MICHIGAN STATE UNIVERSITY 2017-2018 BUDGETS

General Fund,
MSU AgBioResearch,
MSU Extension, and
Intercollegiate Athletics

MICHIGAN STATE UNIVERSITY 2017-2018 BUDGETS

General Fund, MSU AgBioResearch, MSU Extension, and Intercollegiate Athletics

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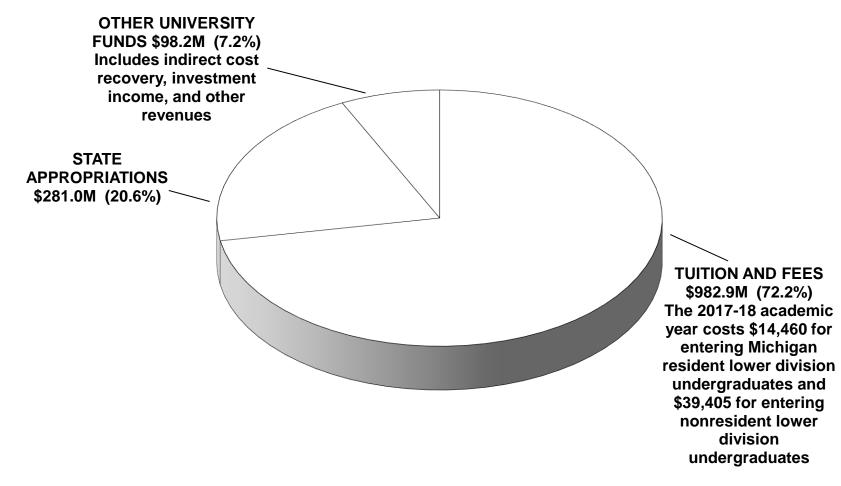
MICHIGAN STATE UNIVERSITY GENERAL FUND 2017 - 2018 BUDGET

ESTIMATED REVENUES

ESTIMATED EXPENDITURES

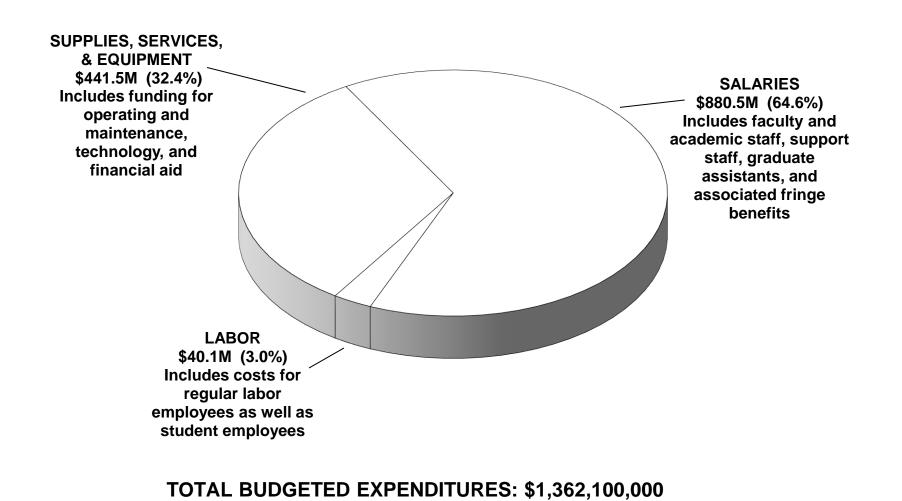
	2017-2018	2016-2017	Difference		2017-2018	2016-2017	Difference
STATE APPROPRIATIONS	# 004 000 000	#075 000 400	#5 407 000	041 4 2015 0	# 000 400 7 04	0040007040	#00 700 700
Operating	\$281,000,000	\$275,862,100	\$5,137,900	SALARIES	\$880,489,784	\$846,697,016	\$33,792,768
				LABOR	40,143,090	41,857,715	(1,714,625)
				SUPPLIES,SERVICES, and EQUIPMENT	441,467,126	428,445,269	13,021,857
STUDENT FEES							
Tuition and Fees	976,900,000	934,400,000					
Revenue-Based Initiatives	6,000,000	13,500,000					
Total Student Fees	982,900,000	947,900,000	35,000,000				
OTHER UNIVERSITY FUNDS							
Application Fees and							
Departmental Receipts	3,411,000	2,950,000	461,000				
Income From Investments	29,289,000	29,289,000	•				
Indirect Cost Recovery	65,500,000	60,998,900	4,501,100				
Funds Allocated Prior Year Budget Operating							
Total Other University Funds	98,200,000	93,237,900	4,962,100				
TOTAL	\$1,362,100,000	\$1,317,000,000	\$45,100,000	TOTAL	\$1,362,100,000	\$1,317,000,000	\$45,100,000

MICHIGAN STATE UNIVERSITY GENERAL FUND 2017-2018 BUDGETED REVENUES



TOTAL BUDGETED REVENUES: \$1,362,100,000

MICHIGAN STATE UNIVERSITY GENERAL FUND 2017-2018 BUDGETED EXPENDITURES



MSU AgBioRESEARCH 2017-2018 BUDGET

ESTIMATED REVENUES

ESTIMATED EXPENDITURES

	2017-2018	2016-2017	Difference		2017-2018	2016-2017	Difference
FEDERAL FUNDS							
Hatch	\$5,241,883	\$5,264,547	(\$22,664)	SALARIES	\$27,142,361	\$26,126,031	\$1,016,330
Hatch Multistate Research	1,242,724	1,241,293	1,431				
Animal Health & Disease	77,424	98,833	(21,409)	FRINGE BENEFITS	9,021,813	8,669,472	352,341
McIntire-Stennis	309,403	307,575	1,828				
				PROJECT EXPENSE	10,179,103	11,075,897	(896,794)
TOTAL EST. FEDERAL FUNDS	6,871,434	6,912,248	(40,814)				
ESTIMATED STATE FUNDS	34,074,178	33,243,100	831,078				
TOTAL EST. APPROPRIATIONS	40,945,612	40,155,348	790,264				
Restricted Funds	5,397,665	5,716,052	(318,387)				
TOTAL ALL FUNDS	\$46,343,277	\$45,871,400	\$471,877		\$46,343,277	\$45,871,400	\$471,877

MSU EXTENSION 2017 - 2018 BUDGET

ESTIMATED REVENUES

ESTIMATED EXPENDITURES

	2017-2018	2016-2017	Difference		2017-2018	2016-2017	Difference
FEDERAL FUNDS							
Smith-Lever	\$9,228,770	\$9,228,770	\$0	SALARIES	\$32,385,356	\$31,447,223	\$938,133
Expanded Nutrition	1,866,029	1,866,546	(517)				
Renewable Resources	78,315	78,431	(116)	FRINGE BENEFITS	13,470,505	13,088,509	381,996
TOTAL EST. FEDERAL FUNDS	11,173,114	11,173,747	(633)	PROJECT EXPENSE	2,816,677	3,212,122	(395,445)
State Appropriation	29,389,415	28,672,600	716,815				
ESTIMATED STATE FUNDS	29,389,415	28,672,600	716,815				
COUNTY FUNDS	6,400,000	6,300,000	100,000				
TOTAL EST. APPROPRIATIONS	46,962,529	46,146,347	816,182				
Restricted Funds	1,710,009	1,601,507	108,502				
TOTAL ALL FUNDS	\$48,672,538	\$47,747,854	\$924,684		\$48,672,538	\$47,747,854	\$924,684

MICHIGAN STATE UNIVERSITY

INTERCOLLEGIATE ATHLETICS

2017-2018 Budget

Estimated Revenues	2017-2018	2016-2017	Difference	Estimated Expenditures	2017-2018	2016-2017	Difference
Latimated Revenues	2017-2010	2010-2017	Difference	Latinated Expenditures	2017-2010	2010-2017	Difference
Ticket Sales	24,970,485	25,500,000	(529,515)	Revenue Sports	28,736,884	25,254,904	3,481,980
Game Guarantees/Settlements Rcvd	5,255,016	4,453,500	801,516	Nonrevenue Sports	19,087,747	17,575,543	1,512,204
Broadcasting	41,001,000	23,235,000	17,766,000	Game Guarantees/Settlements Paid	7,022,500	7,288,500	(266,000)
Fundraising				Events and Administration	13,933,347	12,728,364	1,204,983
Spartan Fund - Facility Specific	6,312,341	8,582,810	(2,270,469)	External Operations	7,175,774	6,743,319	432,455
Special Seating Programs	14,273,500	13,890,000	383,500	Facilities	8,880,578	6,054,177	2,826,401
Spartan Fund - Other	5,700,000	5,200,000	500,000	Athletic/University Projects	8,006,000	0	8,006,000
Other Activities	750,000	850,000	(100,000)	Student-Athlete Services	9,000,594	8,489,620	510,974
Endowment Income	1,842,820	1,802,040	40,780	Facility Debt Payments - Fundraised	6,312,341	8,582,810	(2,270,469)
Post Season Income	10,683,000	11,085,000	(402,000)	Facility Debt Payments - Departmental	9,495,872	6,914,809	2,581,063
Sponsorships/Multi-Media Rights	9,116,667	7,275,000	1,841,667	Activities Supported by Fundraising	6,829,522	6,787,659	41,863
Event and Miscellaneous Income	2,370,000	2,345,025	24,975	Sponsorships/Multi-Media Rights	500,000	500,000	0
Sports Camps	2,700,000	2,920,000	(220,000)	Sports Camps	2,625,000	2,850,000	(225,000)
Parking	1,566,375	1,566,375	0	Parking	1,435,045	1,435,045	0
NCAA One Time Distribution	344,000		344,000	NCAA One Time Distribution	344,000		344,000
Investment Income	100,000	100,000	0				
Licensing & Royalties	2,400,000	2,400,000	0				
Ancillary Programs	8,822,685	8,874,550	(51,865)	Ancillary Programs	8,822,685	8,874,550	(51,865)
Revenue Transfers to Campus	(10,527,439)	(2,041,947)	(8,485,492)	Revenue Transfers to Campus	(10,527,439)	(2,041,947)	(8,485,492)
Total Revenues	\$127,680,449	\$118,037,353	\$9,643,097	Total Expenditures	\$127,680,449	\$118,037,353	\$9,643,097

MICHIGAN STATE UNIVERSITY 2017-2018 BUDGETS Overview

ESTIMATED REVENUES	State Appropriation	Federal Funds	University Funds	Other	Restricted	2017-2018 Total	2016-2017 Total
General Fund	\$281,000,000		\$1,081,100,000			\$1,362,100,000	\$1,317,000,000
MSU AgBioResearch	34,074,178	6,871,434			5,397,665	46,343,277	45,871,400
MSU Extension	29,389,415	11,173,114		6,400,000	1,710,009	48,672,538	47,747,854
Intercollegiate Athletics				127,680,449		127,680,449	118,037,353
Total Estimated Revenues	\$344,463,593	\$18,044,548	\$1,081,100,000	\$134,080,449	\$7,107,674	\$1,584,796,264	\$1,528,656,607
ESTIMATED EXPENDITURES		Salaries	Labor	Supplies, Services, Equipment	Project and Other Expense	2017-2018 Total	2016-2017 Total
General Fund		\$880,489,784	\$40,143,090	\$441,467,126		\$1,362,100,000	\$1,317,000,000
MSU AgBioResearch		36,164,174			10,179,103	46,343,277	45,871,400
MSU Extension		45,855,861			2,816,677	48,672,538	47,747,854
Intercollegiate Athletics		39,334,022		71,907,346	16,439,081	127,680,449	118,037,353
Total Estimated Expenditures	:	\$1,001,843,841	\$40,143,090	\$513,374,472	\$29,434,861	\$1,584,796,264	\$1,528,656,607

