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Federal and State regulation of health and safety on the job has brought a turnabout in operating procedures for many businesses, including golf courses.

Through OSHA, new legal areas have been created that affect almost every employer. Those who ignore the required actions are creating for themselves new areas of liability on common law tort, negligence, fraud and misrepresentation, as well as violation of statutes.

The new standards set up by OSHA, and now implemented by Michigan Dept. of Labor, must be met. Job standards and programs must be developed, and new employers must be trained and required to follow the technical standards as well as job standards. The superintendent who doesn't live up to all this could be leaving himself open to many legal and technical charges.

Under some circumstances involving an employee injury, alleged violations and proposed penalties have been dropped when it has been shown that the employer had taken the following steps:

1. Being able to produce documented evidence that he or she has established safety and health policies in their business.

2. Having job safety rules and practices, as well as job standards for safety and health of employees.

3. Having training programs for employees in the above job practices and standards.

4. Supplying supervision and enforcement of the job standards.

5. Insuring that job standards are being met through investigation of incidents and periodic inspection of job activities.

Golf courses with good safety and health programs can use these points to defend against unwarranted legal actions. However, the Superintendent must be able to substantiate each of the above actions before the review commission.

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GREEN SEMINAR

On March 26, 1983 the 4th annual Golf Association of Michigan and Michigan and Border Cities Golf Course Superintendents Association "Green Seminar" was held at the Detroit Golf Club. The Chairmen for this year's program were Mr. Neil MacPhee, Green Chairman for the G.A.M., Mike Edgerton and Kevin Dushane.

There were over 160 Golf Course Superintendents, Green Chairmen and club Officials in attendance at the session in what many Superintendents feel is our most important meeting of the year. This Seminar gives us the opportunity to show our Club Officials and Green Chairmen our active interest and desire to provide the golfing world the best possible golf course conditions possible through proper management, education, communications and professionalism in our field. Mr. Jim Prusa, Director of Education for the Golf Course Superintendents Association of America and a former

Golf Course Superintendent highlighted the program with his talk on "the Education and Image of the Golf Course Superintendent." In his speech Jim felt the Superintendent who attends educational programs and participates in local affairs had the desire to improve his management skills and are striving to attain a reputable image, but it is those Superintendents who do not become involved in education and other turf related functions that need to improve their image which in turn will benefit the entire profession.

He also stated it would be up to the National Association and the Local chapters to get these Superintendents interested in educational programs which would improve their skills and at the same time improve the image of the Golf Course Superintendent as a group.

Everyone who met Jim during his stay in our area was impressed with his



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enthusiasm and desire to upgrade our profession and we all appreciate his efforts and thank him for participating in this year's program. All of the speakers on the program did an excellent job and are to be congratulated for their efforts. The speakers and their topics are as followed:

Karl Danneberger, "A Model for Predicting Anthracnose Infection"

Stan Zontec, "Putting Green Speed; The Stimpmeter, a Superintendent's Dilemma"

Jim Prusa, "Computers in Golf Course Management"

Dr. Paul Rieke, "Sand Topdressing, Management or Mismanagement"

Clem Wolfrom, "Advantages of Clipping Removal From Fairways"

Tom Mason, "Alternatives in Fairway Mowing"

Roger Barton, "Removal of Clippings From Problem Fairways Only"

Dr. Fred Adam, "The Evolution of Fairways, From the 50's to the 80's"

CONTINUED PAGE 12



L to R — Dr. Fred Adams, Speaker and past Chairman of GAM Green Committee — Dr. Paul Rieke, Michigan State University — Host Superintendent Clem Wolfrom of Detroit GC.

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TORO

Campbell on Communication

The average golfer does not need to know the science of golf course management but he should understand the problems that are faced by a golf course superintendent, said USGA President William C. Campbell in a recent interview. At the present time the average golfer is probably unaware of most of those problems, Campbell added, because of a lack of communication with the superintendent.

