)
TOTAL COLLEGE OF NATURAL SCIENCE	\$ 64,195,222 \$ ==================================	846,505	\$ 3,907,847	\$ 68,949,573	\$ 66,374,651	\$ 2,574,923

			SUPPLIES & SERVICES &	2015-16	2014-15	CURR/PREV YR DOLLAR
INSTRUCTION AND DEPARTMENTAL RESEARCH	SALARY	LABOR	EQUIPMENT	TOTAL	TOTAL	DIFFERENCE
COLLEGE OF NURSING						
LEARNING & ASSESSMENT CENTER - NUR	109,905	63,091	0	172,996	167,548	5,448
NURSING	8,423,569	100,000	996,189	9,519,758	9,190,870	328,888
TOTAL COLLEGE OF NURSING	\$ 8,533,474 =======	\$ 163,091 ======	\$ 996,189	\$ 9,692,754	\$ 9,358,418 =========	\$ 334,336
COLLEGE OF OSTEOPATHIC MEDICINE						
BIOCHEMISTRY & MOLECULAR BIOLOGY COM	743,042	0	25,571	768,613	753,918	14,695
FAMILY AND COMMUNITY MEDICINE	989,600	9,600	10,036	1,009,236	876,598	132,638
LEARNING & ASSESSMENT CENTER - COM	117,248	63,812	0	181,060	111,799	69,261
MICROBIOLOGY & MOLECULAR GENETICS COM	826,848	0	122,954	949,802	967,060	(17,258)
NEUROLOGY & OPHTHALMOLOGY COM	1,482,602	0	0	1,482,602	1,441,543	41,059
OFF CAMPUS CREDIT PROGRAM OSTEO MED	34,723	0	0	34,723	33,519	1,204
OSTEOPATHIC MANIPULATIVE MEDICINE	1,187,443	0	8,220	1,195,663	1,057,573	138,090
OSTEOPATHIC MEDICAL SPECIALTIES COM	1,597,663	0	401	1,598,064	1,600,263	(2,199)
OSTEOPATHIC MEDICINE DEAN	5,607,569	41,395	3,721,112	9,370,076	9,146,884	223,193
OSTEOPATHIC SURGICAL SPECIALTIES	1,738,146	0	0	1,738,146	1,791,141	(52,995)
PEDIATRICS	1,063,467	0	0	1,063,467	1,051,687	11,780
PHARMACOLOGY TOXICOLOGY	2,532,060	0	512,854	3,044,914	2,875,133	169,781
PHYSICAL MEDICINE AND REHABILITATION	848,146	0	0	848,146	798,023	50,123
PHYSIOLOGY OSTEOPATHIC MEDICINE	768,975	0	26,568	795,543	1,023,066	(227,523)
PHYSIOLOGY/HUMAN PATHOLOGY - COM	214,863	0	1,123	215,986	295,557	(79,571)
PSYCHIATRY OSTEOPATHIC MEDICINE	1,192,031	0	0	1,192,031	1,173,502	18,529
RADIOLOGY OSTEOPATHIC MEDICINE	1,795,333	0	0	1,795,333	1,733,832	61,501
RADIOLOGY/DIV OF SPORTS MEDICINE - COM	394,104	0	0	394,104	381,590	12,514
SE MI DETROIT MEDICAL CENTER	873,662	41,000	144,024	1,058,686	1,157,723	(99,037)
SE MI MACOMB UNIVERSITY CENTER	835,396	55,000	295,240	1,185,636	1,222,259	(36,623)
TOTAL COLLEGE OF OSTEOPATHIC MEDICINE	\$ 24,842,921 =======	\$ 210,808	\$ 4,868,102	\$ 29,921,831	\$ 29,492,670	\$ 429,162

			SUPPLIES & SERVICES &	2015-16	2014-15	CURR/PREV YR DOLLAR
INSTRUCTION AND DEPARTMENTAL RESEARCH	SALARY	LABOR	EQUIPMENT	TOTAL	TOTAL	DIFFERENCE
COLLEGE OF SOCIAL SCIENCE						
ANTHROPOLOGY SOCIAL SCIENCE	3,124,943	20,000	150,000	3,294,943	3,156,409	138,534
CNTR ANTI COUNTERFEIT AND PROD PROTECT	174,534	0	0	174,534	0	174,534
CRIMINAL JUSTICE	4,815,452	5,000	199,845	5,020,297	4,882,562	137,735
CTR FOR INTEGRATIVE STD - SOCIAL SCIENCE	759,992	24,606	32,657	817,255	801,401	15,854
ECONOMICS	8,971,950	3,004	11,535	8,986,489	8,353,672	632,817
GEOGRAPHY	3,095,153	4,500	225,286	3,324,939	3,260,639	64,300
GLOBAL URBAN STUDIES	708,523	30,814	30,000	769,337	762,275	7,062
HISTORY	4,785,304	12,691	300,589	5,098,584	5,071,173	27,411
HUMAN DEVELOPMENT & FAMILY STUDIES - CSS	3,653,066	23,411	176,131	3,852,608	3,733,993	118,615
HUMAN RESOURCES AND LABOR RELATIONS	2,711,926	0	7,888	2,719,814	2,311,537	408,277
OFF CAMPUS CREDIT PROGRAM SOC SCI	6,370,000	5,000	500,000	6,875,000	5,392,619	1,482,381
POLITICAL SCIENCE	4,572,329	6,000	165,000	4,743,329	4,637,825	105,504
PSYCHOLOGY SOCIAL SCIENCE	8,567,943	0	125,651	8,693,594	9,559,025	(865,431)
SCHOOL OF PLANNING, DES&CONSTRUCTION-CSS	1,111,545	0	0	1,111,545	906,303	205,242
SOCIAL SCIENCE DEAN	2,490,649	28,620	314,392	2,833,661	2,988,604	(154,943)
SOCIAL SCIENCE DEAN SPECIAL	2,379,657	0	0	2,379,657	1,063,730	1,315,927
SOCIAL WORK	3,881,092	80,318	225,000	4,186,410	4,026,219	160,191
SOCIOLOGY SOCIAL SCIENCE	3,127,176	19,774	148,535	3,295,485	3,181,836	113,649
TOTAL COLLEGE OF SOCIAL SCIENCE	\$ 65,301,234 \$	263,738	\$ 2,612,509	\$ 68,177,481	\$ 64,089,822	\$ 4,087,659

			SUPPLIES &	2015-16	2014-15	CURR/PREV
INSTRUCTION AND DEPARTMENTAL RESEARCH	SALARY	LABOR	SERVICES & EQUIPMENT	<u>TOTAL</u>	<u>TOTAL</u>	YR DOLLAR <u>DIFFERENCE</u>
COLLEGE OF VETERINARY MEDICINE						
LARGE ANIMAL CLINICAL SCIENCES	4,392,604	0	565,882	4,958,486	4,970,454	(11,969)
LEARNING & ASSESSMENT CENTER - CVM	117,248	0	10,447	127,695	122,246	5,449
MICROBIOLOGY & MOLECULAR GENETICS CVM	694,519	22,640	18,109	735,268	713,291	21,976
PATHOBIOLOGY & DIAGNOSTIC INVESTIGAT CVM	4,011,064	0	131,798	4,142,863	4,003,210	139,653
PHARMACOLOGY TOXICOLOGY	731,788	0	26,255	758,043	846,853	(88,810)
PHYSIOLOGY VETERINARY MEDICINE	237,583	0	49,444	287,028	280,491	6,537
SMALL ANIMAL CLINICAL SCIENCES	5,423,007	0	101,512	5,524,519	5,151,998	372,521
VETERINARY MEDICINE AUXILIARY PROGRAMS	160,066	36,902	92,288	289,256	382,647	(93,391)
VETERINARY MEDICINE DEAN	5,618,612	50,556	1,273,440	6,942,608	5,922,682	1,019,926
VETERINARY MEDICINE DEAN SPECIAL	629,542	0	0	629,542	596,807	32,735
VETERINARY TECHNOLOGY	389,084	4,000	23,750	416,834	528,142	(111,308)
TOTAL COLLEGE OF VETERINARY MEDICINE	\$ 22,405,117 ========	\$ 114,098 =======	\$ 2,292,925	\$ 24,812,140	\$ 23,518,822	\$ 1,293,318 =======
INTERNATIONAL STUDIES AND PROGRAMS						
INTERNATIONAL STUDIES & PROGRAMS DEAN	71,541	0	185,334	256,875	209,208	47,667
OFFICE OF STUDY ABROAD CREDIT-PROGRAM	1,200,000	100,000	1,463,133	2,763,133	2,766,910	(3,777)
TOTAL INTERNATIONAL STUDIES AND PROGRAMS	\$ 1,271,541 ========	\$ 100,000	\$ 1,648,467	\$ 3,020,008	\$ 2,976,118	\$ 43,890

			SUPPLIES & SERVICES &	2015-16	2014-15	CURR/PREV YR DOLLAR
INSTRUCTION AND DEPARTMENTAL RESEARCH	SALARY	<u>LABOR</u>	EQUIPMENT	TOTAL	TOTAL	DIFFERENCE
SEPARATELY ORGANIZED INSTRUCTION						
ACADEMIC ACHIEVEMENT GRAD ASSISTANTSHIP	1,548,541	0	0	1,548,541	1,502,118	46,423
ACADEMIC COMPETITIVENESS INITIATIVES	0	0	17,000,000	17,000,000	10,700,000	6,300,000
ACADEMIC SERVICE LEARNING	337,895	0	50,000	387,895	316,283	71,612
AEROSPACE STUDIES	46,682	632	24,601	71,915	64,184	7,731
COMMUNITY EVALUATION & RSCH COLLABRTVE	222,354	0	70,000	292,354	260,936	31,418
DEFERRED BUDGETARY ADJUSTMENTS	0	0	4,113,075	4,113,075	9,437,855	(5,324,780)
DREW LABORATORY	240,820	50,000	30,477	321,297	311,228	10,069
ENROLL BASED INITIAT/INSTRUCTIONAL SUPP	0	0	434,000	434,000	434,000	0
FACULTY MARKET PROGRAM	2,350,941	0	0	2,350,941	2,941,016	(590,075)
GRADUATE EDUC OVERSEAS CREDIT-PROGRAM	176,196	0	124,580	300,776	289,254	11,522
MILITARY SCIENCE	82,113	0	21,827	103,940	95,473	8,467
MSU HEALTH TEAM	829,449	0	0	829,449	834,035	(4,586)
NATL COLLAB FOR STUDY OF UNIV ENGAGEMENT	78,254	0	25,000	103,254	100,422	2,832
QUALITY INITIATIVE ACCOUNT	0	0	2,211,764	2,211,764	2,745,465	(533,701)
REVENUE-BASED INITIATIVES	0	0	17,506,807	17,506,807	20,493,251	(2,986,444)
SUMMER SCHOOL	7,367,309	0	20,000	7,387,309	7,387,309	0
TOTAL SEPARATELY ORGANIZED INSTRUCTION	\$ 13,280,555	\$ 50,632	\$ 41,632,131	\$ 54,963,318	\$ 57,912,830	\$ (2,949,512)
ACCRUED PERSONNEL COSTS						
ACCRUED PERSONNEL COSTS	700,000	0	0	700,000	700,000	0
TOTAL ACCRUED PERSONNEL COSTS	\$ 700,000	\$ 0	\$ 0	\$ 700,000	\$ 700,000	\$ 0
FRINGE BENEFITS	407.077.000	•		407.077.220	404402004	2 704 420
FRINGE BENEFITS	107,977,330	0	0	107,977,330	104,192,891	3,784,439
TOTAL FRINGE BENEFITS	\$ 107,977,330 =======	\$ 0 =====	\$ 0 =====	\$ 107,977,330 =======	\$ 104,192,891 =======	\$ 3,784,439 ======
TOTAL INSTRUCTION AND DEPARTMENTAL RESEARCH	\$ 535,473,502 ======	\$ 5,237,489 =======	\$ 88,234,486	\$ 628,945,477 =======	\$ 604,875,884	\$ 24,069,593 =======