INSTRUCTION AND DEPARTMENTAL RESEARCH		SALARY		LABOR	;	SUPPLIES & SERVICES & EQUIPMENT		2017-18 TOTAL		2016-17 TOTAL	CURR/PREV YR DOLLAR DIFFERENCE
COLLEGE OF AGRICULTURE AND NAT RESOURCES		28,283,996		661.004		2,919,869		31,864,869		30,011,592	1,853,277
COLLEGE OF ARTS AND LETTERS		26,930,278		419,397		11,421,584		38,771,259		37,892,583	878,676
ARTS & HUMANITIES, RESIDENTIAL COLL IN		2,462,965		41,565		325,986		2,830,516		2,810,055	20,460
ELI BROAD COLLEGE OF BUSINESS		35,823,973		245,900		8,220,262		44,290,135		43,908,870	381,265
COLLEGE OF COMMUNICATION ARTS SCIENCES		18,595,375		270,308		207,466		19,073,149		18,066,048	1,007,100
COLLEGE OF EDUCATION		30,129,233		229,146		1,943,082		32,301,461		32,819,873	(518,412)
COLLEGE OF ENGINEERING		36,490,635		808,896		2,180,189		39,479,721		37,744,434	1,735,287
COLLEGE OF HUMAN MEDICINE		44,743,008		928,148		7,805,905		53,477,062		49,618,457	3,858,605
JAMES MADISON COLLEGE		4,970,638		42,400		340,404		5,353,442		5,360,233	(6,791)
LYMAN BRIGGS COLLEGE		4,294,313		18,000		376,398		4,688,711		4,428,392	260,319
COLLEGE OF MUSIC		10,435,490		88,420		36,000		10,559,910		10,240,115	319,794
COLLEGE OF NATURAL SCIENCE		69,139,989		892,453		3,439,006		73,471,448		71,381,055	2,090,393
COLLEGE OF NURSING		9,006,119		179,748		1,435,000		10,620,867		10,437,840	183,028
COLLEGE OF OSTEOPATHIC MEDICINE		26,504,085		251,311		4,541,348		31,296,744		30,419,335	877,408
COLLEGE OF SOCIAL SCIENCE		71,724,914		273,497		2,362,857		74,361,268		72,263,979	2,097,288
COLLEGE OF VETERINARY MEDICINE		24,087,679		175,413		1,732,757		25,995,849		25,816,092	179,757
SEPARATELY ORGANIZED INSTRUCTION		14,655,244		226,000		39,477,428		54,358,672		55,014,823	(656,151)
ACCRUED PERSONNEL COSTS		700,000		0		0		700,000		700,000	0
FRINGE BENEFITS		122,245,545		0		0		122,245,545		114,175,712	8,069,833
TOTAL INSTRUCTION AND DEPARTMENTAL RESEARCH		581,223,480		5,751,606		88,765,540	\$ ==	675,740,627	\$ ==	653,109,490	\$ 22,631,137
<u>RESEARCH</u>	\$	46,137,735	\$	1,029,297	\$	8,837,964	\$	56,004,996	\$	54,199,698	\$ 1,805,298
PUBLIC SERVICE	\$	8,112,461	\$	13,000	\$	388,083	\$	8,513,544	\$	8,709,350	\$ (195,806)
ACADEMIC SUPPORT	\$	105,459,094	\$	2,485,179	\$	56,681,782	\$	164,626,055	\$	156,827,855	\$ 7,798,200
STUDENT SERVICES	\$	34,118,162	\$	1,626,455	\$	1,656,800	\$	37,401,417	\$	34,711,702	\$ 2,689,715
SCHOLARSHIPS AND FELLOWSHIPS	\$	0	\$	0	\$	147,364,490	\$	147,364,490	\$	138,299,645	\$ 9,064,845
INSTITUTIONAL SUPPORT	\$	84,977,469	\$	3,036,621	\$	13,279,907	\$	101,293,998	\$	97,613,631	\$ 3,680,366
OPERATION AND MAINTENANCE OF PLANT	\$	20,461,383	\$	26,200,932	\$	124,492,559	\$	171,154,874	\$	173,528,630	\$ (2,373,756)
FINAL TOTAL	\$_	880,489,784	\$_	40,143,090	\$	441,467,126	\$	1,362,100,000	\$	1,317,000,000	\$ 45,100,000

			SUPPLIES & SERVICES &	2017-18	2016-17	CURR/PREV YR DOLLAR
INSTRUCTION AND DEPARTMENTAL RESEARCH	SALARY	LABOR	EQUIPMENT	TOTAL	TOTAL	<u>DIFFERENCE</u>
COLLEGE OF AGRICULTURE AND NAT RESOURCES						
AGRICULTURAL FOOD AND RESOURCE ECONOMICS	2,685,305	109,348	85,432	2,880,085	2,883,720	(3,635)
AGRICULTURAL TECHNOLOGY INSTITUTE	835,341	6,450	248,252	1,090,043	865,293	224,750
AGRICULTURE AND NAT RESOURCES DEAN SPEC	1,891,366	0	0	1,891,366	705,389	1,185,977
ANIMAL SCIENCE DEPARTMENT ANR	2,351,873	384,390	51,253	2,787,516	2,553,233	234,283
ANR COMMUNICATIONS	118,493	0	9,815	128,308	129,369	(1,061)
BAILEY SCHOLARS	134,244	21,500	47,152	202,896	201,290	1,606
BIOSYSTEMS AND AGRICULTURAL ENGINEERING	1,310,275	10,000	0	1,320,275	1,367,377	(47,102)
CANR ADMINISTRATION DEAN ANR	1,116,149	0	278,439	1,394,588	1,583,883	(189,295)
CENTER FOR GLOBAL CONNECTIONS CGC	344,602	10,400	93,735	448,736	460,012	(11,276)
DEPARTMENT OF COMMUNITY SUSTAINABILITY	2,533,706	7,000	78,630	2,619,336	2,518,726	100,610
ENTOMOLOGY AGRICULTURE AND NATURAL RES	851,208	0	244,179	1,095,387	1,234,495	(139,108)
FISHERIES AND WILDLIFE	1,890,669	0	28,540	1,919,209	1,841,248	77,961
FOOD SCIENCE AND HUM NUTRITION ANR	2,239,162	41,328	811,754	3,092,244	2,855,229	237,015
FORESTRY	940,132	13,820	0	953,952	908,278	45,674
HORTICULTURE ANR	1,530,202	13,366	137,930	1,681,498	1,585,056	96,442
KELLOGG BIOLOGICAL STATION AG NAT RES	368,232	4,000	-525	371,707	373,696	(1,989)
OFF CAMPUS CREDIT PROGRAM AGR NAT RES	293,471	0	0	293,471	259,866	33,605
OFF OF DIVERSITY EQUITY AND INCLUSION	65,000	0	26,201	91,201	78,351	12,850
PACKAGING	1,965,244	19,768	147,657	2,132,669	2,473,163	(340,494)
PLANT SOIL AND MICROBIAL SCIENCES	2,459,430	15,635	578,314	3,053,379	2,785,786	267,593
SCHOOL OF PLANNING DES CONSTRUCTION ANR	2,359,891	4,000	53,112	2,417,003	2,348,132	68,871
TOTAL COLLEGE OF AGRICULTURE AND NAT RESOURCES	\$ 28,283,996 ========	\$ 661,004	\$ 2,919,869	\$ 31,864,869	\$ 30,011,592	\$ 1,853,277

			SUPPLIES & SERVICES &	2017-18	2016-17	CURR/PREV YR DOLLAR
INSTRUCTION AND DEPARTMENTAL RESEARCH	SALARY	LABOR	EQUIPMENT	TOTAL	TOTAL	DIFFERENCE
COLLEGE OF ARTS AND LETTERS						
A L INTERDEPARTMENTAL PROGRAMS	217,229	0	91,924	309,153	263,028	46,125
ART ART HISTORY AND DESIGN	3,466,671	35,077	229,164	3,730,912	4,211,519	(480,607)
ARTS AND LETTER DEAN	2,896,321	172,020	10,002,367	13,070,708	10,025,079	3,045,629
ARTS AND LETTERS WRITING CENTER	205,462	77,168	48,585	331,215	348,909	(17,694)
CENTER FOR LANGUAGE TEACHING ADVANCEMENT	357,247	74,000	122,619	553,866	678,535	(124,669)
CTR FOR INTEGRAT STD ARTS AND HUMANITIES	746,557	0	14,000	760,557	792,690	(32,134)
ENGLISH	3,971,367	0	220,625	4,191,992	3,957,192	234,800
JEWISH STUDIES PROGRAM	93,786	0	8,000	101,786	99,184	2,602
LINGUISTICS,GERM,SLAVIC,ASIAN,AFR LANG	4,392,659	6,879	79,696	4,479,234	4,718,029	(238,795)
OFF CAMPUS CREDIT PRG ARTS AND LETTERS	0	0	0	0	2,511	(2,511)
PHILOSOPHY	1,894,366	2,207	22,179	1,918,752	2,062,673	(143,920)
PROGRAM IN WOMEN, GENDER, SOCIAL JUSTICE	6,000	0	0	6,000	108,336	(102,336)
RELIGIOUS STUDIES	759,363	4,828	42,106	806,297	1,020,182	(213,885)
ROMANCE AND CLASSICAL STUDIES	2,748,581	6,548	64,420	2,819,549	3,193,700	(374,151)
THEATRE	1,311,271	19,870	284,849	1,615,990	1,545,310	70,680
WRITING RHETORIC AND AMERICAN CULTURE	3,863,397	20,800	191,050	4,075,247	4,865,706	(790,459)
TOTAL COLLEGE OF ARTS AND LETTERS	\$ 26,930,278 ========	\$ 419,397 =======	\$ 11,421,584 =======	\$ 38,771,259	\$ 37,892,583	\$ 878,676 =======
ARTS & HUMANITIES, RESIDENTIAL COLL IN						
RESIDENTIAL COLLEGE ARTS & HUMAN DEAN	2,462,965	41,565	325,986	2,830,516	2,810,055	20,460
TOTAL ARTS & HUMANITIES, RESIDENTIAL COLL IN	\$ 2,462,965	\$ 41,565	\$ 325,986	\$ 2,830,516	\$ 2,810,055	\$ 20,460

			_	SUPPLIES & SERVICES &	2017-18	2016-17	CURR/PREV YR DOLLAR
INSTRUCTION AND DEPARTMENTAL RESEARCH	SALARY	LABO	<u>DR</u> E	<u>EQUIPMENT</u>	<u>TOTAL</u>	<u>TOTAL</u>	DIFFERENCE
ELI BROAD COLLEGE OF BUSINESS							
ACCOUNTING AND INFORMATION SYSTEMS	7,780,472	35,0	000	526,333	8,341,805	8,361,637	(19,832)
DEPARTMENT OF MARKETING	3,825,528		0	1,171,473	4,997,001	4,521,418	475,583
DEPARTMENT OF SUPPLY CHAIN MANAGEMENT	4,470,321		0	0	4,470,321	4,350,544	119,777
ELI BROAD COLLEGE OF BUSINESS DEAN	6,298,097	171,7	'00	2,171,984	8,641,781	8,467,432	174,349
FINANCE	4,775,839		0	495,259	5,271,098	5,667,951	(396,853)
MANAGEMENT	4,369,403		0	130,525	4,499,928	4,264,801	235,127
MBA PROGRAM	2,028,531	35,0	000	3,491,527	5,555,058	5,945,249	(390,191)
OFF CAMPUS CREDIT PROGRAM BUSINESS	232,710	4,2	.00	18,900	255,810	244,000	11,810
THE SCHOOL OF HOSPITALITY BUSINESS	2,043,073		0	214,260	2,257,333	2,085,838	171,495
TOTAL ELI BROAD COLLEGE OF BUSINESS	\$ 35,823,973	\$ 245,9	000 \$	8,220,262	\$ 44,290,135	\$ 43,908,870	\$ 381,265
COLLEGE OF COMMUNICATION ARTS SCIENCES							
ADVERTISING AND PUBLIC RELATIONS	1,964,470	47,7	71	8,796	2,021,037	1,933,100	87,937
COMMUNICATION	2,492,551	15,1	.29	6,651	2,514,331	2,364,580	149,751
COMMUNICATION ARTS AND SCIENCES DEAN	3,032,263	186,5	57	130,407	3,349,227	3,787,118	(437,891)
COMMUNICATIVE SCIENCES DISORDERS CAS	1,241,962	10,2	24	21,703	1,273,889	1,082,612	191,277
JOURNALISM	2,038,116	5,2	.07	3,577	2,046,901	2,037,204	9,697
MEDIA AND INFORMATION	3,006,232	5,4	20	36,331	3,047,983	2,792,535	255,448
OFF CAMPUS CREDIT PROGRAM COMM ARTS	4,819,781		0	0	4,819,781	4,068,900	750,881
TOTAL COLLEGE OF COMMUNICATION ARTS SCIENCES	\$ 18,595,375 ========	\$ 270,3		207,466	\$ 19,073,149	\$ 18,066,048	\$ 1,007,100 =======
COLLEGE OF EDUCATION							
COUNSELING, EDUC PSYCH & SPEC EDUC	5,776,333	15,0	000	250,212	6,041,545	6,583,704	(542,159)
EDUCATION DEAN	5,996,988	167,1	.44	886,212	7,050,344	6,511,551	538,793
EDUCATIONAL ADMINISTRATION	2,988,724	2,0	000	136,977	3,127,701	3,143,854	(16,153)
KINESIOLOGY - ED	2,923,439	5,0	000	139,471	3,067,910	3,196,677	(128,767)
OFF CAMPUS CREDIT PROGRAM EDUCATION	5,815,476		0	7,374	5,822,850	6,261,131	(438,281)
TEACHER EDUCATION	6,628,273	40,0	002	522,836	7,191,111	7,122,956	68,155
TOTAL COLLEGE OF EDUCATION	\$ 30,129,233	\$ 229,1	.46 \$	1,943,082	\$ 32,301,461	\$ 32,819,873	\$ (518,412)