Campbell, who was elected to a second term as USGA President last month, has some definite ideas about increasing communication and developing a cooperative relationship with a superintendent.

"There should be a key person, and only one person, who would represent

all golfers at a course and communicate with the superintendent. That key person should be respected by his fellow members and should be knowledgeable enough to understand what a superintendent may explain.

"The key person ought to be honest in his dealings with the superintendent, meet frequently with the superintendent and be practical in his suggestions," Campbell said.

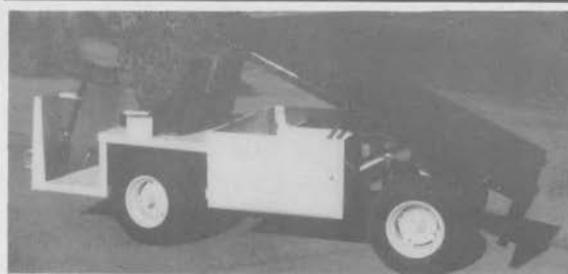
At a private club the key person will normally be the chairman of the green committee, Campbell said.

"But too often the chairmanship changes hands every year. I think if the club has a green chairman who is really effective, really trusted and works well with the superintendent, then the club

CONTINUED PAGE 14



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Green Seminar, cont.

We would like to thank the host Superintendent Clem Wolfrom, the Detroit Golf Club and its staff for the use of its fine facilities and for serving everyone an excellent lunch.

If any Superintendent would be

interested in being on the program at next year's Seminar please contact Kevin Dushane or Mike Edgerton. This is your chance to improve your professional image to your membership and help your fellow superintendents at the same time.



L to R — Mike Edgerton, Co-Chairman — Kevin Dushane, Co-Chairman — Bruce Wolfrom, President MBCGCSA — Jim Prusa, Director of Education GCSAA — Tom Mason, Roger Barton, Speakers — Neil MacPhee, Chairman Greens Committee GAM — Stan Zontek, USGA.

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Campbell On Communications, cont.

ought to keep him in that position for as long as it can."

The same arrangement should also exist at public and daily-fee courses, Campbell said. He noted it might even be more important at such courses.

"A daily fee player is just as interested in the condition of the course as a country club player. But the daily fee player plays anywhere he wants. So the owner of the course needs to work closely with the superintendent if he wants to attract business.

"That should mean something other than just keeping the course cut back so it is conducive to moving a large number of golfers through each day. It should mean keeping the golf course in as good a condition as it can be, so players will enjoy it and come back." Campbell said it is important for a superintendent to encourage such a relationship.

"If the condition of a course goes bad, then everyone suffers. That is when a club must have confidence in its superintendent. They will if they know him and understand his situation.

"On the other hand, if the course is in good shape, the superintendent wants to have that feeling that his efforts are being appreciated.

"I'm not saying that a superintendent should be free from criticism. But any criticism has to be constructive and should come from a single source. It should come from that key person, the one who also provides the superintendent with a lot of support when he deserves it."

Campbell also stressed the need for a superintendent to open channels of communication to people outside his club. He suggested that consultants—such as those employed by the USGA Green Section—are good sources of support.

"A superintendent should not have to go it alone. Green Section consultants are trained as experts and have a wealth of observations and experience to draw upon. They can supply objective opinions to any problems the superintendent might have."

Campbell noted that because the situation is different at every golf course,

CONTINUED PAGE 16

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(the one with the twist),
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Brushed with my Aquafresh,
Gargled with Scope,
Put Holdfast on my uppers,
Splashed all over with Brut,
Put on my 24-hour deodorant,
Put on my Brooks Brothers
And my tapered Arrow (and couldn't
get the two bottom buttons fastened).
Ate my Wheaties with Bordon's
High Protein,
Took my Mega-Vitamin (with zinc),
And two Maalox,
Put a fresh battery in my Sonatone,
Set my pacemaker on "cruise",
Shook my head to line up my lens
implants,
Straightened my rug,
Put my pastor and the mortuary on
hold,
Put a Velamint on my tongue,
Climbed in my car . . .
And BOTH of us were out of gas.