			SUPPLIES & SERVICES &	2015-16	2014-15	CURR/PREV YR DOLLAR
RESEARCH	SALARY	LABOR	EQUIPMENT	<u>TOTAL</u>	<u>TOTAL</u>	DIFFERENCE
INSTITUTES AND CENT/INSTITUTES AND CENT						
ADVANCED MICROSCOPY, CENTER FOR	446,438	0	121,714	568,152	569,349	(1,197)
BIO/COMPUTATIONAL EVOLUTION IN ACTION	0	0	35,776	35,776	31,492	4,284
CANCER CENTER	83,270	0	0	83,270	163,632	(80,362)
CENTER FOR MICROBIAL ECOLOGY - ANR	0	0	6,079	6,079	5,966	113
CLINICAL AND TRANSLATIONAL SCIENCES	1,102,340	23,929	9,408	1,135,677	1,123,341	12,336
COMPOSITE MATERIALS & STRUCTURES CENTER	339,512	3,420	12,355	355,287	325,803	29,484
CREATE FOR STEM - CED	237,499	17,500	47,978	302,977	296,810	6,167
CREATE FOR STEM - CNS	511,015	13,000	47,464	571,479	545,602	25,877
CTR FOR ADV STUDY OF INTL DEVELOP - ISP	54,643	0	0	54,643	56,712	(2,069)
CTR FOR ADV STUDY OF INTL DEVELOPM - CSS	310,200	1,000	32,202	343,402	366,388	(22,986)
CTR FOR STATISTICAL TRAINING CONSULTING	567,337	0	46,929	614,266	492,014	122,252
ENGINEERING RESEARCH DIVISION OF	1,272,997	37,000	388,402	1,698,399	1,700,089	(1,690)
GLOBAL CHG & EARTH OBSERVATIONS, CTR FOR	749,508	1,489	17,212	768,209	598,563	169,646
GREAT LAKES BIOENERGY RESEARC CTR VPRGS	0	0	2,028	2,028	1,025	1,003
INST FOR PUBLIC POLICY & SOCIAL RESEARCH	436,560	8,544	32,995	478,099	578,326	(100,227)
INST FOR RES TCH & LRN ACROSS LIFE SPAN	418,339	6,000	54,337	478,676	503,911	(25,235)
INSTITUTE FOR CYBER ENABLED RESEARCH	0	0	8,613	8,613	4,182	4,431
INSTITUTE OF INTERNATIONAL HEALTH	313,993	0	0	313,993	309,988	4,005
INTEGRATIVE TOXICOLOGY, CENTER FOR	273,229	0	51,512	324,741	308,296	16,445
JULIAN SAMORA RESEARCH INSTITUTE	331,565	0	151,499	483,064	410,532	72,532
LAND POLICY INSTITUTE ANR	74,695	0	0	74,695	79,934	(5,239)
MSU INNOVATION CENTER	1,672,977	3,440	1,294,237	2,970,654	2,646,920	323,734
NAT'L SUPERCONDUCTING CYCLOTRON LAB	8,861,187	493,672	2,209,500	11,564,358	10,659,291	905,067
OST.MED. RESEARCH & ADV STUDY PROGRAMS	1,660,051	0	231,972	1,892,023	1,227,275	664,748
PLANT RESEARCH LABORATORY NAT SCIENCE	1,761,122	80,636	282,575	2,124,333	1,847,069	277,264
RESEARCH TECHNOLOGY SUPPORT FACILTY	864,288	0	30,460	894,748	894,346	402
WATER RESEARCH INSTITUTE - ANR	123,812	0	0	123,812	100,005	23,807
TOTAL INSTITUTES AND CENT/INSTITUTES AND CENT	\$ 22,466,578	\$ 689,630	\$ 5,115,245	\$ 28,271,453	\$ 25,846,861	\$ 2,424,592

			SUPPLIES & SERVICES &	2015-16	2014-15	CURR/PREV YR DOLLAR
RESEARCH	SALARY	LABOR	EQUIPMENT	TOTAL	TOTAL	DIFFERENCE
INDIVIDUAL OR PROJE/INDIVIDUAL OR PROJE						
CANR RESEARCH ACTIVITIES	756,766	10,000	1,745,507	2,512,273	2,404,149	108,124
CELL AND MOLECULAR BIOLOGY PROGRAM	74,642	4,400	10,000	89,042	241,112	(152,070)
ENGINEERING DEAN	563,278	3,000	74,278	640,556	424,309	216,247
ENVIRONMENTAL SCIENCE AND POLICY PROGRAM	496,333	15,000	30,000	541,333	508,009	33,324
HOLLAND INITIATIVE	72,471	0	0	72,471	130,407	(57,936)
KBS ECOLOGY PROJECT	126,453	0	16,148	142,601	142,601	0
REF INITIATIVES	8,097,401	0	0	8,097,401	7,778,146	319,255
TOTAL INDIVIDUAL OR PROJE/INDIVIDUAL OR PROJE	\$ 10,187,344	\$ 32,400	\$ 1,875,933	\$ 12,095,677	\$ 11,628,733	\$ 466,944 =======
FRINGE BENEFITS						
FRINGE BENEFITS	12,294,805	0	0	12,294,805	10,210,081	2,084,725
TOTAL FRINGE BENEFITS	\$ 12,294,805 =======	\$ 0	\$ 0	\$ 12,294,805	\$ 10,210,081	\$ 2,084,725
TOTAL RESEARCH	\$ 44,948,727 ========	\$ 722,030 ======	\$ 6,991,178 =======	\$ 52,661,936 =======	\$ 47,685,675 ========	\$ 4,976,260 ======

					SUPPLIES &		2015-16		2014-15		CURR/PREV YR DOLLAR
PUBLIC SERVICES		SALARY		LABOR	EQUIPMEN		TOTAL		TOTAL		IFFERENCE
COMMUNITY SERVICE/COMMUNITY SERVICE											
ADMIN SUPPORT MLK INITIATIVE		113,072		24,693	78,50	1	216,266		211,550		4,716
ANR WEEK		15,000		0		0	15,000		15,000		0
BROADCASTING SERVICES		2,260,642		0		0	2,260,642		2,235,284		25,358
CANR PUBLIC SERVICE ACTIVITIES		1,571,865		0	1,00	0	1,572,865		1,489,975		82,890
COMMUNITY MUSIC SCHOOL		123,334		0		0	123,334		121,335		1,999
DIAGNOST CTR FOR POPULATION & ANIM HLTH		0		0	44,78	4	44,784		45,184		(400)
EDUCATION POLICY CENTER		64,434		15,946	24,62	8	105,008		500,000		(394,992)
GIFTED AND TALENTED EDUCATION GATE		184,198		8,000	101,57	3	293,771		289,646		4,125
INTERNATIONAL BUSINESS CENTER		200,000		0		0	200,000		201,287		(1,287)
INTERNATIONAL STUDIES & PROGRAMS DEAN		77,218		0	122,78	2	200,000		55,157		144,843
K-C-P COLLEGE DAY PROGRAMS		182,533		7,700	40,49	7	230,730		225,235		5,495
MEDICAID INTERGOVERNMENTAL TRANSFER		0		0	31,000,00	0	31,000,000		31,000,000		0
MEDICAID INTERGOVT TRANSFER ABATEMENT		0		0	-31,000,00	0	-31,000,000		-31,000,000		0
NATIVE AMERICAN INSTITUTE		145,652		9,825	94,96	0	250,437		247,734		2,703
OUTREACH & ENGAGEMENT PARTNERSHIPS		540,341		0	50,00	0	590,341		552,714		37,627
THE INSTITUTE FOR HEALTH POLICY		245,440		0	(0	245,440		228,911		16,529
TOTAL COMMUNITY SERVICE/COMMUNITY SERVICE	\$	5,723,730	\$	66,164	\$ 558,72 ======	4 \$ = =	6,348,618	\$	6,419,012	\$ ==	(70,394)
FRINGE BENEFITS											
FRINGE BENEFITS		2,087,443		0	ı	0	2,087,443		2,717,920		(630,477)
TOTAL FRINGE BENEFITS	\$	2,087,443	\$	0	\$	0 \$	2,087,443	\$	2,717,920	\$	(630,477)
TOTAL PUBLIC SERVICES	\$ ==	7,811,173 ======	\$ ===	66,164	\$ 558,72	4 \$ = =	8,436,061 ======	\$ ==	9,136,932	\$ ==	(700,870) =====

ACADEMIC SUPPORT	SALARY	<u>LABOR</u>	SUPPLIES & SERVICES & EQUIPMENT	2015-16 <u>TOTAL</u>	2014-15 <u>TOTAL</u>	CURR/PREV YR DOLLAR <u>DIFFERENCE</u>
<u>LIBRARIES/LIBRARIES</u>						
LIBRARIES	12,037,172	861,329	1,154,088	14,052,589	13,253,766	798,823
LIBRARY ACQUISITIONS	0	0	16,956,131	16,956,131	16,148,696	807,435
VOICE LIBRARY	0	0	681,000	681,000	681,000	0
TOTAL LIBRARIES/LIBRARIES	\$ 12,037,172 \$	861,329	\$ 18,791,219	\$ 31,689,720	\$ 30,083,462	\$ 1,606,258 =======
MUSEUMS AND GALLERI/MUSEUMS AND GALLERI						
ABRAMS PLANETARIUM	200,000	0	0	200,000	0	200,000
ART MUSEUM	1,485,484	0	60,000	1,545,484	1,366,989	178,495
MICHIGAN FOLKLIFE - UOE	45,605	0	0	45,605	31,149	14,456
MUSEUM - CNS	70,360	0	0	70,360	95,785	(25,425)
MUSEUM - UOE	759,320	0	75,168	834,488	874,434	(39,945)
TOTAL MUSEUMS AND GALLERI/MUSEUMS AND GALLERI	\$ 2,560,770 S	5 0	\$ 135,168	\$ 2,695,938	\$ 2,368,357	\$ 327,581

			SUPPLIES &	2015-16	2014-15	CURR/PREV
ACADEMIC SUPPORT	SALARY	LABOR	SERVICES & EQUIPMENT	TOTAL	TOTAL	YR DOLLAR <u>DIFFERENCE</u>
COMPUTING SUPPORT/COMPUTING SUPPORT						
ANR TECHNOLOGY SERVICES	489,819	0	0	489,819	487,772	2,047
DIV OF ENGINEERING COMPUTING SERVICES	1,124,398	130,000	480,594	1,734,992	1,696,716	38,276
ENTERPRISE INFORMATION STEWARDSHIP	513,759	0	39,028	552,787	1,592,659	(1,039,872)
HEALTH INFORMATION TECHNOLOGY	1,275,408	0	0	1,275,408	1,241,741	33,667
HEALTH INFORMATION TECHNOLOGY CHM	506,156	0	253,895	760,051	736,229	23,822
HEALTH INFORMATION TECHNOLOGY COM	239,259	0	0	239,259	448,996	(209,737)
HEALTH INFORMATION TECHNOLOGY NUR	0	0	184,238	184,238	0	184,238
INFRASTRUCTURE TECHNOL - COMPUTING/TECH	0	0	434,612	434,612	607,702	(173,090)
IT SERVICES ADMINISTRATION AND PLANNING	354,971	0	153,000	507,971	0	507,971
IT SERVICES CONTENT AND COLLABORATION	469,676	0	0	469,676	0	469,676
IT SERVICES SECURITY	1,044,606	24,960	98,925	1,168,491	0	1,168,491
IT SERVICES TEACHING AND LEARNING TECH	3,091,871	156,350	87,695	3,335,916	3,400,661	(64,745)
IT SERVICES UNIVERSITY SYSTEMS	1,045,927	0	0	1,045,927	0	1,045,927
NACIS LCT	524,124	0	0	524,124	519,037	5,087
VP CIO IT SERVICES	971,574	35,000	177,500	1,184,074	2,622,466	(1,438,392)
VP CIO IT SERVICES CONTINGENCY	95,889	0	0	95,889	596,858	(500,969)
TOTAL COMPUTING SUPPORT/COMPUTING SUPPORT	\$ 11,747,437 ========	\$ 346,310	\$ 1,909,487	\$ 14,003,234	\$ 13,950,837	\$ 52,397 =======