INSTRUCTION AND DEPARTMENTAL RESEARCH	SALARY	<u>LABOR</u>	SUPPLIES & SERVICES & EQUIPMENT	2017-18 <u>TOTAL</u>	2016-17 <u>TOTAL</u>	CURR/PREV YR DOLLAR <u>DIFFERENCE</u>
COLLEGE OF ENGINEERING						
BIOMEDICAL ENGINEERING	1,547,026	26,738	70,044	1,643,808	423,976	1,219,832
CHEMICAL ENGINEERING & MATERIALS SCIENCE	4,450,556	50,000	334,847	4,835,403	4,835,330	73
CIVIL & ENVIRONMENTAL ENGINEERING	3,376,548	15,000	77,219	3,468,767	3,303,657	165,110
COMPUTATIONAL MATH SCI AND ENGR EGR	839,239	24,951	20,001	884,191	585,634	298,557
COMPUTER SCIENCE AND ENGINEERING	6,380,125	265,834	189,901	6,835,860	6,835,085	775
ELECTRICAL AND COMPUTER ENGINEERING	6,971,525	58,018	30,000	7,059,543	7,241,824	(182,281)
ENGINEERING DEAN	6,417,892	260,636	1,211,813	7,890,340	7,731,882	158,458
MECHANICAL ENGINEERING	6,507,724	107,720	246,365	6,861,809	6,787,046	74,763
TOTAL COLLEGE OF ENGINEERING	\$ 36,490,635	\$ 808,896	\$ 2,180,189	\$ 39,479,721	\$ 37,744,434	\$ 1,735,287

			SUPPLIES &	2017-18	2016-17	CURR/PREV
INSTRUCTION AND DEPARTMENTAL RESEARCH	SALARY	LABOR	SERVICES & EQUIPMENT	TOTAL	TOTAL	YR DOLLAR DIFFERENCE
COLLEGE OF HUMAN MEDICINE	<u> </u>	LADOR	<u>EGOII IIIEITI</u>			DITTERCHOL
BIOCHEMISTRY & MOLECULAR BIOLOGY CHM	709,216	0	95,157	804,373	688,120	116,253
CHM FLINT	327,270	0	0	327,270	17,309	309,961
CTR FOR ETH & HUMANIT IN THE LIFE SCI	629,111	0	0	629,111	627,584	1,527
EPIDEMIOLOGY AND BIOSTATISTICS	3,053,020	6,010	0	3,059,030	2,922,883	136,147
FAMILY MEDICINE, DEPARTMENT OF	2,511,832	0	0	2,511,832	2,494,771	17,061
HUMAN MEDICINE DEAN	20,278,142	718,276	6,937,092	27,933,511	25,919,523	2,013,988
INSTITUTE FOR QUANTITATIVE HEALTH	232,592	21,120	196,288	450,000	0	450,000
LEARNING & ASSESSMENT CENTER - CHM	118,074	80,000	0	198,074	237,056	(38,982)
MEDICAL EDUCATION RESEARCH & DEVELOPMENT	647,863	0	0	647,863	686,182	(38,319)
MEDICINE	3,326,594	0	0	3,326,594	3,293,633	32,961
MICROBIOLOGY & MOLECULAR GENETICS CHM	671,738	0	141,765	813,503	694,845	118,658
NEUROLOGY & OPHTHALMOLOGY CHM	268,013	0	0	268,013	253,876	14,137
OBSTETRICS GYNECOLOGY & REPRODUCTIVE BIO	1,584,648	0	0	1,584,648	1,277,574	307,074
PEDIATRICS AND HUMAN DEVELOPMENT	2,374,680	28,000	0	2,402,680	2,347,235	55,445
PHARMACOLOGY & TOXICOLOGY HUMAN MEDICINE	988,486	10,000	3,000	1,001,486	972,589	28,897
PHYSIOLOGY HUMAN MEDICINE	2,192,195	0	104,953	2,297,148	1,757,420	539,728
PHYSIOLOGY/HUMAN PATHOLOGY - CHM	0	0	0	0	566,452	(566,452)
PSYCHIATRY HUMAN MEDICINE	1,231,232	0	14,064	1,245,296	1,238,180	7,116
RADIOLOGY HUMAN MEDICINE	1,479,670	30,330	0	1,510,000	1,430,044	79,956
SURGERY	1,635,546	34,413	293,586	1,963,545	1,966,905	(3,360)
TRANSLATION SCIENCE & MOLECULAR MED	483,085	0	20,000	503,085	226,276	276,809
TOTAL COLLEGE OF HUMAN MEDICINE	\$ 44,743,008 ========	\$ 928,148	\$ 7,805,905	\$ 53,477,062	\$ 49,618,457	\$ 3,858,605
JAMES MADISON COLLEGE						
JAMES MADISON COLLEGE DEAN	4,970,638	42,400	340,404	5,353,442	5,360,233	(6,791)
TOTAL JAMES MADISON COLLEGE	\$ 4,970,638	\$ 42,400		\$ 5,353,442	\$ 5,360,233	\$ (6,791)
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INSTRUCTION AND DEPARTMENTAL RESEARCH	SALARY	LABOR	SUPPLIES & SERVICES & EQUIPMENT	2017-18 <u>TOTAL</u>	2016-17 <u>TOTAL</u>	CURR/PREV YR DOLLAR <u>DIFFERENCE</u>
LYMAN BRIGGS COLLEGE						
LYMAN BRIGGS DEAN	4,294,313	18,000	376,398	4,688,711	4,428,392	260,319
TOTAL LYMAN BRIGGS COLLEGE	\$ 4,294,313 ========	\$ 18,000	\$ 376,398	\$ 4,688,711 ========	\$ 4,428,392 ========	\$ 260,319
COLLEGE OF MUSIC						
BAND	0	12,160	36,000	48,160	49,092	(932)
MUSIC	10,435,490	76,260	0	10,511,750	10,191,023	320,726
TOTAL COLLEGE OF MUSIC	\$ 10,435,490 ========	\$ 88,420	\$ 36,000	\$ 10,559,910	\$ 10,240,115	\$ 319,794

			SUPPLIES &	2017-18	2016-17	CURR/PREV
INSTRUCTION AND DEPARTMENTAL RESEARCH	SALARY	LABOR	SERVICES & EQUIPMENT	TOTAL	<u> TOTAL</u>	YR DOLLAR DIFFERENCE
COLLEGE OF NATURAL SCIENCE	<u> </u>	<u> </u>				
BIOCHEMISTRY & MOLECULAR BIOLOGY CNS	3,758,719	20,000	65,990	3,844,709	3,904,459	(59,750)
BIOLOGICAL SCIENCE PROGRAM	1,714,807	14,082	54,483	1,783,372	1,599,454	183,918
BIOMEDICAL LABORATORY DIAGNOSTICS PROGR	956,661	7,031	519,640	1,483,332	1,533,434	(50,102)
BIOMOLECULAR SCIENCE GATEWAY	649,837	4,326	99,519	753,682	659,027	94,655
CHEMISTRY	9,688,953	315,737	795,364	10,800,054	10,808,252	(8,198)
COMPUTATIONAL MATH SCI AND ENGR CNS	1,676,903	10,000	128,744	1,815,647	1,532,576	283,071
CTR FOR INTEGRATIVE STD - GENERAL SCI	1,602,106	60,000	248,863	1,910,969	1,900,435	10,534
EARTH AND ENVIRONMENTAL SCIENCES	1,831,502	0	49,081	1,880,583	1,783,155	97,428
ECOLOGY EVOLUTIONARY BIOLOGY & BEHAVIOR	65,319	1,500	54,197	121,016	120,373	643
ENTOMOLOGY NATURAL SCIENCE	173,619	0	75,024	248,643	294,552	(45,909)
FOOD SCIENCE & HUMAN NUTRITION CNS	0	0	0	0	33,772	(33,772)
GENETICS PROGRAM	179,373	5,565	17,306	202,244	208,247	(6,003)
INTEGRATIVE BIOLOGY	3,542,237	0	266,886	3,809,123	3,782,495	26,628
KELLOGG BIOLOGICAL STATION NAT. SCI.	1,258,685	4,575	161,955	1,425,215	1,350,028	75,187
MATHEMATICS	10,820,056	0	0	10,820,056	10,813,502	6,554
MICROBIOLOGY & MOLECULAR GENETICS CNS	2,726,627	28,000	84,967	2,839,594	2,773,382	66,212
NATURAL SCIENCE DEAN	4,831,880	27,000	230,532	5,089,412	4,963,493	125,919
NATURAL SCIENCE DEAN SPECIAL	3,518,055	0	0	3,518,055	2,781,958	736,097
NEUROSCIENCE PROGRAM	1,643,934	108,269	88,850	1,841,053	1,723,606	117,447
OFF CAMPUS CREDIT PROGRAM NAT SCIENCE	1,042,152	7,500	113,275	1,162,927	1,153,024	9,903
PHYSICS-ASTRONOMY	8,543,899	192,771	195,658	8,932,328	8,666,652	265,676
PHYSIOLOGY NATURAL SCIENCE	1,730,613	10,000	22,981	1,763,594	1,689,067	74,527
PLANT BIOLOGY CNS	3,085,585	51,481	51,682	3,188,747	3,155,362	33,385
PROGRAM IN MATHEMATICS EDUCATION	380,151	9,616	32,548	422,315	407,863	14,452
RESIDENTIAL INIT ON STDY OF ENVIRON	74,955	15,000	15,309	105,264	103,646	1,618
STATISTICS & PROBABILITY	3,643,362	0	66,152	3,709,514	3,639,241	70,273
TOTAL COLLEGE OF NATURAL SCIENCE	\$ 69,139,989 ========	\$ 892,453	\$ 3,439,006	\$ 73,471,448	\$ 71,381,055	\$ 2,090,393

			SUPPLIES & SERVICES &	2017-18	2016-17	CURR/PREV YR DOLLAR
INSTRUCTION AND DEPARTMENTAL RESEARCH	SALARY	LABOR	EQUIPMENT	TOTAL	TOTAL	DIFFERENCE
COLLEGE OF NURSING						
LEARNING & ASSESSMENT CENTER - NUR	118,073	55,748	0	173,821	172,941	880
NURSING	8,888,046	124,000	1,435,000	10,447,046	10,264,899	182,148
TOTAL COLLEGE OF NURSING	\$ 9,006,119 =======	\$ 179,748 =======	\$ 1,435,000 =======	\$ 10,620,867	\$ 10,437,840	\$ 183,028 =======
COLLEGE OF OSTEOPATHIC MEDICINE						
BIOCHEMISTRY AND MOLECULAR BIOLOGY COM	763,564	0	31,212	794,775	789,513	5,262
DIVISION OF SPORTS MEDICINE COM	551,819	0	0	551,819	583,942	(32,123)
FAMILY AND COMMUNITY MEDICINE	1,344,594	0	12,000	1,356,594	980,346	376,248
LEARNING AND ASSESSMENT CENTER COM	118,074	69,999	0	188,073	187,193	880
MICROBIOLOGY AND MOLECULAR GENETICS COM	862,934	0	101,340	964,274	963,609	665
NEUROLOGY AND OPHTHALMOLOGY COM	1,773,897	0	0	1,773,897	1,714,279	59,618
OFF CAMPUS CREDIT PROGRAM OSTEO MED	19,539	0	0	19,539	36,068	(16,529)
OSTEOPATHIC MANIPULATIVE MEDICINE	1,127,503	0	0	1,127,503	1,085,034	42,469
OSTEOPATHIC MEDICAL SPECIALTIES COM	1,598,676	0	40,614	1,639,290	1,721,723	(82,433)
OSTEOPATHIC MEDICINE DEAN	6,044,137	37,863	2,406,232	8,488,232	8,250,558	237,673
OSTEOPATHIC SURGICAL SPECIALTIES	1,706,854	0	29,006	1,735,860	1,804,045	(68,185)
PEDIATRICS	1,116,001	0	0	1,116,001	1,101,653	14,348
PHARMACOLOGY TOXICOLOGY	2,563,926	15,000	1,409,227	3,988,153	3,781,782	206,371
PHYSICAL MEDICINE AND REHABILITATION	935,423	0	0	935,423	1,022,565	(87,142)
PHYSIOLOGY HUMAN PATHOLOGY COM	216,834	1,500	1,001	219,335	219,423	(88)
PHYSIOLOGY OSTEOPATHIC MEDICINE	983,520	0	1,408	984,928	816,054	168,874
PSYCHIATRY OSTEOPATHIC MEDICINE	1,214,423	0	0	1,214,423	1,201,648	12,775
RADIOLOGY OSTEOPATHIC MEDICINE	1,777,932	13,698	0	1,791,630	1,828,608	(36,978)
SE MI DETROIT MEDICAL CENTER	977,163	60,000	219,119	1,256,282	1,192,815	63,467
SE MI MACOMB UNIVERSITY CENTER	807,273	53,250	290,190	1,150,713	1,138,477	12,236
TOTAL COLLEGE OF OSTEOPATHIC MEDICINE	\$ 26,504,085	\$ 251,311	\$ 4,541,348	\$ 31,296,744	\$ 30,419,335	\$ 877,408