Campbell On Communications, cont.

the type of "key person" relationship he proposes might not always work. The ideal situation, he said, would be one where all golfers are educated enough to appreciate the role of the golf course superintendent. Such a basic educational process should be a responsibility shared by both the USGA and GCSAA, Campbell added.

I don't think either of our organizations has reached as many people as we are capable of reaching. We both have publications that address a lot of issues concerning golf course management. The USGA tries to draw attention to the superintendent and the condition of the course during television broadcasts of our national events. But there is still a vast constituency out there that plays golf but hasn't heard the message yet."

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- 2 use hot water, 140 degrees fahrenheit, with the machine set for normal set for normal or full water level.
- 3 Add recommended amount of heavy-duty phosphate based detergent.
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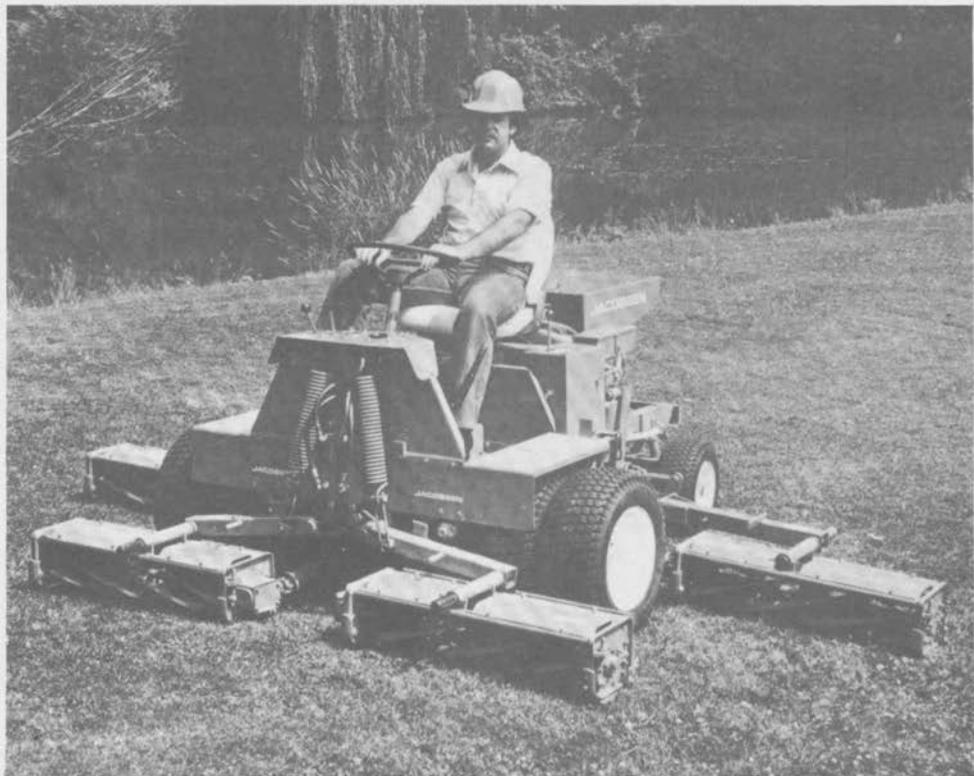
ground, not the tractor. The Howard Commercial Mower with hydrostatic transmission enables you to set your cutting speed to an infinite range, between the speeds of 0 and 6.2 M.P.H., depending on your mowing conditions. The heavy duty transmission and differential allows for a responsive, yet smooth, operating forward and reverse action in open or congested areas. The transmission is backed by the strongest warranty in the field. The outstanding versatility of our tractor is evidenced by the attachments which are available. The attachments are quick change and may be run off our live P.T.O.



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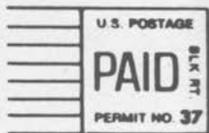
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