			SUPPLIES & SERVICES &	2015-16	2014-15	CURR/PREV YR DOLLAR
ACADEMIC SUPPORT	SALARY	LABOR	EQUIPMENT	<u>TOTAL</u>	<u>TOTAL</u>	DIFFERENCE
ANCILLARY SUPPORT/ANCILLARY SUPPORT						
AFRICAN STUDIES CENTER	590,613	0	0	590,613	575,347	15,266
ALUMNI LIFELONG EDUCATION	121,023	0	0	121,023	109,980	11,044
ANIMAL CARE PROGRAM	988,202	219,502	0	1,207,704	1,198,660	9,044
ASIAN STUDIES CENTER	299,839	0	0	299,839	283,113	16,726
CANADIAN STUDIES CENTER	63,850	0	9,931	73,781	72,210	1,571
CANR EXTERNAL RELATIONS	181,390	0	17,571	198,961	199,926	(965)
CENTER FOR EUROPEAN AND RUSSIAN STUDIES	108,481	0	0	108,481	106,325	2,156
CENTER FOR GENDER IN GLOBAL CONTEXT	256,722	0	72,154	328,876	322,177	6,699
CENTER FOR GLOBAL CONNECTIONS CGC	134,745	0	0	134,745	132,955	1,790
CENTER FOR LANGUAGE TEACHING ADVANCEMENT	73,036	0	0	73,036	61,882	11,154
ENGLISH LANGUAGE CENTER	595,981	0	0	595,981	574,862	21,119
LATIN AMERICAN STUDIES CENTER	267,305	0	45,781	313,086	306,280	6,806
MATRIX (HUM,ARTS,LETTERS&SOC SC ON-LINE)	363,244	2,913	2,711	368,868	324,752	44,116
MSU PRESS - VP RESEARCH	534,872	0	0	534,872	529,931	4,941
OFC INTNL RESEARCH COLLABORATION	197,272	20,000	25,000	242,272	264,384	(22,112)
OFFICE OF CULTURAL & ACADEMIC TRANSITION	0	0	76,000	76,000	76,000	0
OFFICE OF PLANNING AND BUDGETS	2,730,167	30,000	165,650	2,925,817	2,620,065	305,752
PHYSICAL EDUCATION INSTRUCTION SERVICE	0	0	88,972	88,972	88,972	0
PROVOST SPECIAL INSTRUCTION	2,041,237	0	0	2,041,237	1,850,590	190,647
PRTNSHP CUT HUNGER POVERTY IN AFRICA	99,558	0	0	99,558	97,606	1,952
REGULATORY AFFAIRS, OFFICE OF	2,146,422	60,000	186,168	2,392,590	2,369,206	23,384
RESOURCE CTR FOR PERSONS W DISABILITIES	908,000	64,000	63,376	1,035,376	828,641	206,735
TEACHING ASSISTANT PROGRAMS	160,934	13,356	54,634	228,924	207,082	21,842
TECHNOLOGY/TEACHING AND LEARNING FUND	0	0	11,118,189	11,118,189	10,900,185	218,004
UNIVERSITY FARMS	180,921	88,823	17,827	287,571	285,973	1,598
UOE COMMUNICATION & INFORMATION TECHNOL	721,369	0	130,000	851,369	797,683	53,686
UPWARD BOUND	24,311	43,932	55,506	123,749	120,422	3,327
TOTAL ANCILLARY SUPPORT/ANCILLARY SUPPORT	\$ 13,789,493	\$ 542,526 ======	\$ 12,129,470 =======	\$ 26,461,490	\$ 25,305,209	\$ 1,156,281 =======

ACADEMIC SUPPORT	SALARY	<u>LABOR</u>	SUPPLIES & SERVICES & EQUIPMENT	2015-16 <u>TOTAL</u>	2014-15 <u>TOTAL</u>	CURR/PREV YR DOLLAR <u>DIFFERENCE</u>
ACADEMIC ADVISORS & PERSONAL DEVELOPMENT						
ASC PROV AST VP ACADEMIC HUMAN RESOURCES	495,399	1,000	135,914	632,313	602,220	30,093
ASC PROVOST FOR UNDERGRADUATE EDUCATION	1,225,334	40,500	659,626	1,925,460	1,847,114	78,346
COMMUNITIES OF PLACE	194,910	0	61,196	256,106	0	256,106
FACULTY ORG DEVELOPMENT AHR	451,141	32,490	135,632	619,263	613,056	6,207
GRADUATE SCHOOL DEAN	1,246,071	62,687	582,296	1,891,055	1,802,544	88,511
HONORS COLLEGE DEAN	1,761,745	9,743	173,191	1,944,679	1,881,439	63,240
INTERNATIONAL STUDIES & PROGRAMS DEAN	1,993,564	0	2,816,400	4,809,964	3,719,759	1,090,205
INTERNATIONAL STUDIES PROGRAMS DEAN SPEC	204,074	0	0	204,074	189,243	14,831
IT SERVICES INFRASTRUCTURE SUPPORT	1,141,704	12,615	51,552	1,205,871	0	1,205,871
MSU GLOBAL	702,174	36,906	246,899	985,979	975,167	10,812
OFFICE OF ACADEMIC PROGRAMS	2,023,528	594,720	315,888	2,934,136	3,166,995	(232,859)
OFFICE OF STUDY ABROAD CREDIT-PROGRAM	123,777	0	0	123,777	120,000	3,777
OFFICE OF STUDY ABROAD-CENTER SUPPORT	1,140,792	0	138,751	1,279,543	1,249,423	30,120
OUTREACH & ENGAGEMENT STRATEGIC INVSTMNT	162,770	0	25,000	187,770	537,632	(349,861)
SECRETARY FOR ACADEMIC GOVERNANCE	127,703	4,800	22,000	154,503	150,852	3,651
UNIV OUTR & ENGAGE ADMINISTRATION-SPEC	31,199	0	0	31,199	50,000	(18,802)
UNIV OUTREACH & ENGAGEMENT - ADMIN	973,931	0	159,999	1,133,930	1,042,611	91,319
UNIVERSITY CURRICULUM	0	0	77,500	77,500	77,500	0
USABILITY/ACCESSIBILITY RSCH CONSULTING	119,713	0	25,000	144,713	144,836	(123)
VISITING FACULTY PROGRAM	194,110	0	0	194,110	190,304	3,806
VISITING FACULTY PROGRAM-RESERVE	9,823	0	0	9,823	9,533	290
TOTAL ACADEMIC ADVISORS & PERSONAL DEVELOPMENT	\$ 14,323,460 ========	\$ 795,462 =======	\$ 5,626,845	\$ 20,745,766	\$ 18,370,227	\$ 2,375,540
ACADEMIC ADMINISTRA/ACADEMIC ADVISORS						
ASSC VICE PRES FOR RSCH - CONTINGENCY	141,289	0	0	141,289	184,143	(42,854)
ASSOCIATE VICE PRESIDENT FOR RESEARCH	1,054,736	0	0	1,054,736	852,153	202,583
CONTRACT AND GRANT ADMINISTRATION	2,221,318	41,780	94,635	2,357,733	2,301,276	56,457
PROVOST EVP FOR ACADEMIC AFFAIRS	130,449	0	69,551	200,000	0	200,000
SPECIAL ALTERATIONS & IMPROVEMENTS	0	0	150,000	150,000	0	150,000
TOTAL ACADEMIC ADMINISTRA/ACADEMIC ADVISORS	\$ 3,547,792 =======	\$ 41,780	\$ 314,186	\$ 3,903,758	\$ 3,337,572	\$ 566,186

ACADEMIC SUPPORT	SALARY	LABOR	SUPPLIES & SERVICES & EQUIPMENT	2015-16 <u>TOTAL</u>	2014-15 <u>TOTAL</u>	CURR/PREV YR DOLLAR <u>DIFFERENCE</u>
FRINGE BENEFITS FRINGE BENEFITS	16,513,172	0	0	16,513,172	15,556,515	956,657
TOTAL FRINGE BENEFITS	\$ 16,513,172 ========	\$ 0	\$ 0	\$ 16,513,172	\$ 15,556,515 ========	\$ 956,657
TOTAL ACADEMIC SUPPORT	\$ 74,519,297 ========	\$ 2,587,406	\$ 38,906,375	\$ 116,013,078	\$ 108,972,179	\$ 7,040,899

			SUPPLIES & SERVICES &	2015-16	2014-15	CURR/PREV YR DOLLAR
STUDENT SERVICES	SALARY	LABOR	EQUIPMENT	TOTAL	TOTAL	DIFFERENCE
STUDENT SERVICES AD/STUDENT SERVICES AD						
EDUCATIONAL AND SUPPORT SERVICES	192,207	10,944	20,220	223,371	220,275	3,096
SERVICE LEARNING CENTER	213,336	0	2,626	215,963	204,340	11,623
STUDENT AFFAIRS & SERVICES VICE PRES	1,785,643	87,497	386,249	2,259,389	2,163,992	95,397
STUDENT LIFE	650,114	40,755	67,261	758,130	797,149	(39,019)
UNDERGRADUATE UNIVERSITY DIVISION	1,049,480	134,060	63,812	1,247,352	1,228,660	18,692
TOTAL STUDENT SERVICES AD/STUDENT SERVICES AD	\$ 3,890,780 =======	\$ 273,256 ======	\$ 540,168	\$ 4,704,205	\$ 4,614,416	\$ 89,788
SOCIAL & CULTURAL D/SOCIAL & CULTURAL D						
MSU UNION	562,760	175,217	0	737,977	680,748	57,229
OFFICE OF CULTURAL & ACADEMIC TRANSITION	610,049	13,600	73,988	697,637	689,648	7,989
PERFORMING ARTS FACILITIES & PROGRAMS	0	0	10,000	10,000	30,000	(20,000)
RECREATIONAL SPORTS AND FITNESS SERVICES	1,004,444	0	0	1,004,444	990,549	13,895
TOTAL SOCIAL & CULTURAL D/SOCIAL & CULTURAL D	\$ 2,177,253	\$ 188,817	\$ 83,988	\$ 2,450,058	\$ 2,390,945	\$ 59,113
COUNSELING & CAREER/SOCIAL & CULTURAL D						
CAREER SERVICES AND PLACEMENT	1,206,425	31,497	1,529	1,239,451	1,030,440	209,011
COUNSELING CENTER	1,681,927	80,272	125,884	1,888,083	1,776,723	111,360
DOMESTIC SHELTER	113,901	1,000	41,402	156,303	153,239	3,064
LEAR CORPORATION CAREER SERVICES	439,783	46,837	0	486,620	468,847	17,773
MIGRANT STUDENT SERVICES	133,184	19,034	44,495	196,713	422,759	(226,046)
OFFICE OF INTERNATIONAL STUDENTS & SCHOL	905,287	0	0	905,287	899,312	5,975
SUPPORTIVE SERVICES PROGRAM	306,511	121,328	28,923	456,763	456,404	359
UNIVERSITY OMBUDSPERSON	240,974	0	19,119	260,093	254,453	5,640
TOTAL COUNSELING & CAREER/SOCIAL & CULTURAL D	\$ 5,027,993 =======	\$ 299,968 ======	\$ 261,353	\$ 5,589,313	\$ 5,462,177 =========	\$ 127,136 =======

OTUDENT OFFICIAL		041.457	LABOR	SUPPLIES & SERVICES &	2015-10 <u>TOT</u> A		2014-15 <u>TOTAL</u>	CURR/PREV YR DOLLAR
STUDENT SERVICES		SALARY	LABOR	<u>EQUIPMENT</u>	IOTA	=	IOTAL	DIFFERENCE
FINANCIAL AID ADMIN/FINANCIAL AID ADMIN								
FINANCIAL AID		2,446,934	115,706	0	2,562,640		2,474,940	87,700
UNIVERSITY SCHOLARSHIPS AND FELLOWSHIPS		104,006	15,330	41,083	160,419		158,434	1,985
TOTAL FINANCIAL AID ADMIN/FINANCIAL AID ADMIN	\$ ==	2,550,940 ======	\$ 131,036 =======	\$ 41,083 ======	\$ 2,723,059	\$	2,633,374	\$ 89,685 ======
ADMISSIONS AND RECO/ADMISSIONS AND RECO								
ASC PROV ACADEMIC SERVICES - SPEC		16,854	0	0	16,854		17,025	(171)
ASC PROVOST FOR ACADEMIC SERVICES		470,146	0	44,211	514,357		505,944	8,413
OFFICE OF ADMISSIONS		3,700,226	130,750	6,176	3,837,151		3,683,133	154,018
REGISTRAR		2,446,061	34,500	69,863	2,550,424		2,513,701	36,723
REGISTRAR MAJOR PRINTING		0	0	29,701	29,701		30,001	(300)
TOTAL ADMISSIONS AND RECO/ADMISSIONS AND RECO	\$ ==	6,633,287	\$ 165,250 ======	\$ 149,951 =======	\$ 6,948,487 ========	\$	6,749,804	\$ 198,683 =======
STUDENT SERVICES INFORMATION TECHNOLOGY								
IT SERVICES CONTENT AND COLLABORATION		521,729	0	0	521,729		0	521,729
IT SERVICES INFRASTRUCTURE SUPPORT		1,424,442	0	23,298	1,447,740		0	1,447,740
IT SERVICES SECURITY		158,488	0	0	158,488		0	158,488
IT SERVICES TEACHING AND LEARNING TECH		400,610	5,156	0	405,766		0	405,766
IT SERVICES UNIVERSITY SYSTEMS		2,943,563	0	0	2,943,563		0	2,943,563
TOTAL STUDENT SERVICES INFORMATION TECHNOLOGY	\$	5,448,832	\$ 5,156	\$ 23,298	\$ 5,477,286	\$	0	\$ 5,477,286
	==	======	=======	=======	=======	==		=======
FRINGE BENEFITS								
FRINGE BENEFITS		9,715,511	0	0	9,715,511		8,779,597	935,914
TOTAL FRINGE BENEFITS	\$	9,715,511	\$ 0	\$ 0	\$ 9,715,511		8,779,597	\$ 935,914
TOTAL STUDENT SERVICES	\$ ==	35,444,596 ======	\$ 1,063,483 =======	\$ 1,099,840 ======	\$ 37,607,919		30,630,313	\$ 6,977,606 ======