			SUPPLIES &	2017-18	2016-17	CURR/PREV
INSTRUCTION AND DEPARTMENTAL RESEARCH	SALARY	LABOR	SERVICES & EQUIPMENT	TOTAL	TOTAL	YR DOLLAR DIFFERENCE
COLLEGE OF SOCIAL SCIENCE						
ANTHROPOLOGY SOCIAL SCIENCE	3,206,298	14,492	68,386	3,289,176	3,209,166	80,010
CNTR ANTI COUNTERFEIT AND PROD PROTECT	184,345	0	0	184,345	143,511	40,834
CRIMINAL JUSTICE	4,623,602	5,783	221,577	4,850,962	4,546,740	304,222
CTR FOR INTEGRATIVE STD - SOCIAL SCIENCE	986,403	20,000	34,000	1,040,403	943,690	96,713
ECONOMICS	9,857,497	0	300,161	10,157,658	9,782,462	375,196
GEOGRAPHY ENVIRONMENT SPATIAL SCIENCES	3,173,811	7,927	225,234	3,406,972	3,374,248	32,724
GLOBAL URBAN STUDIES	752,602	17,988	14,700	785,290	778,745	6,545
HISTORY	5,337,014	28,164	53,864	5,419,042	5,110,766	308,276
HUMAN DEVELOPMENT & FAMILY STUDIES - CSS	3,549,855	45,929	258,629	3,854,413	3,919,699	(65,286)
HUMAN RESOURCES AND LABOR RELATIONS	3,099,129	0	7,954	3,107,083	2,861,086	245,997
OFF CAMPUS CREDIT PROGRAM SOC SCI	8,710,165	6,000	100,000	8,816,165	9,612,268	(796,103)
POLITICAL SCIENCE	4,876,998	7,088	165,564	5,049,650	4,838,869	210,781
PSYCHOLOGY SOCIAL SCIENCE	9,324,890	5,500	200,783	9,531,173	9,232,894	298,279
SCHOOL OF PLANNING, DES&CONSTRUCTION-CSS	1,001,417	0	0	1,001,417	927,010	74,407
SOCIAL SCIENCE DEAN	2,923,448	13,842	329,489	3,266,779	3,041,959	224,820
SOCIAL SCIENCE DEAN SPECIAL	1,763,294	0	0	1,763,294	1,888,314	(125,020)
SOCIAL WORK	5,282,848	85,129	225,690	5,593,667	4,716,732	876,935
SOCIOLOGY SOCIAL SCIENCE	3,071,298	15,655	156,826	3,243,779	3,335,820	(92,041)
TOTAL COLLEGE OF SOCIAL SCIENCE	\$ 71,724,914 ========	\$ 273,497 =======	\$ 2,362,857	\$ 74,361,268	\$ 72,263,979	\$ 2,097,288

INSTRUCTION AND DEPARTMENTAL RESEARCH	SALARY	LABOR	SUPPLIES & SERVICES & EQUIPMENT	2017-18 <u>TOTAL</u>	2016-17 <u>TOTAL</u>	CURR/PREV YR DOLLAR <u>DIFFERENCE</u>
COLLEGE OF VETERINARY MEDICINE						
LARGE ANIMAL CLINICAL SCIENCES	4,356,448	0	587,894	4,944,341	5,175,702	(231,361)
LEARNING AND ASSESSMENT CENTER CVM	127,020	0	0	127,020	126,140	880
MICROBIOLOGY AND MOLECULAR GENETICS CVM	582,430	21,808	15,134	619,372	659,270	(39,898)
PATHOBIOLOGY DIAGNOSTIC INVESTIGAT CVM	3,993,930	0	110,967	4,104,897	3,851,685	253,212
PHARMACOLOGY TOXICOLOGY	910,869	15,600	9,245	935,714	831,823	103,891
PHYSIOLOGY VETERINARY MEDICINE	0	0	0	0	308,926	(308,926)
SMALL ANIMAL CLINICAL SCIENCES	4,521,871	0	78,810	4,600,681	5,410,406	(809,725)
VETERINARY MEDICINE AUXILIARY PROGRAMS	331,081	0	0	331,081	406,461	(75,380)
VETERINARY MEDICINE DEAN	7,693,575	136,505	904,407	8,734,487	7,912,071	822,416
VETERINARY MEDICINE DEAN SPECIAL	1,108,576	0	0	1,108,576	646,430	462,146
VETERINARY TECHNOLOGY	461,879	1,500	26,300	489,679	487,177	2,502
TOTAL COLLEGE OF VETERINARY MEDICINE	\$ 24,087,679 =======	\$ 175,413	\$ 1,732,757	\$ 25,995,849	\$ 25,816,092	\$ 179,757 =======

			SUPPLIES & SERVICES &	2017-18	2016-17	CURR/PREV YR DOLLAR
INSTRUCTION AND DEPARTMENTAL RESEARCH	SALARY	<u>LABOR</u>	<u>EQUIPMENT</u>	<u>TOTAL</u>	TOTAL	DIFFERENCE
SEPARATELY ORGANIZED INSTRUCTION						
ACADEMIC ACHIEVEMENT GRAD ASSISTANTSHIP	1,642,847	0	0	1,642,847	1,594,997	47,850
ACADEMIC COMPETITIVENESS INITIATIVES	0	0	10,242,279	10,242,279	13,753,070	(3,510,791)
ACADEMIC SERVICE LEARNING	310,534	0	48,352	358,886	332,384	26,503
AEROSPACE STUDIES	47,907	500	31,449	79,856	78,399	1,457
COMMUNITY EVALUATION & RSCH COLLABRTVE	245,212	0	55,889	301,101	301,737	(636)
DEFERRED BUDGETARY ADJUSTMENTS	0	0	7,023,272	7,023,272	5,497,869	1,525,403
DREW LABORATORY	190,492	95,000	40,610	326,102	326,695	(593)
EDUCATION ABROAD CREDIT PROGRAM	1,000,000	113,000	1,994,228	3,107,228	3,090,731	16,497
ENROLL BASED INITIAT INSTRUCTIONAL SUPP	0	0	434,000	434,000	434,000	0
FACULTY MARKET PROGRAM	2,100,000	0	0	2,100,000	1,900,000	200,000
GRADUATE EDUC OVERSEAS CREDIT-PROGRAM	147,623	0	165,026	312,649	302,769	9,880
INTERNATIONAL STUDIES AND PROGRAMS DEAN	275,003	17,500	391,675	684,178	267,645	416,533
MILITARY SCIENCE	85,661	0	27,346	113,007	110,543	2,464
MSU HEALTH TEAM	1,117,560	0	0	1,117,560	831,312	286,248
NATL COLLAB FOR STUDY OF UNIV ENGAGEMENT	115,096	0	51,984	167,080	169,792	(2,712)
QUALITY INITIATIVE ACCOUNT	0	0	1,371,765	1,371,765	2,211,764	(839,999)
REVENUE BASED INITIATIVES	0	0	17,589,554	17,589,554	16,423,808	1,165,746
SUMMER SCHOOL	7,377,309	0	10,000	7,387,309	7,387,309	0
TOTAL SEPARATELY ORGANIZED INSTRUCTION	\$ 14,655,244 =======	\$ 226,000	\$ 39,477,428	\$ 54,358,672	\$ 55,014,823	\$ (656,151)
ACCRUED PERSONNEL COSTS						
ACCRUED PERSONNEL COSTS	700,000	0	0	700,000	700,000	0
TOTAL ACCRUED PERSONNEL COSTS	\$ 700,000 =====	\$ 0	\$ 0	\$ 700,000	\$ 700,000	\$ 0
FRINGE BENEFITS						
FRINGE BENEFITS	122,245,545	0	0	122,245,545	114,175,712	8,069,833
TOTAL FRINGE BENEFITS	\$ 122,245,545 =======	\$ 0	\$ 0	\$ 122,245,545 ========	\$ 114,175,712 ========	\$ 8,069,833
TOTAL INSTRUCTION AND DEPARTMENTAL RESEARCH	\$ 581,223,480 =======	\$ 5,751,606 =======	\$ 88,765,540	\$ 675,740,627 =======	\$ 653,109,490 =======	\$ 22,631,137 =======

			SUPPLIES & SERVICES &	2017-18	2016-17	CURR/PREV YR DOLLAR
RESEARCH	SALARY	LABOR	EQUIPMENT	<u>TOTAL</u>	TOTAL	DIFFERENCE
INSTITUTES AND CENTERS						
ADVANCED MICROSCOPY, CENTER FOR	487,195	0	95,490	582,685	584,881	(2,196)
BIO/COMPUTATIONAL EVOLUTION IN ACTION	0	0	224,732	224,732	31,340	193,392
CANCER CENTER	36,186	0	2,837	39,023	37,486	1,537
CENTER FOR MICROBIAL ECOLOGY ANR	0	0	7,532	7,532	6,081	1,451
CENTER FOR RESEARCH ON INGREDIENT SAFETY	151,616	0	125,555	277,171	571,207	(294,036)
CENTER FOR THE STUDY OF CURRICULUM	11,692	0	0	11,692	9,379	2,313
CLINICAL AND TRANSLATIONAL SCIENCES	1,127,858	30,900	11,257	1,170,015	1,158,904	11,111
COMPOSITE MATERIALS & STRUCTURES CENTER	276,351	0	0	276,351	267,842	8,509
CREATE FOR STEM	258,241	12,000	50,000	320,241	364,667	(44,426)
CREATE FOR STEM	447,667	12,000	50,641	510,308	509,099	1,209
CTR FOR ADV STUDY OF INTL DEVELOP ISP	36,052	10,250	24,482	70,784	70,630	154
CTR FOR ADV STUDY OF INTL DEVELOPM - CSS	348,526	3,710	13,371	365,607	354,387	11,220
CTR FOR STATISTICAL TRAINING CONSULTING	635,954	31,720	23,498	691,172	678,489	12,683
GLOBAL CHG & EARTH OBSERVATIONS, CTR FOR	630,905	2,500	34,000	667,405	806,939	(139,534)
GREAT LAKES BIOENERGY RESEARC CTR VPRGS	0	0	2,042	2,042	2,051	(9)
INST FOR PUBLIC POLICY & SOCIAL RESEARCH	612,075	15,397	46,186	673,658	691,886	(18,228)
INST FOR RES TCH & LRN ACROSS LIFE SPAN	379,251	6,000	63,744	448,995	393,450	55,545
INSTITUTE FOR CYBER ENABLED RESEARCH	0	0	0	0	5,322	(5,322)
INSTITUTE OF INTERNATIONAL HEALTH	352,441	0	0	352,441	351,174	1,267
JULIAN SAMORA RESEARCH INSTITUTE	520,302	0	137,028	657,330	498,581	158,749
LAND POLICY INSTITUTE ANR	38,074	0	0	38,074	36,068	2,006
MSU INNOVATION CENTER	1,696,273	6,880	1,663,027	3,366,180	3,540,867	(174,687)
NAT'L SUPERCONDUCTING CYCLOTRON LAB	11,572,973	725,997	2,762,391	15,061,360	12,993,089	2,068,271
OST MED RESEARCH AND ADV STUDY PROGRAMS	1,713,068	3,000	291,898	2,007,966	2,174,315	(166,349)
PLANT RESEARCH LABORATORY NAT SCIENCE	1,960,870	81,952	468,988	2,511,810	2,161,695	350,115
RESEARCH TECHNOLOGY SUPPORT FACILTY	889,194	0	9,153	898,347	898,246	101
WATER RESEARCH INSTITUTE ANR	64,107	0	0	64,107	124,931	(60,824)
TOTAL INSTITUTES AND CENTERS	\$ 24,246,869	\$ 942,306	\$ 6,107,853	\$ 31,297,028	\$ 29,323,006	\$ 1,974,022 =======

			SUPPLIES & SERVICES &	2017-18	2016-17	CURR/PREV YR DOLLAR
RESEARCH	SALARY	LABOR	EQUIPMENT	TOTAL	TOTAL	DIFFERENCE
INDIVIDUAL OR PROJECT RESEARCH						
CANR RESEARCH ACTIVITIES	940,211	10,000	2,295,575	3,245,786	2,741,062	504,724
CELL AND MOLECULAR BIOLOGY PROGRAM	76,245	4,326	9,410	89,981	94,514	(4,533)
ENGINEERING DEAN	1,535,475	53,000	393,944	1,982,419	2,094,057	(111,638)
ENVIRONMENTAL SCIENCE AND POLICY PROGRAM	529,306	19,665	30,252	579,223	561,669	17,554
HOLLAND INITIATIVE	0	0	0	0	2,812	(2,812)
KBS ECOLOGY PROJECT	174,105	0	930	175,035	175,035	0
REF INITIATIVES	10,129,700	0	0	10,129,700	8,612,865	1,516,835
TOTAL INDIVIDUAL OR PROJECT RESEARCH	\$ 13,385,041 ========	\$ 86,991	\$ 2,730,112	\$ 16,202,144	\$ 14,282,014	\$ 1,920,130 =======
FRINGE BENEFITS						
FRINGE BENEFITS	8,505,824	0	0	8,505,824	10,594,678	(2,088,853)
TOTAL FRINGE BENEFITS	\$ 8,505,824 ========	\$ 0	\$ 0	\$ 8,505,824	\$ 10,594,678	\$ (2,088,853)
TOTAL RESEARCH	\$ 46,137,735 ========	\$ 1,029,297 ========	\$ 8,837,964	\$ 56,004,996	\$ 54,199,698	\$ 1,805,298 =======

				SUPPLIES & SERVICES &	2017-18	2016-17	CURR/PREV YR DOLLAR
PUBLIC SERVICE	SALAR	<u>(</u>	LABOR	EQUIPMENT	TOTAL	TOTAL	DIFFERENCE
COMMUNITY SERVICE							
ADMIN SUPPORT MLK INITIATIVE	79,915		5,500	2,940	88,355	229,520	(141,165)
ANR WEEK	15,000		0	0	15,000	15,000	0
BROADCASTING SERVICES	2,256,139		0	0	2,256,139	2,264,595	(8,456)
CANR PUBLIC SERVICE ACTIVITIES	1,813,718		0	0	1,813,718	1,735,928	77,790
COMMUNITY MUSIC SCHOOL	155,146		0	0	155,146	125,469	29,677
CTR FOR ADV STUDY OF INTL DEVELOP ISP	0		0	10,000	10,000	10,000	0
EDUCATION POLICY CENTER	96,008		6,000	3,000	105,008	105,008	0
GIFTED AND TALENTED EDUCATION GATE	138,401		0	19,736	158,137	163,162	(5,025)
INTERNATIONAL BUSINESS CENTER	200,000		0	0	200,000	200,000	0
INTERNATIONAL STUDIES AND PROGRAMS DEAN	45,724		1,500	152,776	200,000	200,000	0
KCP COLLEGE DAY PROGRAMS	189,714		0	4,743	194,457	236,498	(42,041)
MEDICAID INTERGOVERNMENTAL TRANSFER	0		0	31,000,000	31,000,000	31,000,000	0
MEDICAID INTERGOVT TRANSFER ABATEMENT	0		0	-31,000,000	-31,000,000	-31,000,000	0
NATIVE AMERICAN INSTITUTE	105,919		0	143,676	249,595	255,720	(6,125)
OUTREACH & ENGAGEMENT PARTNERSHIPS	528,104		0	9,212	537,316	699,406	(162,090)
THE INSTITUTE FOR HEALTH POLICY	228,670		0	0	228,670	242,741	(14,071)
VETERINARY DIAGNOSTIC LABORATORY	0		0	42,000	42,000	42,000	0
TOTAL COMMUNITY SERVICE	\$ 5,852,459 =======	\$	13,000	\$ 388,083	\$ 6,253,542	\$ 6,525,048	\$ (271,506)
FRINGE BENEFITS							
FRINGE BENEFITS	2,260,002		0	0	2,260,002	2,184,302	75,700
TOTAL FRINGE BENEFITS	\$ 2,260,002	\$ ====	0	\$ 0	\$ 2,260,002	\$ 2,184,302 =========	\$ 75,700 ======
TOTAL PUBLIC SERVICE	\$ 8,112,461 ========	\$ = ===	13,000	\$ 388,083	\$ 8,513,544 ========	\$ 8,709,350 ========	\$ (195,806) =======

ACADEMIC SUPPORT	SALA	IRY LABO	<u>DR</u>	SUPPLIES & SERVICES & EQUIPMENT	:	2017-18 <u>TOTAL</u>	2016-17 <u>TOTAL</u>		CURR/PREV YR DOLLAR DIFFERENCE
<u>LIBRARIES</u>									
LIBRARIES	13,404,7	⁷ 69 936,2	17	1,007,828	15,3	348,814	15,019,884		328,930
LIBRARY ACQUISITIONS		0	0	18,694,135	18,6	694,135	17,803,938		890,197
VOICE LIBRARY		0	0	681,000	(681,000	681,000		0
TOTAL LIBRARIES	\$ 13,404,7	769 \$ 936,2 === =======	17 \$ ==	20,382,963	\$ 34,	723,949	\$ 33,504,822	\$ ==	1,219,127
MUSEUMS AND GALLERIES									
ABRAMS PLANETARIUM	240,4	93	0	0	:	240,493	207,100		33,393
ART MUSEUM	1,669,6	647	0	34,369	1,	704,016	1,702,728		1,288
MICHIGAN FOLKLIFE - UOE	43,9	35	0	0		43,935	38,044		5,891
MUSEUM - CNS	75,0	30	0	0		75,030	72,000		3,030
MUSEUM - UOE	1,073,8	886	0	0	1,0	073,886	1,004,482		69,404
TOTAL MUSEUMS AND GALLERIES	\$ 3,102,9 =======	990 \$	0 \$	34,369	\$ 3,:	137,359	\$ 3,024,354	\$ ==	113,005

ACADEMIC SUPPORT	SALARY	LABOR	SUPPLIES & SERVICES & EQUIPMENT	2017-18 <u>TOTAL</u>	2016-17 <u>TOTAL</u>	CURR/PREV YR DOLLAR <u>DIFFERENCE</u>
COMPUTING SUPPORT						
ANR TECHNOLOGY SERVICES	793,907	0	0	793,907	620,082	173,825
DIV OF ENGINEERING COMPUTING SERVICES	1,124,048	120,000	618,543	1,862,591	1,743,812	118,779
HEALTH INFORMATION TECHNOLOGY CHM	616,781	0	205,593	822,374	795,771	26,603
HEALTH INFORMATION TECHNOLOGY COM	164,777	0	679,017	843,794	974,079	(130,285)
HEALTH INFORMATION TECHNOLOGY NUR	0	0	240,436	240,436	177,937	62,499
IT SERVICES ACADEMIC INFORMATION TECH	3,579,226	153,011	307,240	4,039,477	3,778,085	261,392
IT SERVICES ADMINISTRATION AND PLANNING	1,061,375	23,000	3,140,623	4,224,998	4,058,312	166,686
IT SERVICES ANALYTICS AND DATA SOLUTIONS	2,360,587	10,499	493,002	2,864,089	3,397,576	(533,487)
IT SERVICES APPLICATION SERVICES	5,843,252	20,000	3,074,988	8,938,240	8,634,824	303,416
IT SERVICES CLIENT SERVICES	2,759,987	131,850	640,601	3,532,438	2,408,324	1,124,114
IT SERVICES COMMUNICATION AND TRAINING	631,165	63,696	80,725	775,586	858,048	(82,462)
IT SERVICES INFRASTRUCTURE SUPPORT	5,944,776	22,549	4,371,360	10,338,684	8,240,463	2,098,222
IT SERVICES NACIS	438,804	0	95,643	534,447	529,260	5,187
IT SERVICES PROJECT MANAGEMENT	1,087,120	0	254,454	1,341,574	1,429,031	(87,457)
IT SERVICES SECURITY	2,989,781	115,000	2,069,190	5,173,971	6,048,193	(874,222)
IT SERVICES STRATEGY AND INNOVATION	301,592	0	117,838	419,430	676,987	(257,556)
TOTAL COMPUTING SUPPORT	\$ 29,697,179 ========	\$ 659,605	\$ 16,389,252	\$ 46,746,036	\$ 44,370,783	\$ 2,375,252

AGADEMIO GUDDODT	041.457	LABOR	SUPPLIES & SERVICES &	2017-18 TOTAL	2016-17 TOTAL	CURR/PREV YR DOLLAR
ACADEMIC SUPPORT	SALARY	LABOR	<u>EQUIPMENT</u>	TOTAL	TOTAL	DIFFERENCE
ANCILLARY SUPPORT						
AFRICAN STUDIES CENTER	576,687	15,000	31,546	623,233	623,592	(359)
ALUMNI LIFELONG EDUCATION	138,918	0	0	138,918	137,543	1,375
ASIAN STUDIES CENTER	324,645	0	14,232	338,877	339,987	(1,110)
CAMPUS ANIMAL RESOURCES	1,024,068	184,995	0	1,209,063	1,217,573	(8,510)
CANADIAN STUDIES CENTER	65,579	12,800	7,333	85,712	72,848	12,864
CANR EXTERNAL RELATIONS	199,969	0	0	199,969	201,231	(1,262)
CENTER FOR EUROPEAN AND RUSSIAN STUDIES	147,159	2,500	11,510	161,169	158,755	2,414
CENTER FOR GENDER IN GLOBAL CONTEXT	310,793	17,500	23,243	351,536	350,145	1,391
CENTER FOR GLOBAL CONNECTIONS CGC	133,614	0	386	134,000	136,688	(2,688)
CENTER FOR LANGUAGE TEACHING ADVANCEMENT	40,060	0	19,909	59,969	73,035	(13,067)
ENGLISH LANGUAGE CENTER	830,523	0	0	830,523	509,661	320,863
HUB INNOV IN LEARNING AND TECHNOLOGY	1,393,999	73,332	9,553	1,476,884	1,273,669	203,215
LATIN AMERICAN STUDIES CENTER	260,502	34,500	22,013	317,015	315,995	1,020
MATRIX (HUM,ARTS,LETTERS&SOC SC ON-LINE)	391,040	4,396	2,786	398,222	394,924	3,298
MSU PRESS - VP RESEARCH	536,749	0	0	536,749	538,378	(1,629)
OFC INTNL RESEARCH COLLABORATION	217,435	12,500	17,740	247,675	241,122	6,553
OFFICE OF CULTURAL & ACADEMIC TRANSITION	0	0	76,000	76,000	76,000	0
OFFICE OF PLANNING AND BUDGETS	2,743,493	37,631	165,000	2,946,124	2,967,990	(21,866)
PHYSICAL EDUCATION INSTRUCTION SERVICE	0	0	88,972	88,972	88,972	0
PROVOST SPECIAL INSTRUCTION	1,874,157	0	0	1,874,157	1,906,007	(31,850)
PRTNSHP CUT HUNGER POVERTY IN AFRICA	0	0	0	0	101,476	(101,476)
REGULATORY AFFAIRS, OFFICE OF	2,368,683	45,000	112,820	2,526,503	2,526,894	(391)
RESOURCE CTR FOR PERSONS W DISABILITIES	964,577	43,646	91,090	1,099,314	1,110,832	(11,518)
TEACHING ASSISTANT PROGRAMS	137,855	6,852	87,667	232,375	226,227	6,148
TECHNOLOGY TEACHING AND LEARNING FUND	0	0	11,567,363	11,567,363	11,340,553	226,810
UNIVERSITY FARMS	191,037	83,199	17,417	291,653	291,866	(213)
UOE COMMUNICATION & INFORMATION TECHNOL	752,762	0	34,804	787,566	801,678	(14,112)
UPWARD BOUND	83,041	50,009	0	133,050	130,453	2,597
TOTAL ANCILLARY SUPPORT	. , ,	\$ 623,862	\$ 12,401,385 =======	\$ 28,732,591 =======	\$ 28,154,094 =======	\$ 578,497 ======

			SUPPLIES & SERVICES &	2017-18	2016-17	CURR/PREV YR DOLLAR
ACADEMIC SUPPORT	SALARY	<u>LABOR</u>	<u>EQUIPMENT</u>	<u>TOTAL</u>	<u>TOTAL</u>	DIFFERENCE
ACADEMIC ADVISORS & PERSONAL DEVELOPMENT						
ACADEMIC ADVANCEMENT NETWORK	781,335	0	13,325	794,660	626,916	167,744
ASC PROV ASC VP ACADEMIC HUMAN RESOURCES	516,279	0	128,878	645,157	641,698	3,459
ASC PROVOST FOR UNDERGRADUATE EDUCATION	2,008,481	33,500	1,034,825	3,076,807	1,952,363	1,124,443
ASSC VICE PRES FOR RSCH - CONTINGENCY	114,481	0	0	114,481	114,287	194
ASSOCIATE VICE PRESIDENT FOR RESEARCH	1,061,477	0	97,000	1,158,477	1,205,698	(47,221)
COMMUNITIES OF PLACE	206,819	0	5,527	212,346	268,463	(56,117)
EDUCATION ABROAD CENTER SUPPORT	1,303,532	125,000	70,000	1,498,532	1,453,521	45,011
EDUCATION ABROAD CREDIT PROGRAM	215,465	0	359,535	575,000	830,000	(255,000)
GRADUATE SCHOOL DEAN	1,407,184	47,200	679,677	2,134,061	2,082,797	51,264
HONORS COLLEGE DEAN	1,949,949	222	18,180	1,968,351	2,031,031	(62,680)
INTERNATIONAL STUDIES AND PROGRAMS DEAN	2,359,304	45,000	4,584,938	6,989,242	7,483,296	(494,054)
INTERNATIONAL STUDIES PROGRAMS DEAN SPEC	0	0	0	0	154,994	(154,994)
OFFICE OF ACADEMIC PROGRAMS	0	0	0	0	1,115,620	(1,115,620)
OUTREACH & ENGAGEMENT STRATEGIC INVSTMNT	134,128	0	0	134,128	205,619	(71,491)
PROVOST EVP FOR ACADEMIC AFFAIRS	116,349	0	93,173	209,522	204,845	4,677
SECRETARY FOR ACADEMIC GOVERNANCE	164,999	9,360	15,761	190,120	189,814	306
SPONSORED PROGRAMS ADMIN OSP PREAWARD	2,810,825	0	90,296	2,901,121	2,612,835	288,286
UNIV OUTR & ENGAGE ADMINISTRATION-SPEC	0	0	0	0	8,077	(8,077)
UNIV OUTREACH & ENGAGEMENT - ADMIN	1,187,183	0	0	1,187,183	1,043,475	143,708
UNIVERSITY CURRICULUM	0	0	77,500	77,500	77,500	0
USABILITY/ACCESSIBILITY RSCH CONSULTING	136,526	0	0	136,526	148,405	(11,879)
VISITING FACULTY PROGRAM	202,941	0	0	202,941	197,992	4,949
VISITING FACULTY PROGRAM RESERVE	10,361	0	0	10,361	10,118	243
TOTAL ACADEMIC ADVISORS & PERSONAL DEVELOPMENT	\$ 16,687,618	\$ 260,282	\$ 7,268,616	\$ 24,216,516	\$ 24,659,364	\$ (442,847)
ACADEMIC ADMINISTRATION						
SPECIAL ALTERATIONS AND IMPROVEMENTS	0	0	150,000	150,000	150,000	0
SPONSORED PROGRAMS ADMIN CGA POSTAWARD	2,615,539	5,214	55,197	2,675,950	2,394,239	281,711
TOTAL ACADEMIC ADMINISTRATION	\$ 2,615,539 ========	\$ 5,214 ======	\$ 205,197	\$ 2,825,950 ======	\$ 2,544,239 =======	\$ 281,711 =======