			SUPPLIES & SERVICES &	2015-16	2014-15	CURR/PREV YR DOLLAR
SCHOLARSHIPS AND FELLOWSHIPS	SALARY	LABOR	EQUIPMENT	TOTAL	TOTAL	DIFFERENCE
SCHOLARSHIPS/SCHOLARSHIPS						
AGRICULTURE & NATURAL RESOURCES DEAN	0	0	25,000	25,000	0	25,000
APPLICATION FEE WAIVERS	0	0	240,000	240,000	210,000	30,000
ENGINEERING COOPERATIVE PROGRAM	0	0	108,698	108,698	104,017	4,681
FINANCIAL AIDS INITIATIVE	0	0	120,000	120,000	120,000	0
FOREIGN STUDENT ASSISTANCE	0	0	994,297	994,297	935,090	59,207
FOREIGN STUDENT EXCHANGE/CONSORTIA	0	0	515,000	515,000	510,000	5,000
GRADUATE SCHOLARSHIPS & FELLOWSHIPS	0	0	14,263,903	14,263,903	13,715,292	548,611
INDIAN TUITION WAIVER	0	0	1,027,750	1,027,750	1,016,750	11,000
M.L.KING/C.CHAVEZ/ROSA PARKS FELLOWSHIP	0	0	132,064	132,064	132,064	0
RESEARCH OPPORTUNITY PROGRAM	0	0	382,952	382,952	362,516	20,436
REVENUE-BASED INITIATIVE FINANCIAL AID	0	0	1,220,000	1,220,000	1,220,000	0
SCHOLARSHIPS/FELLOWSHIPS SPECIAL	0	0	1,662,583	1,662,583	921,038	741,545
STUDENT AID GRANTS	0	0	84,281,000	84,281,000	79,851,266	4,429,734
UNDERGRADUATE SCHOLARSHIPS	0	0	22,056,141	22,056,141	21,106,355	949,786
TOTAL SCHOLARSHIPS/SCHOLARSHIPS	\$ 0	\$ 0	\$ 127,029,388	\$ 127,029,388	\$ 120,204,388	\$ 6,825,000
TOTAL SCHOLARSHIPS AND FELLOWSHIPS	\$ 0	\$ 0	\$ 127,029,388 ========	\$ 127,029,388 ========	\$ 120,204,388 ========	\$ 6,825,000 ======

			SUPPLIES & SERVICES &	2015-16	2014-15	CURR/PREV YR DOLLAR
INSTITUTIONAL SUPPORT	SALARY	LABOR	EQUIPMENT	TOTAL	TOTAL	DIFFERENCE
EXECUTIVE MANAGEMEN/EXECUTIVE MANAGEMEN						
BOARD MEMBERS EXPENSES	0	0	40,000	40,000	40,000	0
EVP ADMINISTRATIVE SERVICES	1,451,066	5,000	1,999,280	3,455,346	3,389,865	65,481
FEDERAL RELATIONS	0	0	75,000	75,000	75,000	0
GENERAL COUNSEL	2,162,395	21,149	132,058	2,315,602	1,989,359	326,243
INTERNAL AUDIT	865,998	8,000	59,900	933,898	901,086	32,812
PRESIDENTS OFFICE OPERATIONS	1,135,563	12,000	224,385	1,371,948	1,124,203	247,745
PROVOST EVP FOR ACADEMIC AFFAIRS	2,372,273	23,000	320,870	2,716,143	2,109,366	606,777
RESEARCH & GRADUATE STUDIES VICE PRES	1,534,820	0	390,315	1,925,135	1,698,989	226,147
SECRETARY OF BOARD OF TRUSTEES	270,733	12,000	29,766	312,499	306,417	6,082
VICE PRES FOR GOVERNMENTAL AFFAIRS	1,627,819	30,000	281,853	1,939,672	1,678,820	260,852
TOTAL EXECUTIVE MANAGEMEN/EXECUTIVE MANAGEMEN	\$ 11,420,666 =======	\$ 111,149	\$ 3,553,427	\$ 15,085,242	\$ 13,313,106	\$ 1,772,137 =======
FISCAL OPERATIONS/FISCAL OPERATIONS						
AUDITING SERVICES	0	0	400,000	400,000	400,000	0
CONTROLLER	5,098,429	0	0	5,098,429	5,028,646	69,783
CONTROLLER SPECIAL	707	0	0	707	0	707
OFFICE OF SPONSORED PROGRAMS	2,374,814	26,647	176,717	2,578,178	2,529,309	48,869
TOTAL FISCAL OPERATIONS/FISCAL OPERATIONS	\$ 7,473,950	\$ 26,647	\$ 576,717	\$ 8,077,314	\$ 7,957,955 =======	\$ 119,359

			SUPPLIES &	2015-16	2014-15	CURR/PREV
INSTITUTIONAL SUPPORT	SALARY	LABOR	SERVICES & EQUIPMENT	<u>TOTAL</u>	<u>TOTAL</u>	YR DOLLAR DIFFERENCE
GENERAL ADMINISTRAT/GENERAL ADMINISTRAT						
ARBITRATOR COSTS	0	0	15,000	15,000	15,000	0
ASSOCIATION MEMBERSHIPS	0	0	950,000	950,000	950,000	0
ASSOCIATION MEMBERSHIPS-ACADEMIC	0	0	257,500	257,500	250,000	7,500
EMPLOYEE ASSISTANCE PROGRAM	206,072	0	64,504	270,576	264,641	5,935
FACULTY GRIEVANCE OFFICIAL	109,621	0	15,668	125,289	123,242	2,047
FAMILY RESOURCE CENTER	111,702	0	12,754	124,456	124,455	1
FOOD SANITARIAN	55,021	0	28,428	83,449	81,619	1,830
FREEDOM OF INFORMATION ACT OFFICE	111,820	2,824	10,833	125,476	122,548	2,928
HEALTH PROMOTION PROGRAM	183,917	0	125,809	309,726	302,867	6,859
HOPE LIFELONG LEARNING SCHOLARSHIP REPRT	0	0	36,000	36,000	36,000	0
HUMAN RESOURCES ASST VICE PRESIDENT	8,250,000	0	752,944	9,002,944	8,656,063	346,881
IPF SUSTAINABILITY	222,896	24,500	112,500	359,896	431,461	(71,565)
LEGAL/PROFESSIONAL SERVICES	0	0	300,000	300,000	300,000	0
OCCUPATIONAL HLTH UNIVERSITY PHYSICIAN	145,518	0	1,000	146,518	143,281	3,237
OFC FOR INCLUSION INTERCULT INITIATIVES	839,566	10,000	52,116	901,682	1,301,032	(399,350)
OFFICE OF INSTITUTIONAL EQUITY	750,725	10,000	80,000	840,725	0	840,725
TRAVEL CLINIC UNIVERSITY PHYSICIAN	98,598	0	4,689	103,287	100,921	2,366
UNION RELEASE TIME	221,511	143,489	0	365,000	365,000	0
UNIVERSITY ARCHIVES & HISTORIC COLLECT	472,963	15,584	86,070	574,617	568,284	6,333
UNIVERSITY DEVELOPMENT/MARKETING POOL	1,600,000	0	0	1,600,000	1,600,000	0
UNIVERSITY HEALTH PROGRAMS	959,846	0	0	959,846	877,300	82,546
UNIVERSITY PHYSICIAN	308,922	0	102,892	411,814	284,881	126,933
WOMENS RESOURCE CENTER	285,574	17,315	17,000	319,889	314,818	5,071
TOTAL GENERAL ADMINISTRAT/GENERAL ADMINISTRAT	\$ 14,934,271 ========		\$ 3,025,708	\$ 18,183,690	\$ 17,213,414	\$ 970,276

			SUPPLIES & SERVICES &	2015-16	2014-15	CURR/PREV YR DOLLAR
INSTITUTIONAL SUPPORT	SALARY	LABOR	EQUIPMENT	TOTAL	TOTAL	DIFFERENCE
LOGISTICAL SERVICES/LOGISTICAL SERVICES						
CAPITAL ASSET MANAGEMENT	156,401	0	0	156,401	152,804	3,596
DEPARTMENT OF POLICE AND PUBLIC SAFETY	3,579,940	674,404	1,607,744	5,862,088	5,408,383	453,705
ENVIRONMENTAL HEALTH AND SAFETY	1,946,093	50,000	171,519	2,167,612	2,105,942	61,670
MAIL PROCESSING	199,296	0	0	199,296	194,370	4,926
PURCHASING	1,135,616	0	0	1,135,616	1,110,561	25,055
UNIVERSITY SERVICES	1,209,343	14,400	11,900	1,235,643	1,239,241	(3,598)
UNIVERSITY STORES	138,574	430,550	0	569,124	557,066	12,059
TOTAL LOGISTICAL SERVICES/LOGISTICAL SERVICES	\$ 8,365,263	\$ 1,169,354 =======	\$ 1,791,163	\$ 11,325,780	\$ 10,768,367	\$ 557,413
COMMUNITY RELATIONS/COMMUNITY RELATIONS						
ADVANCEMENT INFO SYS DONOR STRATEGY	4,175,978	241,640	1,145,087	5,562,705	4,725,773	836,933
ADVANCEMENT MKTG AND COMM	2,913,681	1,156,500	1,084,838	5,155,019	4,298,400	856,619
ASC VICE PRES ALUMNI ASSOCIATION	1,606,918	0	193,863	1,800,781	1,609,588	191,193
ASC VICE PRES FOR UNIVERSITY DEVELOPMENT	2,519,147	27,000	1,040,750	3,586,897	3,562,485	24,412
AVP FOR ADVANCEMENT ADMINISTRATION	771,183	45,000	364,551	1,180,734	1,274,489	(93,755)
COMMENCEMENT AND SPECIAL EVENTS	75,181	19,470	318,713	413,364	405,515	7,849
COMMUNICATIONS AND BRAND STRATEGY	3,942,068	88,545	1,901,117	5,931,730	5,344,029	587,701
UNIVERSITY EVENTS	0	0	117,323	117,323	112,811	4,512
VICE PRESIDENT UNIVERSITY ADVANCEMENT	458,996	5,000	221,305	685,301	2,088,501	(1,403,200)
TOTAL COMMUNITY RELATIONS/COMMUNITY RELATIONS	\$ 16,463,152	\$ 1,583,155 =======	\$ 6,387,547	\$ 24,433,854	\$ 23,421,590	\$ 1,012,264