			SUPPLIES & SERVICES &	2017-18	2016-17	CURR/PREV YR DOLLAR
ACADEMIC SUPPORT	SALARY	LABOR	EQUIPMENT	<u>TOTAL</u>	<u>TOTAL</u>	DIFFERENCE
FRINGE BENEFITS	2.2.2.5		•			0.5=0.4==
FRINGE BENEFITS	24,243,654	0	0	24,243,654	20,570,199	3,673,455
TOTAL FRINGE BENEFITS	\$ 24,243,654	\$ 0	\$ 0	\$ 24,243,654	\$ 20,570,199	\$ 3,673,455
	========	=======	=======	========	=========	========
TOTAL ACADEMIC SUPPORT	\$ 105,459,094	\$ 2,485,179	\$ 56,681,782	\$ 164,626,055	\$ 156,827,855	\$ 7,798,200
TO THE HOUSE ENTIRE COLL CITY	=========	========	========	========	=========	========

			SUPPLIES & SERVICES &	2017-18	2016-17	CURR/PREV YR DOLLAR
STUDENT SERVICES	SALARY	LABOR	EQUIPMENT	TOTAL	TOTAL	DIFFERENCE
STUDENT SERVICES ADMINISTRATION						
EDUCATIONAL AND SUPPORT SERVICES	0	0	0	0	148,490	(148,490)
NEIGHBORHOOD SUCCESS COLLABORATIVE	1,509,903	0	0	1,509,903	1,268,454	241,449
OFF OF ACADEMIC AND STUDENT AFFAIRS CANR	1,308,027	16,250	426,881	1,751,158	1,862,383	(111,225)
SERVICE LEARNING CENTER	223,803	0	1,257	225,060	224,037	1,023
STUDENT AFFAIRS & SERVICES VICE PRES	1,982,432	105,454	412,834	2,500,720	2,260,525	240,196
STUDENT LIFE	757,174	33,205	15,048	805,427	812,452	(7,025)
TOTAL STUDENT SERVICES ADMINISTRATION	\$ 5,781,339 ========	\$ 154,909	\$ 856,020	\$ 6,792,268	\$ 6,576,341	\$ 215,928
SOCIAL & CULTURAL DEVELOPMENT						
MSU UNION	493,604	241,357	0	734,961	741,266	(6,305)
OFFICE OF CULTURAL & ACADEMIC TRANSITION	644,237	33,000	74,886	752,123	753,463	(1,340)
RECREATIONAL SPORTS AND FITNESS SERVICES	1,040,399	0	0	1,040,399	1,040,354	45
TOTAL SOCIAL & CULTURAL DEVELOPMENT	\$ 2,178,240 ========	\$ 274,357 =======	\$ 74,886 =======	\$ 2,527,483	\$ 2,535,083	\$ (7,600)
COUNSELING & CAREER GUIDANCE						
CAREER SERVICES AND PLACEMENT	1,264,370	0	3,047	1,267,417	1,268,158	(741)
COUNSELING AND PSYCHIATRIC SERVICES	2,342,085	0	2,872	2,344,957	0	2,344,957
COUNSELING CENTER	0	0	0	0	1,950,815	(1,950,815)
DOMESTIC SHELTER	117,373	1,000	43,846	162,219	159,430	2,789
LEAR CORPORATION CAREER SERVICES	531,151	40,927	130,800	702,878	497,832	205,046
MIGRANT STUDENT SERVICES	200,463	0	0	200,463	205,105	(4,642)
OFFICE OF INTERNATIONAL STUDENTS SCHOL	1,126,274	0	-10,749	1,115,525	1,074,881	40,644
SUPPORTIVE SERVICES PROGRAM	258,992	68,000	135,066	462,058	464,758	(2,700)
UNIVERSITY OMBUDSPERSON	268,241	0	0	268,241	264,185	4,056
TOTAL COUNSELING & CAREER GUIDANCE	\$ 6,108,949 =======	\$ 109,927 ======	\$ 304,882	\$ 6,523,758	\$ 5,885,164	\$ 638,594

STUDENT SERVICES	SALARY	<u>LABOR</u>	SUPPLIES & SERVICES & EQUIPMENT	2017-18 <u>TOTAL</u>	2016-17 <u>TOTAL</u>	CURR/PREV YR DOLLAR <u>DIFFERENCE</u>
FINANCIAL AID ADMINISTRATION						
FINANCIAL AID	2,400,395	190,000	96,028	2,686,423	2,582,876	103,547
UNIVERSITY SCHOLARSHIPS AND FELLOWSHIPS	106,723	1,500	15,714	123,937	161,482	(37,545)
TOTAL FINANCIAL AID ADMINISTRATION	\$ 2,507,118	\$ 191,500	\$ 111,742 ========	\$ 2,810,360	\$ 2,744,358	\$ 66,002
ADMISSIONS AND RECORDS						
ASC PROV ACADEMIC SERVICES - SPEC	16,352	0	0	16,352	16,686	(334)
ASC PROVOST FOR ACADEMIC SERVICES	505,356	700,000	81,561	1,286,917	646,597	640,320
OFFICE OF ADMISSIONS	3,752,203	188,262	113,237	4,053,702	3,864,120	189,582
REGISTRAR	2,605,506	7,500	84,474	2,697,480	2,583,609	113,871
REGISTRAR MAJOR PRINTING	0	0	29,998	29,998	29,998	0
TOTAL ADMISSIONS AND RECORDS	\$ 6,879,417 ========	\$ 895,762	\$ 309,270	\$ 8,084,449	\$ 7,141,010 =======	\$ 943,439
FRINGE BENEFITS						
FRINGE BENEFITS	10,663,099	0	0	10,663,099	9,829,746	833,353
TOTAL FRINGE BENEFITS	\$ 10,663,099 =======	\$ 0	\$ 0	\$ 10,663,099	\$ 9,829,746 ========	\$ 833,353
TOTAL STUDENT SERVICES	\$ 34,118,162 ========	\$ 1,626,455	\$ 1,656,800 ======	\$ 37,401,417	\$ 34,711,702	\$ 2,689,715 =======

			SUPPLIES & SERVICES &	2017-18	2016-17	CURR/PREV YR DOLLAR
SCHOLARSHIPS AND FELLOWSHIPS	SALARY	<u>LABOR</u>	EQUIPMENT	TOTAL	TOTAL	DIFFERENCE
<u>SCHOLARSHIPS</u>						
APPLICATION FEE WAIVERS	0	0	350,000	350,000	285,000	65,000
ENGINEERING COOPERATIVE PROGRAM	0	0	196,350	196,350	176,164	20,186
FINANCIAL AIDS INITIATIVE	0	0	125,000	125,000	125,000	0
FOREIGN STUDENT ASSISTANCE	0	0	1,253,811	1,253,811	1,180,250	73,561
FOREIGN STUDENT EXCHANGE CONSORTIA	0	0	503,000	503,000	515,000	(12,000)
GRADUATE SCHOLARSHIPS AND FELLOWSHIPS	0	0	15,427,837	15,427,837	14,834,459	593,378
INDIAN TUITION WAIVER	0	0	1,269,390	1,269,390	1,269,390	0
ML KING C CHAVEZ ROSA PARKS FELLOWSHIP	0	0	141,457	141,457	138,007	3,450
OFF OF ACADEMIC AND STUDENT AFFAIRS CANR	0	0	21,500	21,500	25,000	(3,500)
RESEARCH OPPORTUNITY PROGRAM	0	0	425,195	425,195	395,070	30,125
REVENUE BASED INITIATIVE FINANCIAL AID	0	0	2,160,000	2,160,000	1,220,000	940,000
SCHOLARSHIPS FELLOWSHIPS SPECIAL	0	0	255,305	255,305	255,305	0
STUDENT AID GRANTS	0	0	90,979,500	90,979,500	85,100,000	5,879,500
UNDERGRADUATE SCHOLARSHIPS	0	0	34,256,145	34,256,145	32,781,000	1,475,145
TOTAL SCHOLARSHIPS	\$ 0	\$ 0	\$ 147,364,490 ======	\$ 147,364,490 =======	\$ 138,299,645 ========	\$ 9,064,845 =======
TOTAL SCHOLARSHIPS AND FELLOWSHIPS	\$ 0	\$ 0	\$ 147,364,490	\$ 147,364,490	\$ 138,299,645	\$ 9,064,845
	-=======		========	=========		=======

			SUPPLIES &	2017-18	2016-17	CURR/PREV
INSTITUTIONAL SUPPORT	SALARY	LABOR	SERVICES & EQUIPMENT	TOTAL	TOTAL	YR DOLLAR <u>DIFFERENCE</u>
EXECUTIVE MANAGEMENT						
BOARD MEMBERS EXPENSES	0	0	40,000	40,000	40,000	0
EVP ADMINISTRATIVE SERVICES	1,512,923	7,000	2,055,375	3,575,297	3,523,253	52,044
FEDERAL RELATIONS	0	0	75,000	75,000	75,000	0
GENERAL COUNSEL	2,330,976	22,237	150,342	2,503,555	2,442,005	61,550
INTERNAL AUDIT	967,301	10,412	66,541	1,044,254	1,007,593	36,661
PRESIDENTS OFFICE OPERATIONS	1,406,182	17,700	76,785	1,500,667	1,494,415	6,252
PROVOST EVP FOR ACADEMIC AFFAIRS	1,908,719	20,000	228,217	2,156,936	2,246,199	(89,263)
RESEARCH & GRADUATE STUDIES VICE PRES	1,541,307	0	833,693	2,375,000	2,000,000	375,000
SECRETARY OF BOARD OF TRUSTEES	291,097	16,900	10,582	318,579	316,841	1,738
VICE PRES FOR GOVERNMENTAL AFFAIRS	1,424,121	50,336	380,447	1,854,904	1,998,814	(143,910)
TOTAL EXECUTIVE MANAGEMENT	\$ 11,382,626 ========	\$ 144,585	\$ 3,916,982	\$ 15,444,193	\$ 15,144,121 ========	\$ 300,072
FISCAL OPERATIONS						
AUDITING SERVICES	0	0	450,000	450,000	400,000	50,000
CONTROLLER	5,356,769	0	0	5,356,769	5,257,897	98,871
TOTAL FISCAL OPERATIONS	\$ 5,356,769 ========	\$ 0	\$ 450,000	\$ 5,806,769	\$ 5,657,897	\$ 148,871