			SUPPLIES & SERVICES &	2015-16	2014-15	CURR/PREV YR DOLLAR
INSTITUTIONAL SUPPORT	SALARY	LABOR	EQUIPMENT	TOTAL	TOTAL	DIFFERENCE
ADMINISTRATIVE INFORMATION TECHNOLOGY						
ENTERPRISE INFORMATION STEWARDSHIP	1,431,890	0	169,583	1,601,473	0	1,601,473
IT SERVICES ADMINISTRATION AND PLANNING	973,629	0	9,061,277	10,034,906	6,481,446	3,553,460
IT SERVICES COMMUNICATION AND TRAINING	725,316	120,000	69,294	914,610	751,953	162,657
IT SERVICES CONTENT AND COLLABORATION	1,345,208	48,884	7,600	1,401,691	3,246,796	(1,845,105)
IT SERVICES INFRASTRUCTURE SUPPORT	1,080,911	16,000	196,596	1,293,507	4,085,668	(2,792,161)
IT SERVICES PROJECT MGMT AND INTEGRATION	1,321,499	0	406,509	1,728,008	390,552	1,337,456
IT SERVICES SECURITY	516,402	0	0	516,402	0	516,402
IT SERVICES SERVICE MANAGEMENT	299,069	0	5,129	304,198	0	304,198
IT SERVICES UNIVERSITY SYSTEMS	2,403,743	85,400	145,600	2,634,743	6,445,719	(3,810,976)
VP FINANCE - TECHNOLOGY ALLOCATIONS	0	0	500,000	500,000	500,000	0
TOTAL ADMINISTRATIVE INFORMATION TECHNOLOGY	\$ 10,097,667	\$ 270,284 =======	\$ 10,561,588	\$ 20,929,538	\$ 21,902,133	\$ (972,595)
OPERATIONAL OVERHEA/GENERAL ADMINISTRAT						
AUXILIARY OPERATIONAL OVERHEAD ABATEMENT	0	0	-5,200,000	-5,200,000	-5,200,000	0
TOTAL OPERATIONAL OVERHEA/GENERAL ADMINISTRAT	\$ 0	\$ 0	\$ -5,200,000	\$ -5,200,000	\$ -5,200,000	\$ 0
FRINGE BENEFITS						
FRINGE BENEFITS	25,459,224	0	0	25,459,224	23,746,037	1,713,187
TOTAL FRINGE BENEFITS	\$ 25,459,224	\$ 0	\$ 0	\$ 25,459,224	\$ 23,746,037	\$ 1,713,187 =======
TOTAL INSTITUTIONAL SUPPORT	\$ 94,214,192 =======	\$ 3,384,301 ========	\$ 20,696,150 ======	\$ 118,294,643 =======	\$ 113,122,602 =======	\$ 5,172,041 =======

			SUPPLIES & SERVICES &	2015-16	2014-15	CURR/PREV YR DOLLAR
OPERATION AND MAINTENANCE OF PLANT	SALARY	<u>LABOR</u>	EQUIPMENT	TOTAL	<u>TOTAL</u>	DIFFERENCE
PHYSICAL PLANT ADMI/PHYSICAL PLANT ADMI						
CAMPUS BEAUTIFICATION	0	0	90,000	90,000	90,000	0
DEBT SERVICE	0	0	28,650,908	28,650,908	28,650,908	0
ENGINEERING RESEARCH FACILITY	28,707	0	97,632	126,339	123,762	2,577
INSURANCE	0	0	2,750,000	2,750,000	2,750,000	0
IPF ADMINISTRATION	1,949,217	0	940,000	2,889,217	2,547,264	341,953
IPF CAMPUS PLANNING AND ADMINISTRATION	607,076	58,000	63,000	728,076	840,585	(112,509)
IPF ENGINEERING AND ARCHITECTURAL SVCS	0	689,500	289,000	978,500	697,000	281,500
IPF MAINT SCHED AND SUPERVISION	0	838,000	789,000	1,627,000	1,798,449	(171,449)
IPF UNIVERSITY ARCHITECT	57,300	0	0	57,300	57,300	0
TOTAL PHYSICAL PLANT ADMI/PHYSICAL PLANT ADMI	\$ 2,642,300	\$ 1,585,500	\$ 33,669,540	\$ 37,897,340	\$ 37,555,268	\$ 342,072
BUILDING MAINTENANC/BUILDING MAINTENANC						
BARRIER FREE ACCESS PROJECTS	0	0	413,213	413,213	401,178	12,035
IPF 2ND SHIFT OPERATIONS	0	543,500	226,500	770,000	752,500	17,500
IPF COMMISSIONING SERVICES	0	256,000	53,500	309,500	271,484	38,017
IPF ELECTRICAL SERVICES	0	868,000	665,000	1,533,000	1,498,500	34,500
IPF ELEVATOR AND ELECTRONIC SERVICES	0	748,500	614,500	1,363,000	1,331,000	32,000
IPF HVAC SERVICES	0	1,169,000	769,500	1,938,500	1,894,500	44,000
IPF MECHANICAL SERVICES	0	1,001,000	773,000	1,774,000	1,733,500	40,500
IPF METAL SERVICES	0	898,000	453,000	1,351,000	1,320,500	30,500
IPF PLUMBING SERVICES	0	912,500	867,500	1,780,000	1,740,000	40,000
IPF ROOFING SERVICES	0	754,000	575,500	1,329,500	1,299,000	30,500
IPF STRUCTURAL SERVICES	0	850,000	503,500	1,353,500	1,323,500	30,000
KELLOGG BIOLOGICAL STATION MAINTENANCE	206,327	285,040	174,334	665,700	664,067	1,633
TOTAL BUILDING MAINTENANC/BUILDING MAINTENANC	\$ 206,327	\$ 8,285,540	\$ 6,089,047	\$ 14,580,913	\$ 14,229,729	\$ 351,185 =======
CUSTODIAL SERVICES/CUSTODIAL SERVICES						
IPF CUSTODIAL SERVICES	0	10,523,000	1,781,500	12,304,500	12,089,530	214,970
TOTAL CUSTODIAL SERVICES/CUSTODIAL SERVICES	\$ 0	\$ 10,523,000	\$ 1,781,500	\$ 12,304,500	\$ 12,089,530	\$ 214,970 ======

			SUPPLIES & SERVICES &	2015-16	2014-15	CURR/PREV YR DOLLAR
OPERATION AND MAINTENANCE OF PLANT	SALARY	<u>LABOR</u>	<u>EQUIPMENT</u>	<u>TOTAL</u>	<u>TOTAL</u>	DIFFERENCE
<u>UTILITIES/UTILITIES</u>						
IPF POWER AND WATER	154,167	5,272,500	5,988,500	11,415,167	12,833,505	(1,418,338)
KELLOGG BIOLOGICAL STATION UTILITIES	0	0	678,100	678,100	651,390	26,710
SEWAGE SERVICE	0	0	2,438,424	2,438,424	2,438,000	424
UTILITIES ABATEMENT	0	0	-15,000,000	-15,000,000	-15,347,000	347,000
UTILITIES SERVICES FARMS AND MISC	0	0	4,439,000	4,439,000	4,439,000	0
UTILITIES SERVICES INCINERATOR FUEL	210,553	103,178	294,810	608,541	579,563	28,978
UTILITY SERVICES EXTENSION & REPLACEMENT	0	0	387,900	387,900	369,390	18,510
UTILITY SERVICES POWER PLANT FUEL	0	0	65,510,500	65,510,500	63,173,000	2,337,500
TOTAL UTILITIES/UTILITIES	\$ 364,720	\$ 5,375,678 =======	\$ 64,737,234	\$ 70,477,632	\$ 69,136,848	\$ 1,340,784 =======
GROUND MAINTENANCE/GROUND MAINTENANCE						
IPF LANDSCAPE SERVICES	0	2,099,500	1,368,000	3,467,500	3,412,811	54,689
LAND MANAGEMENT	304,015	0	63,500	367,515	341,675	25,840
LANDSCAPE SERVICES SPECIAL	0	0	650,000	650,000	650,000	0
ROAD REPAIR	0	0	500,000	500,000	500,000	0
TOTAL GROUND MAINTENANCE/GROUND MAINTENANCE	\$ 304,015	\$ 2,099,500	\$ 2,581,500	\$ 4,985,015	\$ 4,904,486	\$ 80,529
MAJOR REPAIR & RENO/MAJOR REPAIR & RENO						
CLASSROOM IMPROVEMENTS	0	0	280,030	280,030	271,874	8,156
DEFERRED MAINT, SERVICES & EQUIPMENT	0	0	743,800	743,800	708,435	35,365
INFRASTRUCTURE, ALTERATIONS, IMPROVMENTS	0	0	7,857,955	7,857,955	7,629,083	228,872
SPECIAL ALTERATIONS & IMPROVEMENTS	0	0	323,029	323,029	463,635	(140,606)
TOTAL MAJOR REPAIR & RENO/MAJOR REPAIR & RENO	\$ 0	\$ 0	\$ 9,204,814	\$ 9,204,814	\$ 9,073,027	\$ 131,787
SECURITY AND SAFETY						
FIRE PROTECTION	0	0	190,873	190,873	190,873	0
IPF SAFETY AND SECURITY SERVICES	0	201,000	191,000	392,000	383,000	9,000
TOTAL SECURITY AND SAFETY	\$ 0	\$ 201,000	\$ 381,873	\$ 582,873	\$ 573,873	\$ 9,000

OPERATION AND MAINTENANCE OF PLANT	SALARY	LABOR	SUPPLIES & SERVICES & EQUIPMENT	2015-16 <u>TOTAL</u>	2014-15 <u>TOTAL</u>	CURR/PREV YR DOLLAR <u>DIFFERENCE</u>
LOGISTICAL SERVICES						
HAZARDOUS WASTE REMOVAL	445,156	16,796	672,568	1,134,520	1,080,495	54,025
IPF RECYCLING	769,235	641,400	0	1,410,635	1,333,735	76,900
IPF TRUCK REPLACEMENT	0	0	282,000	282,000	277,000	5,000
RECYCLING WASTE REDUCT-FLY ASH DISPOSL	0	0	2,210,000	2,210,000	2,210,000	0
RECYCLING WASTE REDUCTION-WASTE DISPOSAL	0	0	493,795	493,795	481,750	12,045
SPACE RENTAL	0	0	7,480,185	7,480,185	6,218,806	1,261,379
TOTAL LOGISTICAL SERVICES	\$ 1,214,391 ========	\$ 658,196 =======	\$ 11,138,548 ========	\$ 13,011,135 ========	\$ 11,601,786 =========	\$ 1,409,349 =======
FRINGE BENEFITS						
FRINGE BENEFITS	11,767,277	0	0	11,767,277	13,607,481	(1,840,203)
TOTAL FRINGE BENEFITS	\$ 11,767,277 ========	\$ 0	\$ 0	\$ 11,767,277 ========	\$ 13,607,481 ========	\$ (1,840,203) =======
TOTAL OPERATION AND MAINTENANCE OF PLANT	\$ 16,499,030 ========	\$ 28,728,414	\$ 129,584,056 =======	\$ 174,811,499 =======	\$ 172,772,027 =======	\$ 2,039,472 =======

			SUPPLIES & SERVICES &	2015-16	2014-15	CURR/PREV YR DOLLAR
RETIREMENT AND OTHER FRINGE BENEFITS	SALARY	LABOR	EQUIPMENT	<u>TOTAL</u>	<u>TOTAL</u>	DIFFERENCE
RETIREMENT AND FRINGE BENEFITS						
ACCRUED EMPLOYEE VACATION	589,800	0	0	589,800	803,015	(213,215)
COURSE FEE COURTESY	3,787,000	0	0	3,787,000	3,720,000	67,000
DEATH BENEFITS	343,667	0	0	343,667	349,798	(6,131)
DENTAL INSURANCE	4,516,704	0	0	4,516,704	4,452,922	63,782
EMPLOYEE PROFESSIONAL DEVELOPMENT	578,807	0	0	578,807	699,597	(120,790)
HEALTH ASSESSMENT SURVEY	162,244	0	0	162,244	162,244	0
HOSPITALIZATION	80,575,347	0	0	80,575,347	76,738,426	3,836,921
LONG TERM DISABILITY	2,070,983	0	0	2,070,983	1,964,530	106,453
LONGEVITY	877,100	0	0	877,100	869,979	7,121
RETIREMENT	51,871,151	0	0	51,871,151	50,132,562	1,738,589
SOCIAL SECURITY	39,231,042	0	0	39,231,042	37,512,042	1,719,000
UNEMPLOYMENT COMPENSATION	175,540	0	0	175,540	242,350	(66,810)
WORKERS COMPENSATION	1,035,377	0	0	1,035,377	1,163,056	(127,679)
TOTAL RETIREMENT AND FRINGE BENEFITS	\$ 185,814,762 ========	\$ 0	\$ 0	\$ 185,814,762 ========	\$ 178,810,521 ========	\$ 7,004,241 =======
TOTAL RETIREMENT AND OTHER FRINGE BENEFITS	\$ 185,814,762 ========	\$ 0 ======	\$ 0	\$ 185,814,762 ========	\$ 178,810,521 ========	\$ 7,004,241 =======
FINAL TOTAL	\$ 808,910,517 =======	\$ 41,789,286 ======	\$ 413,100,197 =======	\$ 1,263,800,000 ======	\$ 1,207,400,000 =======	\$ 56,400,000 =======