			SUPPLIES & SERVICES &	2017-18	2016-17	CURR/PREV YR DOLLAR
INSTITUTIONAL SUPPORT	SALARY	LABOR	EQUIPMENT	TOTAL	TOTAL	DIFFERENCE
GENERAL ADMINISTRATIVE SERVICES			<u> </u>			· -
ARBITRATOR COSTS	0	0	15,000	15,000	15,000	0
ASSOCIATION MEMBERSHIPS	0	0	950,000	950,000	950,000	0
ASSOCIATION MEMBERSHIPS ACADEMIC	0	0	390,000	390,000	298,200	91,800
EMPLOYEE ASSISTANCE PROGRAM	267,378	0	84,488	351,866	349,397	2,469
FACULTY GRIEVANCE OFFICIAL	132,112	0	7,708	139,820	126,881	12,939
FAMILY RESOURCE CENTER	113,683	0	11,406	125,089	124,616	473
FOOD SANITARIAN	58,083	0	27,335	85,418	84,763	655
FREEDOM OF INFORMATION ACT OFFICE	117,234	3,054	19,980	140,268	129,289	10,979
HEALTH PROMOTION PROGRAM	242,164	3,600	71,642	317,406	314,925	2,481
HOPE LIFELONG LEARNING SCHOLARSHIP REPRT	0	0	36,000	36,000	36,000	0
HUMAN RESOURCES	8,925,000	0	447,399	9,372,399	9,075,709	296,690
IPF SUSTAINABILITY	608,515	25,500	117,500	751,515	377,567	373,949
LEGAL PROFESSIONAL SERVICES	0	0	500,000	500,000	300,000	200,000
OCCUPATIONAL HLTH UNIVERSITY PHYSICIAN	141,154	0	9,124	150,278	148,989	1,289
OFC FOR INCLUSION INTERCULT INITIATIVES	538,173	10,820	325,854	874,847	874,996	(149)
OFFICE OF INSTITUTIONAL EQUITY	1,300,465	21,200	77,105	1,398,770	1,148,429	250,341
TRAVEL CLINIC UNIVERSITY PHYSICIAN	105,366	0	0	105,366	104,717	649
UNION RELEASE TIME	331,653	43,347	0	375,000	350,000	25,000
UNIVERSITY ARCHIVES AND HISTORIC COLLECT	497,183	20,000	74,073	591,256	589,741	1,515
UNIVERSITY HEALTH PROGRAMS	1,146,893	0	0	1,146,893	959,846	187,047
UNIVERSITY PHYSICIAN	286,273	0	182,937	469,210	531,295	(62,085)
WORKLIFE OFFICE	358,160	5,200	33,624	396,984	431,934	(34,950)
TOTAL GENERAL ADMINISTRATIVE SERVICES	\$ 15,169,490 ========	\$ 132,721 =======	\$ 3,381,175	\$ 18,683,386	\$ 17,322,294 ========	\$ 1,361,092 =======

			SUPPLIES & SERVICES &	2017-18	2016-17	CURR/PREV YR DOLLAR
INSTITUTIONAL SUPPORT	SALARY	LABOR	EQUIPMENT	TOTAL	TOTAL	DIFFERENCE
LOGISTICAL SERVICES						
CAPITAL ASSET MANAGEMENT	161,091	0	0	161,091	158,435	2,656
DEPARTMENT OF POLICE AND PUBLIC SAFETY	4,381,602	251,137	1,788,963	6,421,702	6,191,846	229,856
ENVIRONMENTAL HEALTH AND SAFETY	2,057,544	48,000	201,637	2,307,181	2,319,146	(11,965)
MAIL PROCESSING	189,046	0	0	189,046	192,454	(3,408)
PURCHASING	1,251,841	0	0	1,251,841	1,141,643	110,198
UNIVERSITY SERVICES	1,090,907	14,400	0	1,105,307	1,257,620	(152,313)
UNIVERSITY STORES	143,890	486,075	0	629,965	564,943	65,022
TOTAL LOGISTICAL SERVICES	\$ 9,275,922	\$ 799,611	\$ 1,990,600	\$ 12,066,133	\$ 11,826,087	\$ 240,046
COMMUNITY RELATIONS						
ADVANCEMENT ADMINISTRATION	712,176	637,143	366,037	1,715,357	1,184,189	531,168
ADVANCEMENT INFO SYS DONOR STRATEGY	4,270,216	147,000	1,206,929	5,624,145	5,546,125	78,020
ADVANCEMENT MKTG AND COMM	3,162,424	1,032,000	710,563	4,904,987	5,193,660	(288,673)
ASC VICE PRES ALUMNI ASSOCIATION	1,403,735	0	0	1,403,735	1,863,339	(459,604)
ASC VICE PRES FOR UNIVERSITY DEVELOPMENT	2,610,971	36,000	1,176,475	3,823,446	3,667,942	155,504
COMMENCEMENT AND SPECIAL EVENTS	86,376	21,060	319,823	427,259	420,608	6,651
COMMUNICATIONS AND BRAND STRATEGY	4,097,898	84,000	2,367,087	6,548,985	6,006,746	542,239
UNIVERSITY EVENTS	0	0	126,900	126,900	122,016	4,884
VICE PRESIDENT UNIVERSITY ADVANCEMENT	478,752	2,500	198,590	679,842	703,044	(23,202)
TOTAL COMMUNITY RELATIONS	\$ 16,822,550	\$ 1,959,703 =======	\$ 6,472,404	\$ 25,254,658	\$ 24,707,669	\$ 546,989
ADMINISTRATIVE INFORMATION TECHNOLOGY						
IT SERVICES VP AND CIO	1,719,731	0	1,768,746	3,488,477	2,666,941	821,536
VP FINANCE TECHNOLOGY ALLOCATIONS	0	0	500,000	500,000	500,000	0
TOTAL ADMINISTRATIVE INFORMATION TECHNOLOGY	\$ 1,719,731 ========	\$ 0 ======	\$ 2,268,746 =======	\$ 3,988,477	\$ 3,166,941 ========	\$ 821,536 =======

INSTITUTIONAL SUPPORT	SALARY	SUPPLIES & SERVICES & LABOR EQUIPMENT	2017-18 <u>TOTAL</u>	2016-17 <u>TOTAL</u>	CURR/PREV YR DOLLAR <u>DIFFERENCE</u>
OPERATIONAL OVERHEAD ABATEMENT					
AUXILIARY OPERATIONAL OVERHEAD ABATEMENT	0	0 -5,200,000	-5,200,000	-5,200,000	0
TOTAL OPERATIONAL OVERHEAD ABATEMENT	\$ 0 \$	0 \$ -5,200,000	\$ -5,200,000	\$ -5,200,000 ======	\$ 0
FRINGE BENEFITS					
FRINGE BENEFITS	25,250,382	0 0	25,250,382	24,988,622	261,760
TOTAL FRINGE BENEFITS	\$ 25,250,382 \$	0 \$ 0	\$ 25,250,382	\$ 24,988,622 ========	\$ 261,760
TOTAL INSTITUTIONAL SUPPORT	\$ 84,977,469 \$ ====================================	3,036,621 \$ 13,279,907	\$ 101,293,998 =======	\$ 97,613,631 =======	\$ 3,680,366 ======

			SUPPLIES &	2017-18	2016-17	CURR/PREV
OPERATION AND MAINTENANCE OF PLANT	SALARY	<u>LABOR</u>	SERVICES & EQUIPMENT	<u>TOTAL</u>	TOTAL	YR DOLLAR <u>DIFFERENCE</u>
PHYSICAL PLANT ADMINISTRATION						
CAMPUS BEAUTIFICATION	0	0	100,000	100,000	95,000	5,000
DEBT SERVICE	0	0	29,650,908	29,650,908	28,650,908	1,000,000
ENGINEERING RESEARCH FACILITY	30,669	0	101,139	131,808	128,918	2,890
INSURANCE	0	0	3,075,000	3,075,000	2,750,000	325,000
IPF ADMINISTRATION	2,003,216	7,216	910,000	2,920,432	3,024,580	(104,148)
IPF BUILDING SERVICES	157,214	78,286	568,000	803,500	550,000	253,500
IPF MAINT SCHED AND SUPERVISION	0	0	0	0	1,053,000	(1,053,000)
IPF PLANNING DESIGN AND CONSTRUCTION	692,068	457,329	269,500	1,418,897	1,330,872	88,025
IPF TELECOMMUNICATION SYSTEMS	200,000	0	0	200,000	0	200,000
TOTAL PHYSICAL PLANT ADMINISTRATION	\$ 3,083,167	\$ 542,831 =======	\$ 34,674,547	\$ 38,300,545	\$ 37,583,278	\$ 717,267 =======
BUILDING MAINTENANCE						
BARRIER FREE ACCESS PROJECTS	0	0	438,377	438,377	425,609	12,768
IPF BUILDING SERVICES	766,033	8,040,967	6,332,000	15,139,000	14,880,000	259,000
KELLOGG BIOLOGICAL STATION MAINTENANCE	239,674	195,624	225,693	660,991	669,702	(8,711)
TOTAL BUILDING MAINTENANCE	\$ 1,005,707 =======	\$ 8,236,591	\$ 6,996,070	\$ 16,238,368	\$ 15,975,311 ========	\$ 263,057
CUSTODIAL SERVICES						
IPF CUSTODIAL SERVICES	188,000	10,714,000	2,324,500	13,226,500	12,716,000	510,500
TOTAL CUSTODIAL SERVICES	\$ 188,000	\$ 10,714,000	\$ 2,324,500	\$ 13,226,500	\$ 12,716,000	\$ 510,500

			SUPPLIES & SERVICES &	2017-18	2016-17	CURR/PREV YR DOLLAR
OPERATION AND MAINTENANCE OF PLANT	SALARY	LABOR	EQUIPMENT	<u>TOTAL</u>	<u>TOTAL</u>	DIFFERENCE
UTILITIES						
IPF POWER AND WATER	1,313,542	3,657,751	5,157,000	10,128,293	11,284,251	(1,155,958)
KELLOGG BIOLOGICAL STATION UTILITIES	0	0	696,952	696,952	718,600	(21,648)
SEWAGE SERVICE	0	0	3,020,109	3,020,109	2,438,424	581,685
UTILITIES ABATEMENT	0	0	-13,300,000	-13,300,000	-13,300,000	0
UTILITIES SERVICES FARMS AND MISC	0	0	4,602,400	4,602,400	4,439,000	163,400
UTILITIES SERVICES INCINERATOR FUEL	223,313	95,971	312,681	631,965	626,713	5,252
UTILITY SERVICES EXT AND REPLACEMENT	0	0	0	0	407,300	(407,300)
UTILITY SERVICES POWER PLANT FUEL	0	0	58,647,427	58,647,427	63,184,877	(4,537,450)
TOTAL UTILITIES	\$ 1,536,855 ========	\$ 3,753,722	\$ 59,136,569	\$ 64,427,146	\$ 69,799,165	\$ (5,372,019)
GROUND MAINTENANCE						
IPF LANDSCAPE SERVICES	88,622	2,080,878	1,532,000	3,701,500	3,570,500	131,000
LAND MANAGEMENT	315,992	0	54,740	370,732	369,830	902
LANDSCAPE SERVICES SPECIAL	0	0	650,000	650,000	650,000	0
ROAD REPAIR	0	0	500,000	500,000	500,000	0
TOTAL GROUND MAINTENANCE	\$ 404,614	\$ 2,080,878	\$ 2,736,740	\$ 5,222,232	\$ 5,090,330	\$ 131,902 =======
MAJOR REPAIR & RENOVATION						
CLASSROOM IMPROVEMENTS	0	0	297,083	297,083	288,430	8,653
DEFERRED MAINT SERVICES EQUIPMENT	0	0	1,247,600	1,247,600	780,900	466,700
INFRASTRUCTURE ALTERATIONS IMPROVMENTS	0	0	8,336,504	8,336,504	8,093,694	242,810
SPECIAL ALTERATIONS AND IMPROVEMENTS	0	0	492,701	492,701	332,719	159,982
TOTAL MAJOR REPAIR & RENOVATION	\$ 0	\$ 0	\$ 10,373,888	\$ 10,373,888	\$ 9,495,743 ========	\$ 878,145 =======
SECURITY AND SAFETY						
FIRE PROTECTION	0	0	190,873	190,873	190,873	0
TOTAL SECURITY AND SAFETY	\$ 0	\$ 0	\$ 190,873	\$ 190,873	\$ 190,873	\$ 0
	========	========	=======	========	========	========

OPERATION AND MAINTENANCE OF PLANT		SALARY		LABOR	SUPPLIES & SERVICES & EQUIPMENT		2017-18 <u>TOTAL</u>		2016-17 <u>TOTAL</u>	CURR/PREV YR DOLLAR <u>DIFFERENCE</u>
LOGISTICAL SERVICES										
HAZARDOUS WASTE REMOVAL		487,036		18,000	761,288		1,266,324		1,211,987	54,337
IPF RECYCLING		790,324		608,899	0		1,399,223		1,449,323	(50,100)
IPF SUPPORT SERVICES		0		47,000	102,000		149,000		147,000	2,000
IPF TRUCK REPLACEMENT		0		0	293,500		293,500		287,500	6,000
RECYCLING WASTE REDUCTION WASTE DISPOSAL		0		0	518,800		518,800		506,150	12,650
SPACE RENTAL		0		0	6,084,284		6,084,284		7,569,228	(1,484,944)
TOTAL LOGISTICAL SERVICES	\$ ==	1,277,360	\$	673,899 =====	\$ 7,759,872 =======	\$ ==	9,711,131	\$ ==	11,171,188	\$ (1,460,057) =======
OTHER OPERATION MAINT										
IPF SUPPORT SERVICES		679,490		199,010	299,500		1,178,000		0	1,178,000
TOTAL OTHER OPERATION MAINT	\$ ==	679,490	\$	199,010	\$ 299,500	\$ ==	1,178,000	\$ ==	0	\$ 1,178,000 =======
FRINGE BENEFITS										
FRINGE BENEFITS		12,286,191		0	0		12,286,191		11,506,742	779,449
TOTAL FRINGE BENEFITS	\$	12,286,191	\$	0	\$ 0	\$	12,286,191	\$	11,506,742	\$ 779,449 =======
TOTAL OPERATION AND MAINTENANCE OF PLANT	\$ ==	20,461,383	\$ 26 ====	,200,932	\$ 124,492,559	\$ ==	171,154,874	\$ ==	173,528,630	\$ (2,373,756) =======