2015-2016 Budget

Revenue Sports		Salaries & Fringes	Operations	Financial Aid	2015-2016 Total	2014-2015 Total	Difference 2015-2016/ 2014-2015
Basketball Football Hockey	\$	5,023,247 8,840,536 911,246	\$ 1,012,536 2,614,518 515,423	\$ 435,895 3,218,794 739,844	\$ 6,471,678 14,673,848 2,166,513	\$ 6,277,903 14,369,004 2,086,474	\$ 193,775 304,844 80,039
Total:	\$	14,775,029	\$ 4,142,477	\$ 4,394,533	\$ 23,312,039	\$ 22,733,381	\$ 578,658
Nonrevenue Sports							
Baseball Golf Soccer Swimming Tennis	\$	393,656 177,675 247,382 156,004 150,482	\$ 185,700 37,814 72,580 60,303 74,620	\$ 374,315 137,750 303,044 348,001 158,186	\$ 953,671 353,239 623,006 564,308 383,288	\$ 921,510 344,809 600,699 542,458 370,472	\$ 32,161 8,430 22,307 21,850 12,816
Track/Cross C Wrestling	ountry	269,301 238,236	101,042 92,612	385,691 392,962	756,034 723,810	728,389 697,679	27,645 26,131
Men's Subtota	1: \$	1,632,736	\$ 624,671	\$ 2,099,949	\$ 4,357,356	\$ 4,206,016	\$ 151,340
Basketball Crew Field Hockey Golf Gymnastics Soccer Softball Swimming Tennis Track/Cross C Volleyball Women's Subt	otal: \$	1,360,266 302,102 221,049 213,857 233,924 262,240 291,734 156,004 138,786 269,301 463,714 3,912,977	\$ 728,930 304,861 160,835 45,905 103,851 112,462 178,947 79,734 87,942 146,596 318,679	\$ 506,347 988,465 536,439 270,633 446,871 639,133 538,643 627,763 357,632 769,320 482,152 6,163,398	\$ 2,595,543 1,595,428 918,323 530,395 784,646 1,013,835 1,009,324 863,501 584,360 1,185,217 1,264,545	\$ 2,402,885 1,535,389 884,368 512,179 762,982 975,736 973,254 828,748 562,511 1,139,413 1,195,662 11,773,127	\$ 192,658 60,039 33,955 18,216 21,664 38,099 36,070 34,753 21,849 45,804 68,883
Total:	\$	5,545,713	\$ 2,893,413	\$ 8,263,347	\$ 16,702,473	\$ 15,979,143	\$ 723,330

2015-2016 Budget

Events and Administration		Salaries & Fringes		Operations		Financial Aid		2015-2016 Total		2014-2015 Total		Difference 2015-2016/ 2014-2015
Compliance	\$	506,489	\$	51,485	\$	-	\$	557,974	\$	546,179	\$	11,795
Computer Systems	,	185,961	•	208,919		_	•	394,880	•	383,103	•	11,777
Director's Discretionary		-		995,400		-		995,400		871,640		123,760
Events Management		434,492		2,384,093		-		2,818,585		2,739,117		79,468
General Administration		2,347,026		1,905,148		-		4,252,174		4,096,766		155,408
		-		6,567,000				6,567,000		7,067,800		(500,800)
Parking/Programs		-		820,000				820,000		840,000		(20,000)
Sport Operations		446,295		40,522		-		486,817		469,412		17,405
Varsity Alumni S Club		72,549		162,847				235,396		229,925		5,471
Total	\$	3,992,812	\$	13,135,414	\$	-	\$	17,128,226	\$	17,243,942	\$	(115,716)
External Operations												
Athletics Communications	\$	922,151	\$	465,212	\$	-	\$	1,387,363	\$	1,447,031	\$	(59,668)
Band		-		224,630		-		224,630		219,151		5,479
Broadcast Technology		90,987		538,633		-		629,620		626,911		2,709
Cheerleading/Dance Team		38,619		46,868		-		85,487		84,344		1,143
Sales & Marketing		523,988		1,460,923		-		1,984,911		1,630,643		354,268
Ticket Office		640,556		405,346		-		1,045,902		878,137		167,765
Ticket Office/Credit Card Fees		-		1,179,148		-		1,179,148		1,052,827		126,321
Total	\$	2,216,301	\$	4,320,760	\$	-	\$	6,537,061	\$	5,939,044	\$	598,017
Facilities												
Facilities Operations	\$	282,416	\$	899,480	\$	-	\$	1,181,896	\$	1,147,032	\$	34,864
Facility Projects (non-financed)		-		2,000,000				2,000,000		2,000,000		-
Grounds		-		280,368		-		280,368		273,530		6,838
Maintenance & Repairs		-		1,813,331		-		1,813,331		1,769,103		44,228
Munn Arena		316,401		233,369		-		549,770		541,266		8,504
Stadium Turf Operations		174298		85325	5	-		259,623		253,906		5,717
Total	\$	773,115	\$	5,311,873	\$	-	\$	6,084,988	\$	5,984,837	\$	100,151

2015-2016 Budget

Student-Athlete Services		Salaries & Fringes		Operations		Financial Aid		2015-2016 Total		2014-2015 Total		Difference 2015-2016/ 2014-2015
Academic Affairs	\$	1,141,568	\$	333,112	\$	-	\$	1,474,680	\$	1,442,359	\$	32,321
Athletic Training		1,022,421		274,254		-		1,296,675		1,209,311		87,364
Championship Tra	vel	-		882,983		-		882,983		857,264		25,719
Equipment Room		521,753		111,485		-		633,238		603,061		30,177
Medical Specialists		-		999,478		-		999,478		926,320		73,158
Medical/Fifth Year	Aid	-		-		655,360		655,360		630,153		25,207
Nutrition		74,544		150,000				224,544		-		224,544
Summer Financial		-		-		1,660,000		1,660,000		1,300,000		360,000
Strength & Condition	oning	1,032,871		82,187		-		1,115,058		1,077,717		37,341
Total	\$	3,793,157	\$	2,833,499	\$	2,315,360	\$	8,942,016	\$	8,046,185	\$	895,831
Facility Debt Payments												
Breslin Locker Roc	oms \$	_	\$	800,000	\$	_	\$	800,000	\$	_	\$	800,000
Consolidated Loan	- *	_	*	5,886,742	•	_	•	5,886,742	*	5,886,742	*	-
Duffy Football Exp		-		200,000		-		200,000		260,250		(60,250)
Duffy Player Loung		-		-		-		-		-		-
Munn Suites/Club		-		-		-		-		-		-
North End Zone		-		2,790,620				2,790,620		2,775,351		15,269
Old College Field		-		-		-		-		-		-
Other Fundraised I	Facility Projects	-		509,250				509,250		-		509,250
Spartan Stadium B		-		1,040,000		-		1,040,000		1,040,000		-
Special Seating Op		-		1,169,039		-		1,169,039		1,140,525		28,514
Total	\$	-	\$	12,395,651	\$	-	\$	12,395,651	\$	11,102,868	\$	1,292,783

2015-2016 Budget

	Salaries & Fringes	Operations	Financial Aid	2015-2016 Total	2014-2015 Total	Difference 2015-2016/ 2014-2015
Activities Supported by Fund Raising						
Athletic Busts Fund Raising Operations FR Exp. For Designated Activities Coaches' Incentive Program Team Support	\$ 1,608,182 - 565,367	\$ - 1,036,131 3,038,355 - 243,631	\$ - - -	\$ 2,644,313 3,038,355 565,367 243,631	\$ 2,469,156 2,613,159 551,578 223,062	\$ - 175,157 425,196 13,789 20,569
Total	\$ 2,173,549	\$ 4,318,117	\$ -	\$ 6,491,666	\$ 5,856,955	\$ 634,711
Ancillary Programs						
Bowl/Championship Participation Camps NCAA Special Assistance Fund NCAA Academic Enhancement Fund NCAA Opportunity Fund Annuity Special Projects	\$ - - - - - 45,000	\$ 3,600,000 2,850,000 79,000 72,500 515,000 - 2,500,000	\$ - - - - - -	\$ 3,600,000 2,850,000 79,000 72,500 515,000 45,000 2,500,000	\$ 3,550,000 2,850,000 76,400 70,500 495,000 45,000 2,500,000	\$ 50,000 - 2,600 2,000 20,000 - -
Total	\$ 45,000	\$ 9,616,500	\$ -	\$ 9,661,500	\$ 9,586,900	\$ 74,600
Retention Payment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Intercollegiate Athletics Total	\$ 33,314,676	\$ 58,967,704	\$ 14,973,240	\$ 107,255,620	\$ 102,473,255	\$ 4,782,365

UNIT NAME	PAGE	UNIT NAME	PAGE
A L INTERDEPARTMENTAL PROGRAMS	2	ASSC VICE PRES FOR RSCH - CONTINGENCY	18
ABRAMS PLANETARIUM	15	ASSOCIATE VICE PRESIDENT FOR RESEARCH	18
ACADEMIC ACHIEVEMENT GRAD ASSISTANTSHIP	11	ASSOCIATION MEMBERSHIPS	24
ACADEMIC COMPETITIVENESS INITIATIVES	11	ASSOCIATION MEMBERSHIPS-ACADEMIC	24
ACADEMIC SERVICE LEARNING	11	AUDITING SERVICES	23
ACCOUNTING AND INFORMATION SYSTEMS	3	AUXILIARY OPERATIONAL OVERHEAD ABATEMENT	26
ACCRUED EMPLOYEE VACATION	30	AVP FOR ADVANCEMENT ADMINISTRATION	25
ACCRUED PERSONNEL COSTS	11	BAILEY SCHOLARS	1
ADMIN SUPPORT MLK INITIATIVE	14	BAND	6
ADVANCED MICROSCOPY, CENTER FOR	12	BARRIER FREE ACCESS PROJECTS	27
ADVANCEMENT INFO SYS DONOR STRATEGY	25	BIO/COMPUTATIONAL EVOLUTION IN ACTION	12
ADVANCEMENT MKTG AND COMM	25	BIOCHEMISTRY & MOLECULAR BIOLOGY CHM	5
AEROSPACE STUDIES	11	BIOCHEMISTRY & MOLECULAR BIOLOGY CNS	7
AFRICAN STUDIES CENTER	17	BIOCHEMISTRY & MOLECULAR BIOLOGY COM	8
AGRICULTURAL TECHNOLOGY INSTITUTE	1	BIOLOGICAL SCIENCE PROGRAM	7
AGRICULTURAL, FOOD & RESOURCE ECONOMICS	1	BIOMEDICAL LABORATORY DIAGNOSTICS PROGR	7
AGRICULTURE & NAT RESOURCES DEAN SPEC	1	BIOMOLECULAR SCIENCE GATEWAY	7
AGRICULTURE & NATURAL RESOURCES DEAN (IDR)	1	BIOSYSTEMS & AGRICULTURAL ENGINEERING	1
AGRICULTURE & NATURAL RESOURCES DEAN (SF)	22	BOARD MEMBERS EXPENSES	23
ALUMNI LIFELONG EDUCATION	17	BROADCASTING SERVICES	14
ANIMAL CARE PROGRAM	17	CAMPUS BEAUTIFICATION	27
ANIMAL SCIENCE DEPARTMENT - ANR	1	CANADIAN STUDIES CENTER	17
ANR COMMUNICATIONS	1	CANCER CENTER	12
ANR TECHNOLOGY SERVICES	16	CANR ADMINISTRATION/DEAN ANR	1
ANR WEEK	14	CANR EXTERNAL RELATIONS	17
ANTHROPOLOGY SOCIAL SCIENCE	9	CANR PUBLIC SERVICE ACTIVITIES	14
APPLICATION FEE WAIVERS	22	CANR RESEARCH ACTIVITIES	13
ARBITRATOR COSTS	24	CAPITAL ASSET MANAGEMENT	25
ART MUSEUM	15	CAREER SERVICES AND PLACEMENT	20
ART, ART HISTORY, AND DESIGN	2	CELL AND MOLECULAR BIOLOGY PROGRAM	13
ARTS AND LETTER DEAN	2	CENTER FOR EUROPEAN AND RUSSIAN STUDIES	17
ARTS AND LETTERS WRITING CENTER	2	CENTER FOR GENDER IN GLOBAL CONTEXT	17
ASC PROV ACADEMIC SERVICES - SPEC	21	CENTER FOR GLOBAL CONNECTIONS CGC	17
ASC PROV AST VP ACADEMIC HUMAN RESOURCES	18	CENTER FOR LANGUAGE TEACHING ADVANCEMENT (AS)	17
ASC PROVOST FOR ACADEMIC SERVICES	21	CENTER FOR LANGUAGE TEACHING ADVANCEMENT (IDR)	2
ASC PROVOST FOR UNDERGRADUATE EDUCATION	18	CENTER FOR MICROBIAL ECOLOGY - ANR	12
ASC VICE PRES ALUMNI ASSOCIATION	25	CHEMICAL ENGINEERING & MATERIALS SCIENCE	4
ASC VICE PRES FOR UNIVERSITY DEVELOPMENT	25	CHEMISTRY	7
ASIAN STUDIES CENTER	17	CIVIL & ENVIRONMENTAL ENGINEERING	4