RETIREMENT AND OTHER FRINGE BENEFITS	SALARY	LABOR	SUPPLIES & SERVICES & EQUIPMENT	2017-18 <u>TOTAL</u>	2016-17 <u>TOTAL</u>	CURR/PREV YR DOLLAR <u>DIFFERENCE</u>
RETIREMENT AND FRINGE BENEFITS						
ACCRUED EMPLOYEE VACATION	368,328	0	0	368,328	600,000	(231,672)
COURSE FEE COURTESY	3,795,000	0	0	3,795,000	3,938,000	(143,000)
DEATH BENEFITS	417,200	0	0	417,200	347,103	70,097
DENTAL INSURANCE	4,792,970	0	0	4,792,970	4,607,038	185,932
EMPLOYEE PROFESSIONAL DEVELOPMENT	789,700	0	0	789,700	629,087	160,613
HEALTH ASSESSMENT SURVEY	162,244	0	0	162,244	162,244	0
HOSPITALIZATION	91,372,443	0	0	91,372,443	84,604,114	6,768,329
LONG TERM DISABILITY	1,972,080	0	0	1,972,080	2,112,403	(140,323)
LONGEVITY	852,516	0	0	852,516	877,129	(24,613)
RETIREMENT	55,935,213	0	0	55,935,213	52,908,574	3,026,639
SOCIAL SECURITY	43,656,654	0	0	43,656,654	41,873,422	1,783,232
UNEMPLOYMENT COMPENSATION	132,050	0	0	132,050	162,634	(30,584)
WORKERS COMPENSATION	1,208,300	0	0	1,208,300	1,028,253	180,047
TOTAL RETIREMENT AND FRINGE BENEFITS	\$ 205,454,698	\$ 0	\$ 0	\$ 205,454,698	\$ 193,850,001	\$ 11,604,697 =======
TOTAL RETIREMENT AND OTHER FRINGE BENEFITS	\$ 205,454,698 ========	\$ 0	\$ 0	\$ 205,454,698 ========	\$ 193,850,001 ========	\$ 11,604,697 =======
FINAL TOTAL	\$ 880,489,784 ========	\$ 40,143,090 ======	\$ 441,467,126 =======	\$ 1,362,100,000 =======	\$ 1,317,000,000 ======	\$ 45,100,000 ======

2017-2018 Budget

(Allocation Summary)

Revenue Sports	Salaries & Fringes	Operations	Financial Aid	2017-2018 Total	2016-2017 Total	Difference 2017-2018/ 2016-2017
Basketball Football Hockey	\$ 5,893,296 \$ 11,276,566 1,082,676	1,396,321 3,412,697 875,754	\$ 476,669 3,515,482 807,423	\$ 7,766,286 18,204,745 2,765,853	\$ 6,750,490 16,109,725 2,394,689	\$ 1,015,796 2,095,020 371,164
Total:	\$ 18,252,538 \$	5,684,772	\$ 4,799,574	\$ 28,736,884	\$ 25,254,904	\$ 3,481,980
Nonrevenue Sports						
Baseball Golf Soccer Swimming Tennis Track/Cross Country Wrestling	\$ 418,384 \$ 206,325 275,594 163,859 160,311 305,222 264,807	224,233 43,675 87,640 66,484 90,104 132,618 121,554	\$ 409,545 150,793 331,737 380,362 172,896 422,209 428,992	\$ 1,052,162 400,793 694,971 610,705 423,311 860,049 815,353	\$ 990,072 365,768 645,927 587,906 397,863 800,144 764,180	\$ 62,090 35,025 49,044 22,799 25,448 59,906 51,173
Men's Subtotal:	\$ 1,794,502 \$	766,308	\$ 2,296,534	\$ 4,857,344	\$ 4,551,860	\$ 305,485
Basketball Crew Field Hockey Golf Gymnastics Soccer Softball Swimming Tennis Track/Cross Country Volleyball Women's Subtotal:	\$ 1,599,161 \$ 391,897 243,710 234,676 254,434 290,593 318,530 163,859 175,101 305,222 537,597 4,514,780 \$	997,800 400,130 185,765 53,020 125,400 135,798 216,078 87,907 106,190 192,407 491,536	553,671 1,077,132 585,018 295,119 488,141 696,892 587,401 684,595 390,018 839,304 526,300 6,723,591	3,150,632 1,869,159 1,014,493 582,815 867,975 1,123,283 1,122,009 936,361 671,309 1,336,933 1,555,433	2,788,552 1,663,494 955,059 549,929 816,584 1,055,204 1,049,885 900,840 608,557 1,249,029 1,386,552 13,023,685	362,080 205,665 59,434 32,886 51,391 68,079 72,124 35,521 62,752 87,905 168,881
Total:	\$ 6,309,282 \$	3,758,339	\$ 9,020,125	\$ 19,087,746	\$ 17,575,544	\$ 1,512,202

2017-2018 Budget

(Allocation Summary)

		Salaries & Fringes	Operations	Financial Aid	2017-2018 Total	2016-2017 Total	Difference 2017-2018/ 2016-2017
Game Guarantees/Settlements Paid	\$	-	7,022,500	\$ -	\$ 7,022,500	\$ 7,288,500	\$ (266,000)
Events and Administration							
Football Club Seating Ops	\$	-	290,036	\$ _	\$ 290,036	\$ -	\$ 290,036
Ice Hockey Seating Ops		-	70,740	-	70,740	-	70,740
Other Seating Ops		-	837,489	-	837,489	1,198,265	(360,776)
Men's Basketball Courtside		-	36,000	-	36,000	-	36,000
Women's Basketball Courtside		-	16,500	-	16,500	-	16,500
Volleyball Courtside		-	11,500	-	11,500	-	11,500
Raffles		-	225,000	-	225,000	-	225,000
Junior Spartans		-	16,500	-	16,500	-	16,500
General Administration		2,825,603	542,326	-	3,367,929	3,191,009	176,920
Administrative Fee		-	1,896,090	-	1,896,090	1,416,598	479,492
Events Management		508,444	2,616,584	-	3,125,028	3,043,371	81,657
Director's Discretionary		-	1,259,554	-	1,259,554	1,228,833	30,721
Compliance		584,730	54,091	-	638,821	619,528	19,293
Sport Operations		485,731	42,573	-	528,304	496,019	32,285
Championship Travel		-	973,490	-	973,490	927,133	46,357
Computer Systems		202,768	153,750	-	356,518	337,149	19,369
Varsity Alumni S Club		139,407	144,441	-	283,848	270,459	13,389
Total	\$	4,746,683	\$ 9,186,664	\$ -	\$ 13,933,347	\$ 12,728,364	\$ 1,204,983
External Operations							
Athletics Communications/Broadcast Tech.	. \$	1,188,526	\$ 1,066,852	\$ -	\$ 2,255,378	\$ 2,054,407	\$ 200,971
Band		-	236,002	-	236,002	230,246	5,756
Cheerleading/Dance Team		43,329	49,241	-	92,570	86,659	5,911
Sales & Marketing		622,682	1,366,188	-	1,988,870	1,870,756	118,114
Ticket Office		685,960	608,367	-	1,294,327	1,192,624	101,703
Ticket Office/Credit Card Fees		-	1,308,627	-	1,308,627	1,308,627	-
Total	\$	2,540,497	\$ 4,635,277	\$ -	\$ 7,175,774	\$ 6,743,319	\$ 432,455

2017-2018 Budget (Allocation Summary)

Facilities	Salaries & Fringes	Operations	Financial Aid	2017-2018 Total	2016-2017 Total	Difference 2017-2018/ 2016-2017
Facilities Operations Facility Projects (non-financed) Maintenance & Repairs Munn Arena Venue Operations Stadium Turf Operations	\$ 312,468 - - 321,616 179,266	\$ 984,504 4,400,000 2,155,131 255,183 272,410	\$ - - - -	\$ 1,296,972 4,400,000 2,155,131 576,799 451,676	\$ 1,199,686 2,000,000 1,858,664 554,659 441,168	\$ 97,286 2,400,000 296,467 22,140 10,508
Total	\$ 813,350	\$ 8,067,228	\$ -	\$ 8,880,578	\$ 6,054,177	\$ 2,826,401
Athletic/University Projects	\$ -	\$ 8,006,000	\$ -	\$ 8,006,000	\$ -	\$ 8,006,000
Student-Athlete Services						
Academic Affairs Athletic Training Equipment Room Medical Specialists Medical/Fifth Year Aid Nutrition Summer Financial Aid Strength & Conditioning	\$ 1,370,195 1,240,448 545,020 - - 76,391 - 1,093,741	\$ 349,976 288,137 117,129 1,050,077 - 153,750 - 96,348	\$ - - - 801,303 - 1,818,079	\$ 1,720,171 1,528,585 662,149 1,050,077 801,303 230,141 1,818,079 1,190,089	\$ 1,499,113 1,491,665 647,377 1,024,465 697,175 224,390 1,748,153 1,157,282	\$ 221,058 36,920 14,772 25,612 104,128 5,751 69,926 32,807
Total	\$ 4,325,795	\$ 2,055,417	\$ 2,619,382	\$ 9,000,594	\$ 8,489,620	\$ 510,974
Facility Debt Payments - Fundraised						
Breslin Hall of History North End Zone Golf Building Munn Arena Duffy Renovation Duffy Lockerroom / Training WBB Office Renovations	\$ - - - - -	\$ 2,896,700 2,306,641 600,000 200,000 218,000 10,000 81,000	\$ - - - - -	\$ 2,896,700 2,306,641 600,000 200,000 218,000 10,000 81,000	\$ 5,022,500 2,502,310 600,000 230,000 218,000 10,000	\$ (2,125,800) (195,669) - (30,000) - - 81,000
Total	\$ -	\$ 6,312,341	\$ -	\$ 6,312,341	\$ 8,582,810	\$ (2,270,469)

2017-2018 Budget

(Allocation Summary)

	Salaries & Fringes	Operations	Financial Aid	2017-2018 Total	2016-2017 Total	Difference 2017-2018/ 2016-2017
Facility Debt Payments - Departmental						
South End Zone Consolidated Loan/Bonds Spartan Stadium Video Boards	\$ - - -	\$ 2,581,063 5,884,809 1,030,000	\$ - - -	\$ 2,581,063 5,884,809 1,030,000	\$ 5,884,809 1,030,000	\$ 2,581,063 - -
Total	\$ -	\$ 9,495,872	\$ -	\$ 9,495,872	\$ 6,914,809	\$ 2,581,063
Activities Supported by Fund Raising						
Spartan Fund Designated Spartan Fund Operations Sport Fundraising Events & Activities Coaches Incentive Program Team Support	\$ - 1,770,877 - 575,000 -	\$ 2,348,718 1,109,747 750,000 - 275,180	\$ - - - -	\$ 2,348,718 2,880,624 750,000 575,000 275,180	\$ 3,220,122 2,712,856 - 579,500 275,180	\$ (871,404) 167,768 750,000 (4,500)
Total	\$ 2,345,877	\$ 4,483,645	\$ -	\$ 6,829,522	\$ 6,787,658	\$ 41,864
Multi-Media Rights (Fox)	\$ -	\$ 500,000	\$ -	\$ 500,000	\$ 500,000	\$ -
Sports Camps	\$ -	\$ 2,625,000	\$ -	\$ 2,625,000	\$ 2,850,000	\$ (225,000)
Parking	\$ -	\$ 1,435,045	\$ -	\$ 1,435,045	\$ 1,435,045	\$ -
NCAA One Time Distribution	\$ -	\$ 344,000	\$ -	\$ 344,000	\$ -	\$ 344,000
Ancillary Programs	\$ -	\$ 8,822,685	\$ -	\$ 8,822,685	\$ 8,874,550	\$ (51,865)
Revenue Transfers to Campus	\$ -	\$ (10,527,439)	\$ -	\$ (10,527,439)	\$ (2,041,947)	\$ (8,485,492)
Intercollegiate Athletics Total	\$ 39,334,022	\$ 71,907,346	\$ 16,439,081	\$ 127,680,449	\$ 118,037,353	\$ 9,643,096

UNIT NAME	PAGE	UNIT NAME	PAGE
A L INTERDEPARTMENTAL PROGRAMS	2	ASSC VICE PRES FOR RSCH - CONTINGENCY	18
ABRAMS PLANETARIUM	15	ASSOCIATE VICE PRESIDENT FOR RESEARCH	18
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ACADEMIC ADVANCEMENT NETWORK	18	ASSOCIATION MEMBERSHIPS ACADEMIC	24
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