UNIT NAME	PAGE	UNIT NAME	PAGE
CLASSROOM IMPROVEMENTS	28	DEPARTMENT OF POLICE AND PUBLIC SAFETY	25
CLINICAL AND TRANSLATIONAL SCIENCES	12	DEPARTMENT OF SUPPLY CHAIN MANAGEMENT	3
CNTR ANTI COUNTERFEIT AND PROD PROTECT	9	DEPT OF ADVERTISING AND PUBLIC RELATIONS	3
COMMENCEMENT AND SPECIAL EVENTS	25	DIAGNOST CTR FOR POPULATION & ANIM HLTH	14
COMMUNICATION	3	DIV OF ENGINEERING COMPUTING SERVICES	16
COMMUNICATION ARTS AND SCIENCES DEAN	3	DOMESTIC SHELTER	20
COMMUNICATIONS AND BRAND STRATEGY	25	DREW LABORATORY	
COMMUNICATIVE SCIENCES DISORDERS CAS	3	ECOLOGY EVOLUTIONARY BIOLOGY & BEHAVIOR	7
COMMUNITIES OF PLACE	18	ECONOMICS	9
COMMUNITY EVALUATION & RSCH COLLABRTVE	11	EDUCATION DEAN	4
COMMUNITY MUSIC SCHOOL	14	EDUCATION POLICY CENTER	14
COMPOSITE MATERIALS & STRUCTURES CENTER	12	EDUCATIONAL ADMINISTRATION	4
COMPUTATIONAL MATH SCI AND ENGR CNS	7	EDUCATIONAL AND SUPPORT SERVICES	20
COMPUTER SCIENCE AND ENGINEERING	4	ELECTRICAL AND COMPUTER ENGINEERING	4
CONTRACT AND GRANT ADMINISTRATION	18	ELI BROAD COLLEGE OF BUSINESS DEAN	3
CONTROLLER	23	ELI BROAD COLLEGE OF BUSINESS DEAN SPEC	3
CONTROLLER SPECIAL	23	EMPLOYEE ASSISTANCE PROGRAM	24
COUNSELING CENTER	20	EMPLOYEE PROFESSIONAL DEVELOPMENT	30
COUNSELING, EDUC PSYCH & SPEC EDUC	4	ENGINEERING COOPERATIVE PROGRAM	22
COURSE FEE COURTESY	30	ENGINEERING DEAN (IDR)	4
CREATE FOR STEM - CED	12	ENGINEERING DEAN (RES)	13
CREATE FOR STEM - CNS	12	ENGINEERING RESEARCH DIVISION OF	12
CRIMINAL JUSTICE	9	ENGINEERING RESEARCH FACILITY	27
CTR FOR ADV STUDY OF INTL DEVELOP - ISP	12	ENGLISH	2
CTR FOR ADV STUDY OF INTL DEVELOPM - CSS	12	ENGLISH LANGUAGE CENTER	17
CTR FOR ETH & HUMANIT IN THE LIFE SCI	5	ENROLL BASED INITIAT/INSTRUCTIONAL SUPP	
CTR FOR INTEGRAT STD - ARTS & HUMANITIES	2	ENTERPRISE INFORMATION STEWARDSHIP (AS)	
CTR FOR INTEGRATIVE STD - GENERAL SCI	7	ENTERPRISE INFORMATION STEWARDSHIP (IS)	26
CTR FOR INTEGRATIVE STD - SOCIAL SCIENCE	9	ENTOMOLOGY AGRICULTURE AND NATURAL RES	1
CTR FOR STATISTICAL TRAINING CONSULTING	12	ENTOMOLOGY NATURAL SCIENCE	7
DEATH BENEFITS	30	ENVIRONMENTAL HEALTH AND SAFETY	25
DEBT SERVICE	27	ENVIRONMENTAL SCIENCE AND POLICY PROGRAM	
DEFERRED BUDGETARY ADJUSTMENTS	11	EPIDEMIOLOGY AND BIOSTATISTICS (IDR)	5
DEFERRED MAINT, SERVICES & EQUIPMENT	28	EVP ADMINISTRATIVE SERVICES	23
DENTAL INSURANCE	30	FACULTY GRIEVANCE OFFICIAL	24
DEPARTMENT OF COMMUNITY SUSTAINABILITY	1	FACULTY MARKET PROGRAM	11
DEPARTMENT OF INTEGRATIVE BIOLOGY	7	FACULTY ORG DEVELOPMENT AHR	_
DEPARTMENT OF MARKETING	3	FAMILY AND COMMUNITY MEDICINE	8
DEPARTMENT OF MEDIA AND INFORMATION	3	FAMILY MEDICINE, DEPARTMENT OF	5

UNIT NAME	PAGE	UNIT NAME	PAGE
FAMILY RESOURCE CENTER	24	HUMAN DEVELOPMENT & FAMILY STUDIES - CSS	9
FEDERAL RELATIONS	23	HUMAN MEDICINE DEAN	5
FINANCE	3	HUMAN RESOURCES AND LABOR RELATIONS	9
FINANCIAL AID	21	HUMAN RESOURCES ASST VICE PRESIDENT	24
FINANCIAL AIDS INITIATIVE	22	INDIAN TUITION WAIVER	22
FIRE PROTECTION	28	INFRASTRUCTURE TECHNOL - COMPUTING/TECH	16
FISHERIES & WILDLIFE	1	INFRASTRUCTURE, ALTERATIONS, IMPROVMENTS	28
FOOD SANITARIAN	24	INST FOR PUBLIC POLICY & SOCIAL RESEARCH	12
FOOD SCIENCE & HUM NUTRITION ANR	1	INST FOR RES TCH & LRN ACROSS LIFE SPAN	12
FOOD SCIENCE & HUMAN NUTRITION CNS	7	INSTITUTE FOR CYBER ENABLED RESEARCH	12
FOREIGN STUDENT ASSISTANCE	22	INSTITUTE OF INTERNATIONAL HEALTH	12
FOREIGN STUDENT EXCHANGE/CONSORTIA	22	INSURANCE	27
FORESTRY	1	INTEGRATIVE TOXICOLOGY, CENTER FOR	12
FREEDOM OF INFORMATION ACT OFFICE	24	INTERNAL AUDIT	23
FRINGE BENEFITS	29	INTERNATIONAL BUSINESS CENTER	14
GENERAL COUNSEL	23	INTERNATIONAL STUDIES & PROGRAMS DEAN (AS)	18
GENETICS PROGRAM	7	INTERNATIONAL STUDIES & PROGRAMS DEAN (IDR)	10
GEOGRAPHY	9	INTERNATIONAL STUDIES & PROGRAMS DEAN (PS)	14
GEOLOGICAL SCIENCES	7	INTERNATIONAL STUDIES PROGRAMS DEAN SPEC	18
GIFTED AND TALENTED EDUCATION GATE	14	IPF 2ND SHIFT OPERATIONS	27
GLOBAL CHG & EARTH OBSERVATIONS, CTR FOR	12	IPF ADMINISTRATION	27
GLOBAL URBAN STUDIES	9	IPF CAMPUS PLANNING AND ADMINISTRATION	27
GRADUATE EDUC OVERSEAS CREDIT-PROGRAM	11	IPF COMMISSIONING SERVICES	27
GRADUATE SCHOLARSHIPS & FELLOWSHIPS	22	IPF CUSTODIAL SERVICES	27
GRADUATE SCHOOL DEAN	18	IPF ELECTRICAL SERVICES	27
GREAT LAKES BIOENERGY RESEARC CTR VPRGS	12	IPF ELEVATOR AND ELECTRONIC SERVICES	27
HAZARDOUS WASTE REMOVAL	29	IPF ENGINEERING AND ARCHITECTURAL SVCS	27
HEALTH ASSESSMENT SURVEY	30	IPF HVAC SERVICES	27
HEALTH INFORMATION TECHNOLOGY	16	IPF LANDSCAPE SERVICES	28
HEALTH INFORMATION TECHNOLOGY CHM	16	IPF MAINT SCHED AND SUPERVISION	27
HEALTH INFORMATION TECHNOLOGY COM	16	IPF MECHANICAL SERVICES	27
HEALTH INFORMATION TECHNOLOGY NUR	16	IPF METAL SERVICES	27
HEALTH PROMOTION PROGRAM	24	IPF PLUMBING SERVICES	27
HISTORY	9	IPF POWER AND WATER	28
HOLLAND INITIATIVE	13	IPF RECYCLING	29
HONORS COLLEGE DEAN	18	IPF ROOFING SERVICES	27
HOPE LIFELONG LEARNING SCHOLARSHIP REPRT	24	IPF SAFETY AND SECURITY SERVICES	28
HORTICULTURE - ANR	1	IPF STRUCTURAL SERVICES	27
HOSPITALIZATION	30	IPF SUSTAINABILITY	24

UNIT NAME	PAGE	UNIT NAME	PAGE
IPF TRUCK REPLACEMENT	29	LEARNING & ASSESSMENT CENTER - COM	8
IPF UNIVERSITY ARCHITECT	27	LEARNING & ASSESSMENT CENTER - CVM	10
IT SERVICES ADMINISTRATION AND PLANNING (AS)	16	LEARNING & ASSESSMENT CENTER - NUR	8
IT SERVICES ADMINISTRATION AND PLANNING (IS)	26	LEGAL/PROFESSIONAL SERVICES	24
IT SERVICES COMMUNICATION AND TRAINING	26	LIBRARIES	15
IT SERVICES CONTENT AND COLLABORATION (AS)	16	LIBRARY ACQUISITIONS	15
IT SERVICES CONTENT AND COLLABORATION (IS)	26	LINGUISTICS,GERM,SLAVIC,ASIAN,AFR LANG	2
IT SERVICES CONTENT AND COLLABORATION (SS)	21	LONG TERM DISABILITY	30
IT SERVICES INFRASTRUCTURE SUPPORT (AS)	18	LONGEVITY	30
IT SERVICES INFRASTRUCTURE SUPPORT (IS)	26	LYMAN BRIGGS DEAN	5
IT SERVICES INFRASTRUCTURE SUPPORT (SS)	21	M.L.KING/C.CHAVEZ/ROSA PARKS FELLOWSHIP	22
IT SERVICES PROJECT MGMT AND INTEGRATION	26	MAIL PROCESSING	25
IT SERVICES SECURITY (AS)	16	MANAGEMENT	3
IT SERVICES SECURITY (IS)	26	MATHEMATICS	7
IT SERVICES SECURITY (SS)	21	MATRIX (HUM,ARTS,LETTERS&SOC SC ON-LINE)	17
IT SERVICES SERVICE MANAGEMENT	26	MBA PROGRAM	3
IT SERVICES TEACHING AND LEARNING TECH (AS)	16	MECHANICAL ENGINEERING	4
IT SERVICES TEACHING AND LEARNING TECH (SS)	21	MEDICAID INTERGOVERNMENTAL TRANSFER	14
IT SERVICES UNIVERSITY SYSTEMS (AS)	16	MEDICAID INTERGOVT TRANSFER ABATEMENT	14
IT SERVICES UNIVERSITY SYSTEMS (IS)	26	MEDICAL EDUCATION RESEARCH & DEVELOPMENT	5
IT SERVICES UNIVERSITY SYSTEMS (SS)	21	MEDICINE	5
JAMES MADISON COLLEGE DEAN	5	MICHIGAN FOLKLIFE - UOE	15
JEWISH STUDIES PROGRAM	2	MICROBIOLOGY & MOLECULAR GENETICS CHM	5
JOURNALISM	3	MICROBIOLOGY & MOLECULAR GENETICS CNS	7
JULIAN SAMORA RESEARCH INSTITUTE	12	MICROBIOLOGY & MOLECULAR GENETICS COM	8
KBS ECOLOGY PROJECT	13	MICROBIOLOGY & MOLECULAR GENETICS CVM	10
K-C-P COLLEGE DAY PROGRAMS	14	MIGRANT STUDENT SERVICES	20
KELLOGG BIOLOGICAL STATION AG. NAT. RES	1	MILITARY SCIENCE	11
KELLOGG BIOLOGICAL STATION MAINTENANCE	27	MSU GLOBAL	18
KELLOGG BIOLOGICAL STATION NAT. SCI	7	MSU HEALTH TEAM	11
KELLOGG BIOLOGICAL STATION UTILITIES	28	MSU INNOVATION CENTER	12
KINESIOLOGY - ED	4	MSU PRESS - VP RESEARCH	17
LAND MANAGEMENT	28	MSU UNION	20
LAND POLICY INSTITUTE ANR	12	MUSEUM - CNS	15
LANDSCAPE SERVICES SPECIAL	28	MUSEUM - UOE	15
LARGE ANIMAL CLINICAL SCIENCES	10	MUSIC	6
LATIN AMERICAN STUDIES CENTER	17	NACIS LCT	16
LEAR CORPORATION CAREER SERVICES	20	NATIVE AMERICAN INSTITUTE	14
LEARNING & ASSESSMENT CENTER - CHM	5	NATL COLLAB FOR STUDY OF UNIV ENGAGEMENT	11

UNIT NAME	PAGE	UNIT NAME	PAGE
NAT'L SUPERCONDUCTING CYCLOTRON LAB	12	PACKAGING	1
NATURAL SCIENCE DEAN	7	PATHOBIOLOGY & DIAGNOSTIC INVESTIGAT CVM	10
NATURAL SCIENCE DEAN SPECIAL	7	PEDIATRICS	8
NEUROLOGY & OPHTHALMOLOGY CHM	5	PEDIATRICS AND HUMAN DEVELOPMENT	5
NEUROLOGY & OPHTHALMOLOGY COM	8	PERFORMING ARTS FACILITIES & PROGRAMS	20
NEUROSCIENCE PROGRAM	7	PHARMACOLOGY & TOXICOLOGY HUMAN MEDICINE	5
NURSING	8	PHARMACOLOGY TOXICOLOGY	10
OBSTETRICS GYNECOLOGY & REPRODUCTIVE BIO	5	PHILOSOPHY	2
OCCUPATIONAL HLTH UNIVERSITY PHYSICIAN	24	PHYSICAL EDUCATION INSTRUCTION SERVICE	17
OFC FOR INCLUSION INTERCULT INITIATIVES	24	PHYSICAL MEDICINE AND REHABILITATION	8
OFC INTNL RESEARCH COLLABORATION	17	PHYSICS-ASTRONOMY	7
OFF CAMPUS CREDIT PROGRAM AGR & NAT RES	1	PHYSIOLOGY HUMAN MEDICINE	5
OFF CAMPUS CREDIT PROGRAM ARTS & LETTERS	2	PHYSIOLOGY NATURAL SCIENCE	7
OFF CAMPUS CREDIT PROGRAM BUSINESS	3	PHYSIOLOGY OSTEOPATHIC MEDICINE	8
OFF CAMPUS CREDIT PROGRAM COMM ARTS	3	PHYSIOLOGY VETERINARY MEDICINE	-
OFF CAMPUS CREDIT PROGRAM EDUCATION	4	PHYSIOLOGY/HUMAN PATHOLOGY - CHM	
OFF CAMPUS CREDIT PROGRAM ENGINEERING	4	PHYSIOLOGY/HUMAN PATHOLOGY - COM	8
OFF CAMPUS CREDIT PROGRAM NAT SCIENCE	7	PLANT BIOLOGY CNS	7
OFF CAMPUS CREDIT PROGRAM OSTEO MED	8	PLANT RESEARCH LABORATORY NAT SCIENCE	12
OFF CAMPUS CREDIT PROGRAM SOC SCI	9	PLANT SOIL AND MICROBIAL SCIENCES	1
OFFICE OF ACADEMIC PROGRAMS	18	POLITICAL SCIENCE	9
OFFICE OF ADMISSIONS	21	PRESIDENTS OFFICE OPERATIONS	23
OFFICE OF CULTURAL & ACADEMIC TRANSITION (AS)	17	PROGRAM IN MATHEMATICS EDUCATION	7
OFFICE OF CULTURAL & ACADEMIC TRANSITION (SS)	20	PROGRAM IN WOMEN, GENDER, SOCIAL JUSTICE	
OFFICE OF DIVERSITY AND PLURALISM	1	PROVOST EVP FOR ACADEMIC AFFAIRS (AS)	
OFFICE OF INSTITUTIONAL EQUITY	24	PROVOST EVP FOR ACADEMIC AFFAIRS (IS)	23
OFFICE OF INTERNATIONAL STUDENTS & SCHOL	20	PROVOST SPECIAL INSTRUCTION	
OFFICE OF PLANNING AND BUDGETS	17	PRTNSHP CUT HUNGER POVERTY IN AFRICA	17
OFFICE OF SPONSORED PROGRAMS	23	PSYCHIATRY HUMAN MEDICINE	5
OFFICE OF STUDY ABROAD CREDIT-PROGRAM (AS)		PSYCHIATRY OSTEOPATHIC MEDICINE	8
OFFICE OF STUDY ABROAD CREDIT-PROGRAM (IDR)	10	PSYCHOLOGY SOCIAL SCIENCE	9
OFFICE OF STUDY ABROAD-CENTER SUPPORT	18	PURCHASING	25
OST.MED. RESEARCH & ADV STUDY PROGRAMS	12	QUALITY INITIATIVE ACCOUNT	
OSTEOPATHIC MANIPULATIVE MEDICINE	8	RADIOLOGY HUMAN MEDICINE	5
OSTEOPATHIC MEDICAL SPECIALTIES COM	8	RADIOLOGY OSTEOPATHIC MEDICINE	_
OSTEOPATHIC MEDICINE DEAN	8	RADIOLOGY/DIV OF SPORTS MEDICINE - COM	8
OSTEOPATHIC SURGICAL SPECIALTIES	8	RECREATIONAL SPORTS AND FITNESS SERVICES	-
OUTREACH & ENGAGEMENT PARTNERSHIPS		RECYCLING WASTE REDUCT-FLY ASH DISPOSL	
OUTREACH & ENGAGEMENT STRATEGIC INVSTMNT	18	RECYCLING WASTE REDUCTION-WASTE DISPOSAL	29

UNIT NAME	PAGE	UNIT NAME	PAGE
REF INITIATIVES	13	SUPPORTIVE SERVICES PROGRAM	20
REGISTRAR	21	SURGERY	5
REGISTRAR MAJOR PRINTING	21	TEACHER EDUCATION	4
REGULATORY AFFAIRS, OFFICE OF	17	TEACHING ASSISTANT PROGRAMS	17
RELIGIOUS STUDIES	2	TECHNOLOGY/TEACHING AND LEARNING FUND	17
RESEARCH & GRADUATE STUDIES VICE PRES	23	THE INSTITUTE FOR HEALTH POLICY	14
RESEARCH OPPORTUNITY PROGRAM	22	THE SCHOOL OF HOSPITALITY BUSINESS	
RESEARCH TECHNOLOGY SUPPORT FACILTY	12	THEATRE	2
RESIDENTIAL COLLEGE ARTS & HUMAN DEAN	2	TRANSLATION SCIENCE & MOLECULAR MED	5
RESIDENTIAL INIT ON STDY OF ENVIRON	7	TRAVEL CLINIC UNIVERSITY PHYSICIAN	24
RESOURCE CTR FOR PERSONS W DISABILITIES	17	UNDERGRADUATE SCHOLARSHIPS	22
RETIREMENT	30	UNDERGRADUATE UNIVERSITY DIVISION	20
REVENUE-BASED INITIATIVE FINANCIAL AID	22	UNEMPLOYMENT COMPENSATION	30
REVENUE-BASED INITIATIVES	11	UNION RELEASE TIME	
ROAD REPAIR	28	UNIV OUTR & ENGAGE ADMINISTRATION-SPEC	18
ROMANCE AND CLASSICAL STUDIES	2	UNIV OUTREACH & ENGAGEMENT - ADMIN	18
SCHOLARSHIPS/FELLOWSHIPS SPECIAL	22	UNIVERSITY ARCHIVES & HISTORIC COLLECT	24
SCHOOL OF PLANNING, DES&CONSTRUCTION-CSS	9	UNIVERSITY CURRICULUM	18
SCHOOL OF PLANNING, DES, CONSTRUCTION-ANR	1	UNIVERSITY DEVELOPMENT/MARKETING POOL	24
SE MI DETROIT MEDICAL CENTER	8	UNIVERSITY EVENTS	
SE MI MACOMB UNIVERSITY CENTER	8	UNIVERSITY FARMS	17
SECRETARY FOR ACADEMIC GOVERNANCE	18	UNIVERSITY HEALTH PROGRAMS	24
SECRETARY OF BOARD OF TRUSTEES	23	UNIVERSITY OMBUDSPERSON	20
SERVICE LEARNING CENTER	20	UNIVERSITY PHYSICIAN	24
SEWAGE SERVICE	28	UNIVERSITY SCHOLARSHIPS AND FELLOWSHIPS	21
SMALL ANIMAL CLINICAL SCIENCES	10	UNIVERSITY SERVICES	25
SOCIAL SCIENCE DEAN	9	UNIVERSITY STORES	25
SOCIAL SCIENCE DEAN SPECIAL	9	UOE COMMUNICATION & INFORMATION TECHNOL	17
SOCIAL SECURITY	30	UPWARD BOUND	17
SOCIAL WORK	9	USABILITY/ACCESSIBILITY RSCH CONSULTING	18
SOCIOLOGY SOCIAL SCIENCE	9	UTILITIES ABATEMENT	28
SPACE RENTAL	29	UTILITIES SERVICES FARMS AND MISC	28
SPECIAL ALTERATIONS & IMPROVEMENTS (AS)	18	UTILITIES SERVICES INCINERATOR FUEL	28
SPECIAL ALTERATIONS & IMPROVEMENTS (OMP)	28	UTILITY SERVICES EXTENSION & REPLACEMENT	28
STATISTICS & PROBABILITY	7	UTILITY SERVICES POWER PLANT FUEL	28
STUDENT AFFAIRS & SERVICES VICE PRES	20	VETERINARY MEDICINE AUXILIARY PROGRAMS	10
STUDENT AID GRANTS	22	VETERINARY MEDICINE DEAN	10
STUDENT LIFE	20	VETERINARY MEDICINE DEAN SPECIAL	10
SUMMER SCHOOL	11	VETERINARY TECHNOLOGY	10

UNIT NAME PA	AGE	UNIT NAME	PAGE
VICE PRES FOR GOVERNMENTAL AFFAIRS	23		
VICE PRESIDENT UNIVERSITY ADVANCEMENT	25		
VISITING FACULTY PROGRAM	18		
VISITING FACULTY PROGRAM-RESERVE	18		
VOICE LIBRARY	15		
VP CIO IT SERVICES	16		
VP CIO IT SERVICES CONTINGENCY	16		
VP FINANCE - TECHNOLOGY ALLOCATIONS	26		
WATER RESEARCH INSTITUTE - ANR	12		
WOMENS RESOURCE CENTER	24		
WORKERS COMPENSATION	30		
WRITING, RHETORIC & AMERICAN CULTURE	2		